

# **FRANCES BAARD**

***DISTRICT MUNICIPALITY***



***ANNUAL BUDGET***  
***2011/2012***

**INDEX****PAGE*****Mayoral Budget Speech******Budget Related Resolutions******Executive Summary******Quality Certificate******Budget Tables***

Executive Summary - Revenue & Expenditure	B 1
Table A1: Budget Summary	B 3
Table A2: Budgeted Financial Performance (Revenue and Expenditure by standard Classification)	B 5
Table A2: Budgeted Financial Performance (Revenue and Expenditure by standard Classification)	B 7
Table A3: Budgeted Financial Performance (revenue and expenditure by municipal vote)	B 11
Table A3: Budgeted Financial Performance (revenue and expenditure by municipal vote) A	B 12
Table A4: Budgeted Financial Performance (revenue and expenditure)	B 16
Table A5: Budgeted Capital Expenditure by vote, standard classification and funding	B 18
Table A5: Budgeted Capital Expenditure by vote, standard classification and funding	B 20
Table A6: Budgeted Financial Position	B 24
Table A7: Budgeted Cash Flows	B 25
Table A8: Cash backed reserves/accumulated surplus reconciliation	B 26
Table A9: Asset Management	B 27
Table A10: Basic service delivery measurement	B 30

***Other Related Supporting Documentation***

Supporting Table SA1: Supporting detail to 'Budgeted Financial Performance'	B 33
Supporting Table SA2: Matrix Financial Performance Budget (revenue source/expenditure type and dept.)	B 37
Supporting Table SA3: Supporting detail to 'Budgeted Financial Position'	B 38
Supporting Table SA4: Reconciliation of IDP strategic objectives and budget (revenue)	B 40
Supporting Table SA5: Reconciliation of IDP strategic objectives and budget (operating expenditure)	B 41
Supporting Table SA6: Reconciliation of IDP strategic objectives and budget (capital expenditure)	B 43
Supporting Table SA7: Measurable performance objectives	B 46
Supporting Table SA8: Performance indicators and benchmarks	B 54
Supporting Table SA9: Social, economic and demographic statistics and assumptions	B 56
Supporting Table SA10: Funding measurement	B 57
Supporting Table SA11: Property rates summary	B 60

**INDEX****PAGE**

Supporting Table SA12: Property rates by category (current year)	B 62
Supporting Table SA13: Property rates by category (budget year)	B 63
Supporting Table SA13: Property rates by category (budget year)	B 63
Supporting Table SA14: Household bills	B 64
Supporting Table SA15: Investment particulars by type	B 66
Supporting Table SA16: Investment particulars by maturity	B 67
Supporting Table SA17: Borrowing	B 68
Supporting Table SA18: Transfers and grant receipts	B 69
Supporting Table SA19: Expenditure on transfers and grant programme	B 71
Supporting Table SA20: Reconciliation of transfers, grant receipts and unspent funds	B 73
Supporting Table SA21: Transfers and grants made by the municipality	B 75
Supporting Table SA22: Summary councillor and staff benefits	B 77
Supporting Table SA23: Salaries, allowances & benefits (political office bearers/councillors/senior managers)	B 79
Supporting Table SA24: Summary of personnel numbers	B 80
Supporting Table SA25: Budgeted monthly revenue and expenditure	B 81
Supporting Table SA26: Budgeted monthly revenue and expenditure (municipal vote)	B 82
Supporting Table SA27: Budgeted monthly revenue and expenditure (standard classification)	B 83
Supporting Table SA28: Budgeted monthly capital expenditure (municipal vote)	B 84
Supporting Table SA29: Budgeted monthly capital expenditure (standard classification)	B 85
Supporting Table SA30: Budgeted monthly cash flow	B 86
Supporting Table SA31: Not required by FBDB - Table regarding municipal entities	
Supporting Table SA32: List of external mechanisms	B 87
Supporting Table SA33: Contracts having future budgetary implications	B 88
Supporting Table SA34a: Capital expenditure on new assets by asset class	B 89
Supporting Table SA34b: Capital expenditure on the renewal of existing assets by asset class	B 92
Supporting Table SA34c: Repairs and maintenance expenditure by asset class	B 95
Supporting Table SA35: Future financial implications of the capital budget	B 98
Supporting Table SA36: Detailed capital budget	B 100
Supporting Table SA37: Projects delayed from previous financial year/s	B 103

*Service Delivery & Budget Implementation Plan*

***MAYORAL BUDGET SPEECH***



**BUDGET SPEECH 2011- 2012  
FRANCES BAARD DISTRICT MUNICIPALITY**

**ADDRESS DELIVERED BY THE EXECUTIVE MAYOR –  
COUNCIL MEETING 20 APRIL 2011**

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**Madam Speaker, Councillors,  
Acting Municipal Manager and officials,  
Members of the media,  
Members of the public**

It is indeed an honour and a privilege for me to be granted this opportunity to present to you the 2011 – 2012 financial year budget.

The President in his 2011 State of the Nation Address signalled that government intends to deliver more and better services in a caring and efficient manner; hold political office bearers and public servants accountable; shift resources to new priorities; move from debate to effective implementation and decisive action and to work in partnership with communities, labour and business to achieve shared objectives. National Government's main priority for each municipality is to do more within its existing resource envelope. He also announced that all government departments will align their programmes with the job creation imperative. That includes the provincial and local government spheres.

As we reach the end of another fiscal year and indeed the end of the term of office of the current Council we reflect with jubilation and pride in our past service delivery record. Yet whilst we succeeded in making good progress in addressing many areas of concern we also acknowledge that we could have done better in some others. We take pride in the fact that we always responded to any crisis by facing them head on and finding solutions where ever possible.

One of the biggest challenges faced by the whole country in the previous fiscal year, the global economic crisis, is a testament of our resilience and commitment to making sure that we control, monitor and execute our budget with discipline and according to the guidelines as set out by the MFMA.

This budget has been guided by our legislative mandate as well as the key priority areas captured in the District Integrated Development Plan (IDP). As always most of our delivery efforts over the past years have been focussed on assisting category B municipalities in terms of infrastructure for the provision of free basic services as well as operation and maintenance (O&M) support. In the 2011/12 financial year our focus will be narrowed down to concentrate more strongly on O&M. The initial allocation towards O&M started at R350,000 in 2005 and has increased to an amount of R10m over the past five years. In the 2011/12 financial year an amount of R7,7m has been allocated to support the O&M at the local municipalities. It is a well-known fact that the economic base of our local municipalities is meagre and this entails that most of the projects of these municipalities are grant funded. This means that the municipalities will have infrastructure in place which they cannot maintain because of their poor economic base. As a result they are not able to maintain this infrastructure and it falls upon the district municipality to assist them in ensuring that the infrastructure is maintained.

We have also continued to assist our local municipalities with ad hoc administrative and financial management support in areas such as budget reforms, shared audit services for the district, institutional and administrative reforms, developmental issues (HIV/Aids and Social responsibility), governance and financial reforms. In rands and cents the contribution of this municipality on these services are: Internal Audit R772,275; Finance Management R338,000; Spatial Development R2,596,690; Performance Management R385,665; compilation of IDPs R385,665; Engineering advisory services R1,317,590 and Roads maintenance R597,890. Adding up to a total of R6,393,775.

In this current financial year we have experienced some structural changes in the make up of our municipality. The handing over of the roads function and District Management Area (DMA) will influence the contributions from National Government substantially and will have a negative impact on the cash flows of the municipality.

The abolishment of District Management Areas directly influenced grant funding from national government to the extent that the municipality's allocation for equitable share decreased by R2,88m and MIG funding to the amount of R6,45m in 2011 was stopped totally. Rendering of other basic services mainly in Koopmansfontein will be transferred to the local municipalities, resulting in a minor loss of revenue to the amount of approximately R15,000 per annum while the loss of revenue from property rates will amount to approximately R700,000. The roads agency function will be transferred to the Department of Roads and Public Works. The 10% administration fees that were allocated to the municipality in this regard will also be lost.

Notwithstanding the decrease in the above-mentioned revenue, the municipality still succeeded in allocating R17,24m to local municipalities of which R7,70m is for operation & maintenance projects and R9,54m is for new infrastructure projects.

Madam Speaker, I would now therefore like to refer you to details on the annual operating and capital budget for the 2011/12 financial year of how we propose to invest the funds that have been entrusted to us. The total budget for the 2011/12 financial year is R109,220,934. The operational budget is R105,771,254 and the capital is R3,449,680. The largest portion of the budget is allocated to Planning & Development that includes IDP/PMS, Local Economic Development, Spatial Planning, Geographic Information Systems and Project Management & Advisory Services which forms part of Infrastructure Services.

The main focus is to assist local municipalities to increase the level of service delivery. Thus the total allocation of 44,69% indicates that the bulk of the municipality's resources are aimed at better service delivery.

In terms of the allocations to local municipalities in the 2011/12 budget we will be giving Dikgatlong Municipality R3,812,000; Magareng Municipality will be receiving R4,420,000; Phokwane Municipality will be receiving an amount of R5,762,000 and Sol Plaatje Municipality R750,000. The District Management Area will still receive an amount of R2,500,000 for the 2011/12 financial year. This money will be utilized to provide for services such as sanitation, water and electricity on farms.

Madam Speaker, allow me the opportunity to boast a little about the accomplishments of this municipality.

During the term of office of this Council we have allocated R154,765,363 to our local municipalities. Of this amount R45,657,174 went to Dikgatlong local municipality, R31,790,299 went to Magareng local municipality, R28,870,139 was given to Phokwane local municipality; R20,736,063 went to Sol Plaatje local municipality and the District Management Area received an amount of R12,870,676. Of the total amount allocated to municipalities the Frances Baard District Municipality was the main contributor, approximately 75%.

Since 2003 the FBDM was shortlisted among the top ten for the Municipal Service Excellence Awards, better known as the Vuna Awards. The municipality won the provincial accolade in the 2006 and 2007 and was runner-up in the national competition for both years. In the 2008 competition our municipality was credited with the highest IDP rating (90%) and shared the honour with Kareeberg District Municipality for municipal financial viability and management.



The municipality has a healthy financial record, boasting with four consecutive years of unqualified audit reports from the Auditor-General. For the last two years the municipality received an unqualified audit with no matters of emphasis. FBDM successfully implemented more than 90% of the planned infrastructure projects throughout the district and the spatial development framework for all the local municipalities and the district management area were developed and adopted. We are averaging 86% with regard to ensuring access to basic services for the district. We have already reached the national targets for the provision of water, sanitation and the eradication of buckets in 2007, 2008 and 2009 respectively.

We are at the end of our term of office as Councillors, and as the second outgoing Council for this municipality, I think we are in a position to say that we have made a positive difference over the period. We need to try and continuously find better and more efficient ways of engaging with our stakeholders.

I wish to end with a quote from Karl Marx: “If we have chosen the position in life in which we can most of all work for mankind, no burdens can bow us down, because they are sacrifices for the benefit of all; then we shall experience no petty, limited, selfish joy, but our happiness will belong to millions, our deeds will live on quietly but perpetually at work, and over our ashes will be shed the hot tears of noble people.”

**I want to sincerely thank all Councillors, the Manager, the management team, unit heads, officials, stakeholders, government departments and members of the public who gave input to this process. We have collectively debated and agreed on which are the best things to do for the community we serve, with the limited resources that we have. I believe that this was a team effort, and by sharing credit and thanking all involved, we will have more of your dedication and support.**

**I thank you**

***BUDGET RELATED RESOLUTIONS***

# ***EXECUTIVE SUMMARY***

# **ANNUAL BUDGET FOR THE YEAR ENDING - 30 JUNE 2012**

## ***INTRODUCTION***

The budget for the 2011/12 financial year has been drawn up in terms of chapter 4 of the Municipal Finance Management Act of 2003 (MFMA) and the Municipal Systems Act of 2000 (MSA) on matters specifically related to the budget as well as direction from National Treasury on policy guidelines (MFMA Circular no: 28; 48 & 54).

The President in his 2011 State of the Nation Address signaled that government intends to deliver more and better services in a caring and efficient manner; hold political office bearers and public servants accountable; shift resources to new priorities; move from debate to effective implementation and decisive action and to work in partnership with communities, labour and business to achieve shared objectives. National Government's main priority for each municipality is to do more with its existing resource envelope.

Given the constraints on the revenue side, municipalities will again need to make some very tough decisions on the expenditure side by giving priority to ensure that drinking water meets the required quality standards at all times, protecting the poor from the worst economic decline impacts, supporting meaningful local economic development initiatives that foster micro and small business opportunities and job creation as well as expediting capital projects that are funded by conditional grants. Municipalities must also pay special attention to eliminating all unnecessary spending on nice-to-have items and non essential activities such as insufficient control of foreign travel, advertising, public relations activities and the use of consultancy services. Councils need to remain focused on the effective delivery of core municipal services and to steer away from seeking to buy political support through patronage.

National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible and to justify all increases in excess of 6% upper boundary of the South African Reserve Bank's inflation target. The proposed budget covers all revenue and expenditure matters as presented by management after thorough evaluation of the operational resources and costing in order to effectively achieve objectives set in conjunction with Council.

The annual budget in respect of the 2011/12 financial year has been prepared according to the approved IDP / Budget Process Plan and consists of the following six processes:

- **Planning:-** Schedule key dates, establish consultation forums, review previous processes. The Executive Mayor has during August 2010 tabled a time schedule outlining key deadlines for reviewing the IDP, preparation, tabling and approval of the budget
- **Strategising:-** Review IDP; Set service delivery objectives (3 years); Consider local, provincial and national issues; Consider previous and current year performances; Consider economic and demographic trends; Review policies and consult on tariffs
- **Preparing:-** Prepare budget, revenue and expenditure projections; Draft and amend policies; Consider local, provincial and national priorities
- **Tabling:-** Table draft budget (*90 days prior to new financial year*), IDP & Budget related policies; Consult and consider formal responses from local, provincial and national
- **Approving:-** Council approves budget and related policies 30 days prior to new financial year
- **Finanlising:-** Publish approved Service Delivery and Budget Implementation Plan (SDBIP) as well as Annual Performance agreements and key indicators

### ***OUTCOMES OF CONSULTATIVE PROCESS***

After Council's approval of the draft annual budget on 23 February 2011, the following consultation processes and meetings in terms of section 23 of the MFMA were held with identified stakeholders on the contents of the budget as well as on measurable performance indicators for the 2011/12 budget year:

- |  |                       |
|--|-----------------------|
| • IDP / Budget Strategic Session                               | 20 – 22 October 2010  |
| • Budget Committee working sessions – HOD's / Unit Managers    | 01 – 09 February 2011 |
| • Workshop with Council  | 15 February 2011      |
| • Submission Draft IDP / Budget to Council                     | 23 February 2011      |
| • National Treasury and other sector departments as prescribed | 02 March 2011         |
| • Advertisement in local newspaper                             | 11 March 2011         |
| • Consultative meeting   | 23 March 2011         |

## ***SITUATIONAL ANALYSIS***

Frances Baard District Municipality is the smallest district in the Northern Cape Province. It has a total area of approximately 12,384 square kilometres and accounts for 3.4% of the total geographical area of the province.

### ***Demographic Composition:***

The Northern Cape Province has a total population of 1,058,051 people of which the district municipality is the most populous district in the province, accommodating for over a third (33.38%) of the provincial population; the majority of which (68.8%) lives in Sol Plaatje municipality. The district is the most densely populated district in the province with a density of about 26.93 people per square km – compared to 0.97 people per square km in Namakwa district.

It is important to note that the population is fairly equally distributed with 48.3% males and 51.7% females. About 66.4% of the population falls within the 15-65 age group or the Potentially Economically Active group. The district is classified as a young municipality with over 70% of its population being less than 39 years of age (*Community Survey-2007*).

The district generally suffers from low levels of education. Of those who are 20 years or older 11.3% are illiterate; 16.4% have primary education; 6.6% are grade seven leavers; 34.5% have completed secondary school; 21.2% have completed grade 12 and only 10% have higher education (*Community Survey-2007*). As a result, the majority of the economically active population of the district is unskilled rendering it employable only in semi-skilled and unskilled occupations.

### ***Economic Analysis:***

The economy of the Northern Cape Province remains dependent on the primary sectors of agriculture and mining, and its performance over the years has been below the national average. The economic growth rate of the province was about 2.3% per annum between 2001 and 2007, reaching its peak of 3.7% in 2003 (Statistics SA-2007). Frances Baard District Municipality is the only district in the province that enjoyed a stable economic growth of about 3.3% per annum between 2001 and 2007. The main economic activities of the district are agriculture, mining and tourism. The economic growth of the district is estimated at 3.7% per annum, slightly above the national average of 2.5% per annum (*CSIR 2004*). Although agriculture and mining are the dominant economic activities in the district, the greatest contributors to the district annual income are community services, finance, transport and trade. (*Gaffney's Local Government in SA 2004-06*).

Economic activity is generally measured in terms of production or output reflected as Gross Geographic Product (GGP). The leading sectors within Frances Baard District Municipality are finance and business (20.3%); mining (14.9%); trade (14.4%); transport and communication (13.6%) and community service (10.1%).

### ***Employment Analysis:***

Within Frances Baard District Municipality about 66.62% of the labour force is employed; 33.38% is unemployed; 57.32% is economically active and 42.68% is not economically active (*Community Survey 2007*).

Thus the largest employment sectors in Sol Plaatje are community services, finance and business and trade; in Dikgatlong are mining, community services and agriculture; in Magareng are community services, agriculture and trade and in Phokwane are community services, agriculture and trade.

It is apparent therefore that the sectoral contribution to the Gross Geographic Product combined with the sectoral employment highlights and reinforces the competitive advantage of each municipality.

### ***Social Facilities - Basic Services:***

In accordance with the outcome of the IDP analysis conducted it demonstrates that the provision of basic services dominates in all the municipalities. Projects on soft issues e.g. social, economic and cultural aspects are limited and found only in Sol Plaatje municipality.

- ***Water & Sanitation:***

It is estimated that about 3,753 households (4.6%) in the district have no access to water and about 16,425 households (19.8%) lack access to proper sanitation. These are administratively and spatially distributed as follows:-

Water: Sol Plaatje – 20; Dikgatlong – 479; Magareng – 800; DMA – 0; Phokwane – 358 and farms – 2096.

Sanitation: Sol Plaatje – 5197; Dikgatlong – 2416; Magareng – 1398; Phokwane – 5377; DMA – 0 and farms – 2037

In accordance with DWA's cost estimates it will cost about R48,789,000 and R213,525,000 to eradicate water and sanitation backlogs respectively in both formal and informal stands in the district. This poses further problems as the cost of backlog eradication is too high and majority of the municipalities in the district depend on grant funding.

- ***Electricity***

Energy availability remains a serious resource challenge as ESKOM does not have the generation capacity to meet the rising energy demand resulting from the rapid economic growth in South Africa (DME-2008). In the last ten years or so community's access to electricity has significantly improved. In accordance with the Community Survey 2007, over 84.6% of the households in the district have access to electricity and only 10.8% and 3.9% uses candles and paraffin as sources of energy respectively. Furthermore government policy on indigents has facilitated access to electricity for over 23% of the households in the district.

- ***Roads***

Frances Baard District Municipality has signed a service level agreement with the Department of Roads to maintain provincial gravel roads in the district. This has been undertaken over the years but due to resource constraints this arrangement will be terminated in due course.

- ***Housing***

The government's primary objective within the Housing Sector is: "the establishment and maintenance of habitable, stable and sustainable public and private residential environment to ensure viable households and communities in areas allowing convenient access to economic opportunities and to health, education and social amenities, in which all citizens and permanent residents of the Republic will on a progressive basis, have access to permanent residential structures with secure tenure, ensuring external and internal privacy and providing adequate protection against the elements, potable water, adequate sanitary facilities and domestic energy supply".

Section 9 (1) (l) of the National Housing Act 1997 states that..."*every municipality must, as part of the municipalities process of integrated development planning, take all reasonable and necessary steps within the framework of national and provincial housing legislation and policy, to initiate, plan and coordinate, facilitate, promote and enable appropriate housing development in its area of jurisdiction*".

Thus the Comprehensive Plan for Sustainable Human Settlement – "Breaking New Grounds" requires that:-

- Municipalities must take the lead in negotiating the location of housing supply to facilitate spatial restructuring.
- Municipalities must facilitate a greater match between the demand and supply of different state-assisted housing typologies.

It is within the policy framework that Frances Baard District Municipality is being accredited for housing delivery purposes.



- ***Local Economic Development (LED):***

Local Economic Development is the creation of a platform and environment in order to engage stakeholders to implement municipal strategies and programmes. It's the process whereby all economic forces in a municipality are brought on board to identify resources, understand needs and plan the best way of making the local economy fully functional, investor friendly and competitively productive. Municipalities are mandated by the provisions of Section 152 (c) of the Constitution of South Africa 1996 to ensure the socio-economic development of local communities. This mandate has given rise to the following policy frameworks:

*National:*

- National Framework for LED in South Africa 2006
- National Industrial Policy Framework
- Regional Industrial Development Strategy (RIDS)
- National Growth and Development Strategy (NGDS)
- Accelerated and Shared Growth Initiatives of South Africa (ASGI-SA)
- Joint Initiative on Priority Skills Acquisition (JIPSA)

*Regional:*

- The Northern Cape Provincial Growth and Development Strategy (NCPGDS)

*Local:*

- District Growth and Development Strategy (DGDS)
- Frances Baard District Local Economic Strategy

- ***Environmental Management:***

Section 24(a) of the Constitution of South Africa 1996 reiterates that everyone has the right to an environment that is not harmful to their health or wellbeing. Furthermore Section 2 (3) of the National Environmental Management Act 1998 provides that all development must be socially, economically and environmentally sustainable. This is put into effect by the provisions of Chapter 3 of NEMA which requires all organs of state to comply accordingly. Municipalities prepare Integrated Environmental Management Plans in fulfillment of this condition.

Frances Baard District Municipality finalized the district Integrated Environmental Management Plan in 2004. These plans are currently being reviewed and will be completed before 30 June 2011.

- ***Waste Management:***

In accordance with the provisions of Section 11 of the National Environmental Management Waste Act (59) 2008; municipalities are required to prepare Integrated Waste Management Plan as part of their Integrated Development Plan.

Frances Baard District Municipality prepared its first Integrated Waste Management Plan in 2003/04. This plan is currently being reviewed.

- ***Environmental Health:***

At the municipal level, municipal health service is one of the corner stones of National Health Systems that promotes good quality health through the control and prevention of health nuisance and environmental health risks. It is one of the major elements of preventative and promotive aspects of the health care system that provides opportunities to enhance health through the promotion of health environments that contributes to better health outcomes.

- ***Disaster management and fire services:***

District and metropolitan municipalities are empowered by the provisions of the Disaster Management Act 2002 to ensure sound disaster management in their areas of jurisdiction. Furthermore the National Veld and Forest Fires Act 1998 is administered by managing veld fires in the municipalities. Fire prevention associations are critical in fire fighting activities in the district.

- ***Community Development:***

Section 16 of the Municipal Systems Act 2000 requires municipalities to encourage and create conducive environment for local communities to participate in the affairs of the municipalities. It is on this basis that the district municipality undertakes continuous consultations with its stakeholders in all its development programmes. With the DMA falling away after the local government elections on 18 May 2011, it will be imperative for Council to review the approach within local municipalities.

### ***DISTRICT-WIDE PRIORITY ISSUES:***

In order to enhance the impact of resources allocation nationally it is imperative that planning within the three spheres of government is aligned. It is from this premise that the district Integrated Development Plan is aligned with the IDP's of local municipalities. To facilitate alignment, the priority issues of all the municipalities are combined to produce district-wide priority issues.

The district-wide priority issues are a summation of the priority issues of the local municipalities. This in essence is the process of alignment between the district integrated development plan and the IDP's of local municipalities.

On this basis the district-wide priority issues for 2010-2011 may be summarized as follows:-

- Housing/Land
- Water
- Electricity
- Roads and storm water
- Sanitation
- Education
- Sports, arts and culture
- Solid waste disposal/waste management
- Health
- LED/Job creation
- Safety and security
- Cemeteries
- Disaster management

The provision of basic services (water, sanitation, electricity, housing, etc.) dominates the priority list of the district municipality.

### ***ALIGNMENT WITH NATIONAL, PROVINCIAL AND DISTRICT PRIORITIES***

In order to achieve maximum impact in resource allocation and project implementation it is critical that the prioritization of needs, allocation of resources and the implementation of projects within and between the three spheres of government are aligned and harmonized. It is through this “concept” that planning at national, provincial and local level relates and informs one another.

Each of the three spheres of government has a planning tool used in the execution of its mandate. At the national level these are amongst others: the Medium Term Strategic Framework (MTSF), the National Spatial Development Perspective (NSDP), etc. At the provincial level it is the Provincial Growth and Development Strategy (PGDS) and Strategic Plans of individual departments, and at the municipal level it is the Integrated Development Plans (IDP's) and the Local Government Turn Around Strategy and Implementation.

In accordance with the provisions of the Constitution of South Africa 1996 and the White Paper on Local Government 1998, municipalities are supposed to be “developmental local government – which is local government committed to working with citizens and groups within the community to find sustainable ways to meet their social, economic and material needs and improve the quality of their lives”.

Thus ideally a municipality should:

- Provide democratic and accountable government for local communities
- Be responsive to the needs of the community
- Ensure the provision of services to communities in a sustainable manner
- Promote social and economic development
- Promote safe and healthy environment
- Encourage the involvement of communities and community organizations in the matters of local government
- Facilitate a culture of public service and accountability amongst its staff
- Assign clear responsibilities for the management and coordination of these administrative units and mechanisms

However after ten years of local government system, cracks seem to appear within the structures of local government. There are signs of discontent in the streets of municipalities. The ongoing service delivery protests in municipalities may be interpreted as lack of citizens' confidence and trust in the system and a symptom of alienation of citizens from local government.

It is critical to note that municipalities have varying strengths and weaknesses and therefore require individually tailored intervention measures. These intervention measures termed “Turn Around Strategy” are comprehensive but differentiated programmes of action aimed at ensuring that municipalities meet the basic service needs of communities. They are high level government-wide responses aimed at stabilizing local government. The objectives of the Municipal Turn Around Strategies are:

- To ensure that municipalities meet the basic service needs of communities
  - To build clean, effective, efficient responsive and accountable local government
  - To improve performance and professionalism in municipalities
  - To improve national and provincial policy, oversight support
  - To strengthen partnership between communities, civil society and local government
- (Source: Implementation Plan-Local Government Turn Around Strategy-COGTA-January 2010)*

Short, medium and long term steps underpin the vision of the District Municipality in improving the quality of life of communities in the district. Developmental strategic goals, objectives and annual priorities were therefore identified for the five-year electoral term of office of the Council. These focus areas are encapsulated in the IDP in accordance with the “Turn Around Strategy” and the Local Government: Municipal Performance Regulations for Section 57 employees, the main KPA’s for municipalities are:-

- Basic service delivery
- Municipal Institutional Development and Transformation
- Local Economic Development (LED)
- Municipal Financial Viability and Management
- Good governance and public participation

On this basis therefore strategic priority issues were identified and adopted. The outcome of these strategic goals and priorities with regard to the impact on the community is the reduction of backlogs in infrastructure e.g. increased access to free basic services; increased community participation in the affairs of the municipality, customer care, job creation and poverty alleviation, increased economic growth, safe and healthy environment.

Council is optimistic that the political arrangements allow for solid and stable leadership and the municipality’s limited institutional structure has matured to allow for sustainable service delivery within the confines of the delegated powers and functions.

### ***STRATEGIC OBJECTIVES***

The District Growth and Development Summit identified the long term development objectives and strategies to address the development challenges in the district. The District Integrated Development Plan aligns itself to these strategies and is confined to a 5-year implementation horizon. Thus to address the priority issues identified above the following strategic objectives were formulated.

#### ***KPA 1: Basic Service Delivery***

**Goal: To facilitate and support the eradication of backlogs in infrastructure and provide basic services**

**Objective:**

- To facilitate and support the eradication of backlogs in infrastructure
- To provide and facilitate basic services in the DMA (*To be transferred to local municipalities from 01 July 2011*)
- To support the maintenance of municipal infrastructure
- To facilitate and support provision of housing

### ***KPA 2: Local Economic Development (LED)***

**Goal:** To support and stimulate the creation of a growing economy improving the quality of life in the district community

**Objective:**

- To coordinate corporate social investment
- To support and promote SMME development
- To develop and investment and marketing strategy
- To promote community economic development

### ***KPA 3: Municipal Institutional Development and transformation***

**Goal:** To implement an effective environmental management system

**Objective:**

- To reduce pollution levels through identification and implementation of programmes by 2010
- To develop an effective food monitoring programme
- To evaluate and monitor non-food premises
- To provide environmental health awareness
- To facilitate awareness campaigns in the district
- To monitor, evaluate and improve safe disposal of hazardous and general waste
- To facilitate pauper burials
- To monitor, review and implement Integrated Waste Management Plan (IWMP) and Integrated Environmental Management Plan (IEMP) in all municipalities

**Goal:** To build in-house capacity in Integrated Development Planning in local municipalities in the district

**Objective:**

- To support the preparation and implementation of integrated development plans of the district and local municipality
- To support MSIG capacity building programmes and projects
- To facilitate the implementation of Sector Plans

**Goal: To provide spatial planning services to municipalities in the district**

**Objective:**

- To prepare and review Spatial Development Frameworks of municipalities
- To manage urban development in accordance with approved plans
- To prepare and implement Township Establishment Plans

**Goal: Implement and support PMS in the municipality**

**Objective:**

- To review and maintain the performance management system in the municipality
- To support the implementation of PMS in Category B municipalities

**Goal: To support and facilitate the enhancement of services through the creation of a conducive environment for social development in the district**

**Objective:**

- To support the reduction of crime
- To co-ordinate and facilitate the provision of government services

**Goal: To ensure a safe and secure municipal environment**

**Objective:**

- To implement the disaster management policy
- To implement integrated communication links with all disaster management role players
- To co-ordinate fire fighting activities in the DMA
- To co-ordinate the functions of the Health and Safety Committee activities
- To co-ordinate security services

**Objectives:**

- To conduct internal audit reviews according to the audit plan
- To perform internal audit functions at category B municipalities
- To provide an internal and external communication network
- To develop corporate identity and image
- Provision of an effective IT service to all users and stakeholders
- To support and manage auxiliary services effectively and efficiently
- Managing human resources and development units
- Provision of an effective and efficient human resources function
- Compliance with the Employment Equity Act
- Compliance with the Skills Development Act
- Provision of administrative support to all committees of Council

***KPA 4: Good Governance and Public Participation***

**Goal: To empower the organisation and community through participatory governance**

**Objectives:**

- To manage the interface between the Mayoral Committee and Council so that the administration is aligned with the political priorities of Council
- To establish a performance management system
- To fully operationalise the district IDP Forum and Technical Committee
- To develop all policies programs and plans
- To improve public knowledge and understanding of how Council functions
- To ensure that the approved budget is in line with the IDP
- To manage and coordinate administrative activities of the entire Council

***KPA 5: Municipal Financial Viability and Management***

**Goal: To ensure sustained financial viability for maximum development support**

**Objectives:**

- To manage budget and treasury section
- Sustained financial management



- To manage the revenue & expenditure sections
- To implement and maintain successful debt collection system in place
- To manage supply chain management section
- To manage the asset and fleet management section
- To ensure effective capacity building within the FBDM district
- To establish a comprehensive customer care service in FBDM

Proper measurement of achievements in terms of strategic plans are currently lacking and needs to be further refined in order to be more output / outcome based driven.

## 2. PREVIOUS YEAR FINANCIAL PERFORMANCE (2009/10)

Council has achieved a significant operating surplus to the amount of R3,59m before taking into account nett appropriations to the amount of R7,67m for the past financial year. The positive results are mainly due to high returns on invested cash reserves, unspent grant funding rolled over from previous financial year and spent during the financial year under review as well as savings on expenditure like salaries, contracted services, general expenses and repairs & maintenance.

The operating results for the year ended 30 June 2010 are as follows:

<i>Revenue &amp; Expenditure</i>	<i>Actual 2009 R</i>	<i>Actual 2010 R</i>	<i>Variance 2009/10 %</i>	<i>Budget 2010 R</i>	<i>Variance Actual / Budget %</i>
Operating Income for the year	87,682,944	93,463,290	6.59%	104,219,010	10.32%
Operating Expenditure for the year	(80,023,388)	(90,092,950)	12.58%	(116,089,875)	22.39%
Net Gain (Loss) on Disposal of Property Plant & Equipment	5,769	217,048			
<b><i>SURPLUS / (DEFICIT) FOR THE YEAR</i></b>	<b><i>7,665,325</i></b>	<b><i>3,587,388</i></b>		<b><i>(11,870,865)</i></b>	
Accumulated Surplus / (Deficit) at the beginning of the year	39,413,801	45,320,288			
Nett appropriations for the year	(1,758,838)	7,674,522	-536.34%	5,243,140	-46.37%
<b><i>Accumulated Surplus / (Deficit) at the end of the year</i></b>	<b><i>45,320,288</i></b>	<b><i>56,582,199</i></b>		<b><i>(6,627,725)</i></b>	

Council's performance, when compared to the budget, must be seen in the context of conservative budgeting practices influenced by other factors such as the inability of some Category B municipalities to implement grant & subsidy allocated projects.

Comments relating to budgeted income and expenditure as per National Treasury functional classifications are as follows:

**2.1 Executive and Council:**

<i>Revenue &amp; Expenditure</i>	<i>Actual 2009 R</i>	<i>Actual 2010 R</i>	<i>Variance 2009/10 %</i>	<i>Budget 2010 R</i>	<i>Variance Actual / Budget %</i>
Revenue	2,148,248	1,258,810	-41.40%	1,278,406	1.53%
Expenditure	16,158,118	17,576,669	8.78%	20,416,086	13.91%
<b><i>SURPLUS / (DEFICIT)</i></b>	<b><i>(14,009,870)</i></b>	<b><i>(16,317,859)</i></b>	<b><i>16.47%</i></b>	<b><i>(19,137,680)</i></b>	<b><i>14.73%</i></b>

Executive and Council consists of Council activities, the office of the Municipal Manager, Internal Audit Unit and Communications section and reflects a net deficit of R16,32m compared to the approved deficit of R19,14m.

The lower than expected operating deficit in relation to the budgeted amount can mainly be attributed to under performance on grants and subsidies paid as well as general expenditure.

**2.2 Finance & Administration:**

<i>Revenue &amp; Expenditure</i>	<i>Actual 2009 R</i>	<i>Actual 2010 R</i>	<i>Variance 2009/10 %</i>	<i>Budget 2010 R</i>	<i>Variance Actual / Budget %</i>
Revenue	67,134,207	69,775,704	3.93%	67,739,234	-3.01%
Expenditure	20,111,658	27,296,512	35.72%	25,741,820	-6.04%
<b><i>SURPLUS / (DEFICIT)</i></b>	<b><i>47,022,549</i></b>	<b><i>42,479,192</i></b>	<b><i>-9.66%</i></b>	<b><i>41,997,414</i></b>	<b><i>-1.15%</i></b>

The vote of Finance & Administration reflects a negative deviation of R42k or -9.6% compared to the approved budget. The net result compared to the approved budget is not regarded as significant.

**2.3 Planning & Development:**

<i>Revenue &amp; Expenditure</i>	<i>Actual 2009 R</i>	<i>Actual 2010 R</i>	<i>Variance 2009/10 %</i>	<i>Budget 2010 R</i>	<i>Variance Actual / Budget %</i>
Revenue	16,164,075	19,595,293	21.23%	38,283,299	48.82%
Expenditure	38,315,337	38,429,553	0.30%	59,930,814	35.88%
<b><i>SURPLUS / (DEFICIT)</i></b>	<b><i>(22,151,262)</i></b>	<b><i>(18,834,259)</i></b>	<b><i>-14.97%</i></b>	<b><i>(21,647,515)</i></b>	<b><i>13.00%</i></b>

***Revenue:***

The negative deviation of 48,82% on revenue compared to the approved budget is mainly due to an adjustment on the DoRA allocation in respect of backlog for water and sanitation grant for schools to the estimated amount of R6,29m as well as the unspent portion of grant funding budgeted for roll over in the next financial year to the estimated amount of R5,64m.

***Expenditure:***

The lower than expected results in relation to the budgeted amounts were mainly due to under expenditure on infrastructure projects to the amount of R5,64m, under spending in respect of special projects in the Local Economic Development Unit to the amount of R300k as well as an incorrect budgeted amount reflecting on the backlog for water and sanitation grant to the amount of R6,29m. The Planning Unit also reflects an under expenditure to the amount of R511k in respect of special projects – MSIG for environmental waste management and air quality plans.

2.4 **Health:**

<i>Revenue &amp; Expenditure</i>	<i>Actual 2009 R</i>	<i>Actual 2010 R</i>	<i>Variance 2009/10 %</i>	<i>Budget 2010 R</i>	<i>Variance Actual / Budget %</i>
Revenue	92,000	214,409	133.05%	96,000	-123.34%
Expenditure	1,415,317	2,203,681	55.70%	2,367,810	6.93%
<b><i>SURPLUS / (DEFICIT)</i></b>	<b><i>(1,323,317)</i></b>	<b><i>(1,989,272)</i></b>	<b><i>50.32%</i></b>	<b><i>(2,271,810)</i></b>	<b><i>12.44%</i></b>

The environmental health section reflects a total saving to the amount of R164k or 12,44% compared to the approved budget due to savings on the grants & subsidies paid and general expenditure.

2.5 **Community & Social Services:**

<i>Revenue &amp; Expenditure</i>	<i>Actual 2009 R</i>	<i>Actual 2010 R</i>	<i>Variance 2009/10 %</i>	<i>Budget 2010 R</i>	<i>Variance Actual / Budget %</i>
Revenue	-	-	0.00%	-	0.00%
Expenditure	749,402	399,477	-46.69%	522,780	23.59%
<b><i>SURPLUS / (DEFICIT)</i></b>	<b><i>(749,402)</i></b>	<b><i>(399,477)</i></b>	<b><i>-46.69%</i></b>	<b><i>(522,780)</i></b>	<b><i>23.59%</i></b>

The under expenditure to the amount of R123k or 23,59% compared to the approved budget is mainly attributed to special community projects not completed due to the position of Community Development Officer not filled permanently for a major portion of the financial year.

2.6 **Public Safety:**

<i>Revenue &amp; Expenditure</i>	<i>Actual 2009 R</i>	<i>Actual 2010 R</i>	<i>Variance 2009/10 %</i>	<i>Budget 2010 R</i>	<i>Variance Actual / Budget %</i>
Revenue	731,420	1,411,510	92.98%	1,650,716	14.49%
Expenditure	1,843,984	2,435,139	32.06%	3,543,156	31.27%
<b><i>SURPLUS / (DEFICIT)</i></b>	<b><i>(1,112,564)</i></b>	<b><i>(1,023,629)</i></b>	<b><i>-7.99%</i></b>	<b><i>(1,892,440)</i></b>	<b><i>45.91%</i></b>

Fire Fighting and Disaster Management section reflects an under expenditure to the amount of R1,11m compared to the approved budget.

The main reason for the variation is due to savings on the personnel budget, unforeseen emergency projects as well as under spending on the Fire Fighting and Disaster Management grant for special projects to be rolled over to the next financial year.

2.7 **Water Services – Koopmansfontein:**

<i>Revenue &amp; Expenditure</i>	<i>Actual 2009 R</i>	<i>Actual 2010 R</i>	<i>Variance 2009/10 %</i>	<i>Budget 2010 R</i>	<i>Variance Actual / Budget %</i>
Revenue	22,997	21,259	-7.56%	41,370	48.61%
Expenditure	28,989	22,836	-21.23%	44,870	49.11%
<b><i>SURPLUS / (DEFICIT)</i></b>	<b><i>(5,992)</i></b>	<b><i>(1,578)</i></b>	<b><i>-74%</i></b>	<b><i>3,500</i></b>	<b><i>55%</i></b>

The budget in respect of revenue and expenditure for Koopmansfontein water services were not realistic and the deviation with regard to the actual revenue and expenditure compared to the approved budget is not regarded as significant.

An estimate of 90% of the 37 households in Koopmansfontein is indigent. The tariff determined for water consumption is not sufficient to cover the full operating cost to render the service and therefore any loss will be funded as a contribution from the equitable share allocation.

## 2.8 Electricity Service – Koopmansfontein:

<i>Revenue &amp; Expenditure</i>	<i>Actual 2009 R</i>	<i>Actual 2010 R</i>	<i>Variance 2009/10 %</i>	<i>Budget 2010 R</i>	<i>Variance Actual / Budget %</i>
Revenue	6,649	8,134	22.34%	12,780	36.36%
Expenditure	8,690	8,741	0.59%	12,780	31.61%
<b><i>SURPLUS / (DEFICIT)</i></b>	<b><i>(2,041)</i></b>	<b><i>(607)</i></b>	<b><i>-70%</i></b>	<b><i>-</i></b>	<b><i>100%</i></b>

The budget in respect of free basic services for electricity at Koopmansfontein was not realistic and the deviation of actual expenditure compared to the approved budget is not regarded as significant.

An electricity pre-paid system is used and Eskom is the service provider with the district municipality responsible to fund the 50 kWh free basic services (*if registered as an indigent*) as a contribution from the equitable share allocation.

<i>Revenue &amp; Expenditure</i>	<i>Actual 2009 R</i>	<i>Actual 2010 R</i>	<i>Variance 2009/10 %</i>	<i>Budget 2010 R</i>	<i>Variance Actual / Budget %</i>
Revenue	1,391,224	1,550,172	11.43%	1,841,060	15.80%
Expenditure	1,394,000	1,875,153	34.52%	1,792,030	-4.64%
<b><i>SURPLUS / (DEFICIT)</i></b>	<b><i>(2,776)</i></b>	<b><i>(324,980)</i></b>	<b><i>11607%</i></b>	<b><i>49,030</i></b>	<b><i>763%</i></b>

The negative results with regard to the Housing Unit can mainly be attributed to the fact that the operational grant in respect of the new government financial year has not been paid as per memorandum of understanding signed between the responsible department and the Frances Baard District Municipality.

### **3. PROJECTED FINANCIAL PERFORMANCE 2010/11**

The nett projected operating result in respect of the 2009/10 financial year reflects an estimated surplus to the amount of R3,97m versus the approved budget. Below follows a detailed projection of revenue by source and expenditure per vote as well as variances reflecting in rand value and / or percentage:

**Projected Operating Results:**

<b>Revenue &amp; Expenditure per classification</b>	<b>YTD Actual 28 February 2011</b>	<b>Estimated Projection: 2010/11</b>	<b>Approved Budget 2010/11</b>	<b>Projected Variance R</b>	<b>Projected Variance %</b>
<b><u>REVENUE BY SOURCE:</u></b>					
-					
Service charges	14,529	14,450	14,450	-	0.00%
Assessment Rates	257,850	384,740	384,740	-	0.00%
Interest Earned - External Investments	5,198,055	5,500,000	6,580,000	(1,080,000)	-16.41%
Interest Earned - Outstanding Debtors	4,269	7,318	2,000	5,318	265.90%
Other	286,256	490,725	869,500	(378,775)	-43.56%
Rental of Facilities & Equipment	17,366	29,769	50,000	(20,231)	-40.46%
Income for Agency Services	519,000	519,000	590,000	(71,000)	-12.03%
Government Grants & Subsidies	56,919,620	97,681,220	99,505,000	(1,823,780)	-1.83%
Transfers From Reserves	-	-	8,513,220	(8,513,220)	
Gain on disposal of property plant and equipment	55,000	90,000	90,000	-	0.00%
<b><i>Total Revenue:</i></b>	<b>63,271,945</b>	<b>104,717,223</b>	<b>116,598,910</b>	<b>(11,881,687)</b>	<b>-18.78%</b>



Revenue & Expenditure per classification	YTD Actual 00 January 1900	Estimated Projection: 2010/11	Approved Budget 2010/11	Projected Variance R	Projected Variance %
<b><u>EXPENDITURE PER VOTE:</u></b>					
-					
Executive and Council	9,147,776	13,820,503	17,603,676	(3,783,173)	-21.49%
Budget & Treasury Office	6,547,070	14,021,085	14,565,950	(544,865)	-3.74%
Corporate Services	9,441,486	19,013,748	23,203,306	(4,189,558)	-18.06%
Planning & Development	4,670,882	11,142,749	14,433,075	(3,290,326)	-22.80%
Project Management & advisory Services	13,671,211	37,655,347	49,158,330	(11,502,983)	-23.40%
<b>Total Expenditure:</b>	<b>43,478,424</b>	<b>95,653,431</b>	<b>118,964,337</b>	<b>(23,310,906)</b>	<b>-19.59%</b>
Transfer to Capital Replacement Reserve	-	2,987,600	2,987,600	-	0.00%
Prior year Revenue & Expenditure	-	-	-	-	0.00%
<b>NET OPERATING RESULT:- SURPLUS / (DEFICIT)</b>	<b>19,793,521</b>	<b>6,076,192</b>	<b>(5,353,027)</b>	<b>11,429,219</b>	

***EXPENDITURE PER VOTE:***

Anticipated expenditure projected per approved business plans and budget for the financial year under review:

- **Executive and Council:**

- Expenditure of Council and Executive was less than the budget by 11.94% primarily in the areas of consultancy, councillor training, legal services, special projects, incentive bonus and special projects of the youth unit.
- The annual increase for Councillors' remuneration was approved in December 2010 and implemented in terms of the Remuneration of Public Office Bearers Act, 1998 in respect of the 2010/2011 financial year.

**Remedy:** Savings realized have been corrected with the adjustment budget.

- **Finance & Administration:**

New and approved vacant posts;

- Labour Relations Officer and Disaster Management Officers were only filled in August 2010, and
- Chief Archive Clerk and IT Technician were advertised in September 2010.

**Remedy:** Savings realized have been corrected with the adjustment budget.

**Planning & Development:**

- Most of the MSIG Projects have not started.
- IDP / PMS projects as well as advertising general notices have not started and are likely to commence in the third quarter of the financial year.

**Remedy:** Savings realized have been corrected with the adjustment budget.

- **LED & Tourism Projects**

Reasons for variation YTD results that leads to the under spending are:

- The vacant post of Senior LED Officer was filled on 03 January 2011.
- 29% of the budget on special projects has been spent as compared to the full year projected budget.
- A Council resolution is awaited for the Kgolosego project in Phokwane. The budgeted amount for the project is R90 000.

**Remedy:** Savings realized have been corrected with the adjustment budget.

- **Project Management & Advisory Services**

- Projects allocated to Category B municipalities are well in progress and will be fully implemented by end of the financial year. Expenditure is mainly for ongoing projects from the previous year and other State or Provincial initiatives.
- Awaiting the purchasing of land for the development of cemetery at Koopmansfontein, rezoning is in progress.
- EPWP incentive grant is not an upfront grant, but rather a grant as reward for employment generated. It therefore can only be claimed once employment has been created. The grant rewards entities R50 per person per day employed once the entity has reached its first FTE (Full Time Equivalent). FTE is equal to 220 days employment created. Thereafter the calculation for the incentive is made.

**Remedy:** Most projects will be completed by the end of the financial year.

- **Health:**

- Expenditure of Health Services is less than the budget by 13.68% primarily in the areas of general expenses and special projects.

**Remedy:** Savings realized have been corrected with the adjustment budget.

- **Community & Social Services:**

- Expenditure of Community & Social Services is less than the budget by 35.57% primarily in the areas of salaries and allowances and special projects. Planned activities have been hampered by the public servants strike. The salary and allowances of the community development officer is paid from the budget of the Housing unit.

**Remedy:** Savings realized have been corrected with the adjustment budget.

- **Public Safety:**

- Firefighting & Disaster Management projects and unforeseen / emergency contingency projects – unpredictable as per occurrence.

**Remedy:** Savings realized have been corrected with the adjustment budget.

- ***Housing:***

Anticipated expenditure projected per approved business plans and budget for the financial year under review, except for the following explanation which mainly contributed to the under expenditure as reflected:

Expenditure of the housing unit is limited to the actual revenue received year-to-date.

***Remedy:*** The expenditure projections for Housing Unit are likely to change and be based on more realistic projections as the financial year progresses.

- ***Water and Electricity Services – Koopmansfontein:***

The expenditure projections for Water and Electricity Services are likely to change and be based on more realistic projections as the financial year progresses.

- The under-spending is mainly due to general expenses not utilized fully and is in the process of being spent.

- ***Sanitation and Refuse Removal – Koopmansfontein***

The expenditure projections for Sanitation and Refuse Removal are likely to change and be based on more realistic projections as the financial year progresses.

***Projected Capital Expenditure Results:***

A detailed projection of capital expenditure per vote as well as variances reflected in rand value and / or percentage follows below:

Capital Expenditure per vote	YTD Actual	Estimated Projection: 2010/11	Approved Budget 2010/11	Projected Variance R	Projected Variance %
<b><i>CAPITAL EXPENDITURE PER VOTE:</i></b>					
<b>Executive and Council</b>	<b>79,108</b>	<b>102,522</b>	<b>117,600</b>	<b>-15,078</b>	<b>-12.82%</b>
Council	68,293	80,907	90,000	-9,093	-
Office of the Municipal Manager	10,815	21,615	27,600	-5,985	-21.68%
<b>Finance &amp; Administration</b>	<b>291,714</b>	<b>1,363,442</b>	<b>1,392,500</b>	<b>-29,058</b>	<b>-2.09%</b>
Budget & Treasury Office	247,116	339,116	342,000	-2,884	-0.84%
Corporate Services	44,598	1,024,326	1,050,500	-26,174	-2.49%
<b>Planning &amp; Development</b>	<b>372,799</b>	<b>937,548</b>	<b>949,500</b>	<b>-11,952</b>	<b>-0</b>
Planning & Development	29,048	38,548	50,500	-11,952	-23.67%
Technical Services	343,751	899,000	899,000	-	0.00%
Housing	6,279	6,279	12,000	-5,722	0.00%
Health	-	-	-	-	0.00%
Community & Social Services	-	-	-	-	0.00%
Public Safety	491,405	506,022	519,200	-13,178	-2.54%
Water Services: Koopmansfontein	-	-	-	-	0.00%
<b>Total Capital Expenditure:</b>	<b>1,241,304</b>	<b>2,915,813</b>	<b>2,990,800</b>	<b>-74,987</b>	<b>-2.51%</b>

#### 4. BUDGET 2011/12

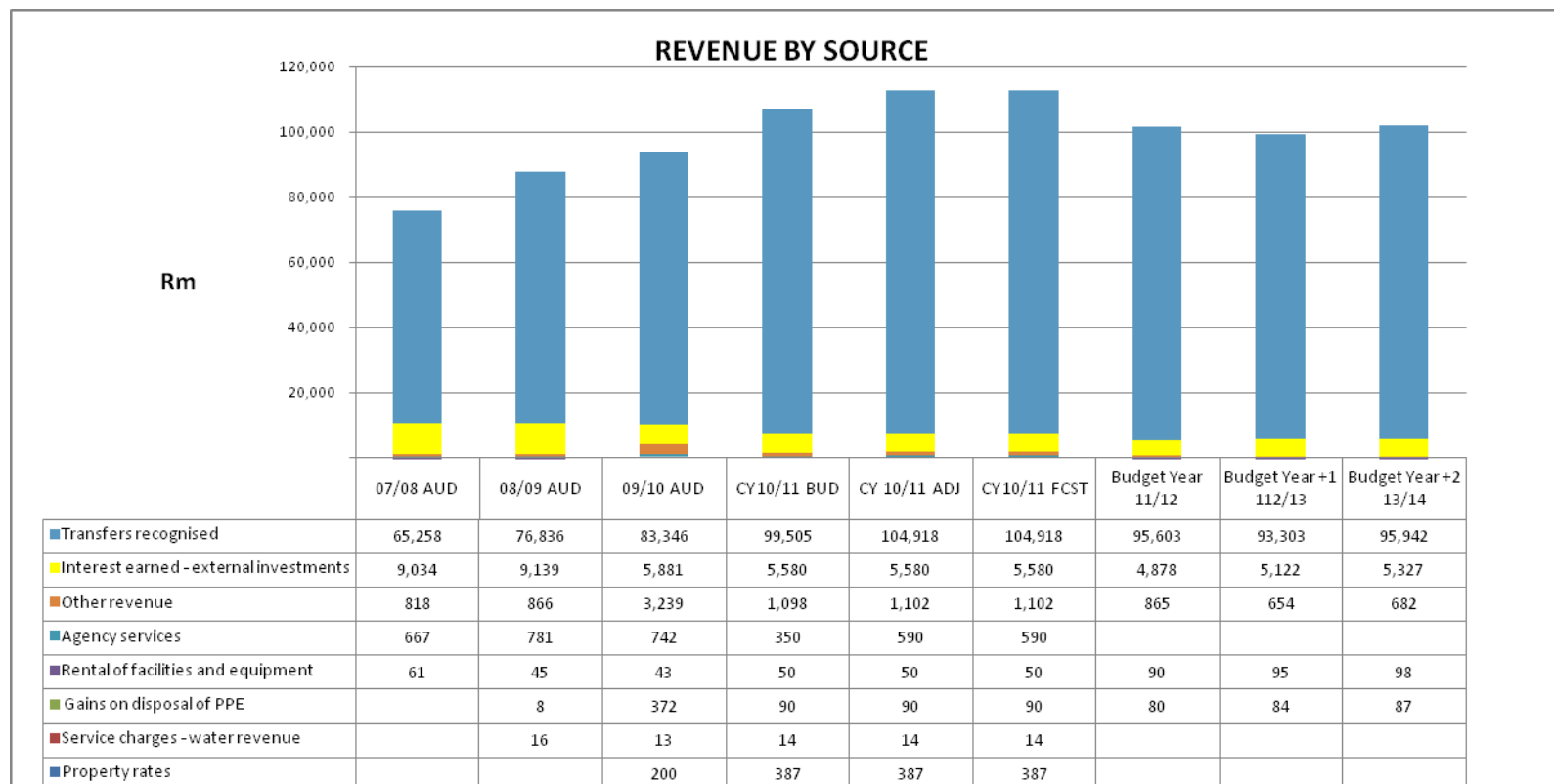
The budget document that is tabled is prescribed by the Budget Regulations as published in Government Gazette of 17 April 2009. According to section 14 (1) (b), the budget must be realistic, credible and capable of being approved and implemented as tabled. This implies that the envisaged expenditure may not exceed the probable revenues and expected cash flows must be sufficient to cover all council's financial responsibilities and service delivery targets.

Handing over of the roads function and District Management Areas will have an influence on the contributions from National Government substantially and will have a negative impact on the cash flows of the municipality.

The content of the budget is illustrated by the following graphs and explanations:

#### 4.1. Revenue & Expenditure by source / type

##### 4.1.1 Revenue by source



The following factors contributed to a decrease in the total budgeted revenue to the amount of R11, 22m:

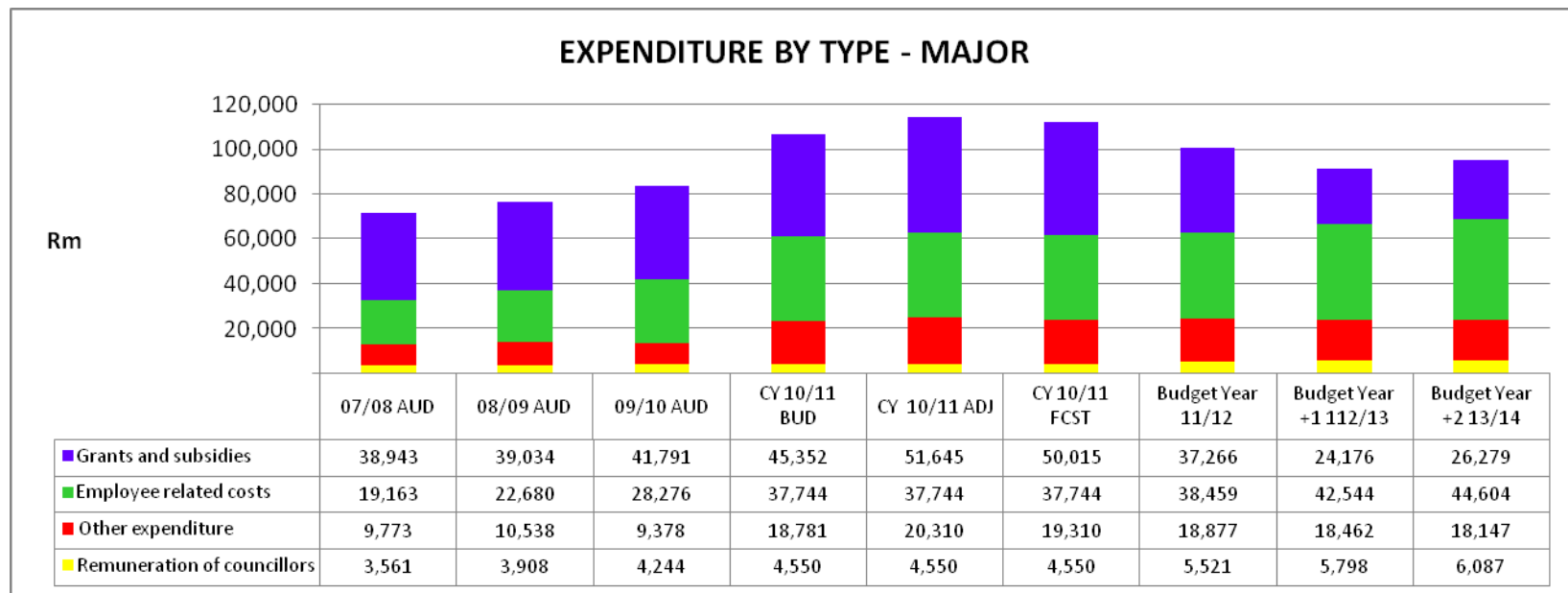
The abolishment of District Management Areas directly influenced grant funding from national government to the extent that the municipalities' allocation for equitable share decreased with R2,88m and MIG funding to the amount of R6,45 in 2011 was stopped totally. Rendering of other basic services mainly in Koopmansfontein will be transferred to the local municipalities, resulting in a minor loss of revenue to the amount of approximately R15 000 per annum while the loss of revenue from property rates will amount to approximately R700 000.

The roads agency function will be transferred to the Department of Transport, Roads and Public Works during 2011. The 10% administration fees that were allocated to the municipality in this regard will be lost.

An additional amount of R3,59m was approved for amounts received from the Department of Water Affairs that was reallocated to new projects for the 2011 financial year.

A detailed table can be viewed on page B18 – Table A4.

#### 4.1.2 Expenditure by type

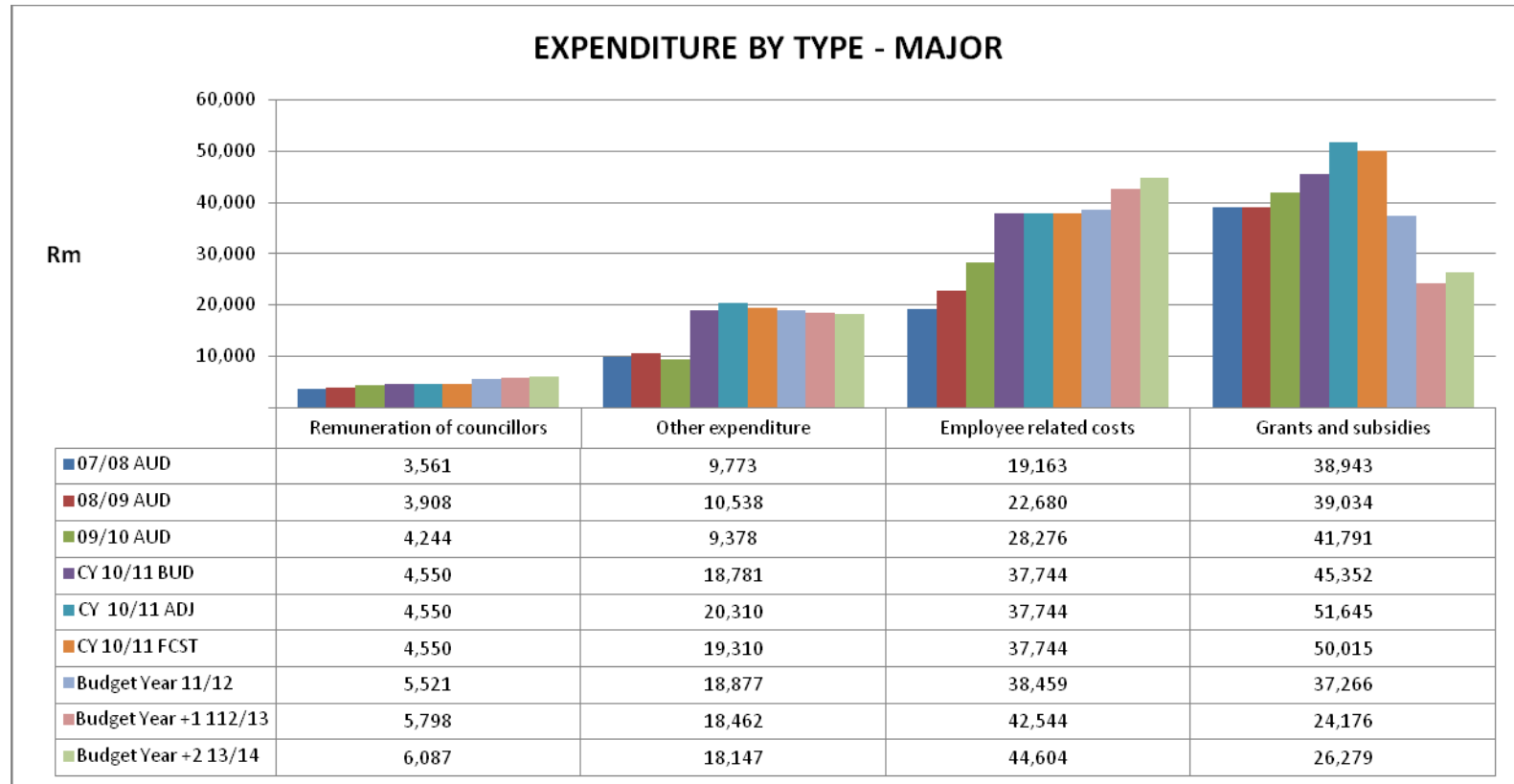


#### SALARIES & ALLOWANCES

Budget according to the approved organisational structure (*excluding positions still to be phased in over the next three to five years*) and prescriptive scales of remuneration, as well as other obligations imposed on the employer, determine Council's manpower and benefits cost for the year.

- Councillor remuneration is budgeted according to the Remuneration of Public Office Bearers Act and is budgeted at full cost.
- Post-service benefits increase due to increased number of beneficiaries and scale contributions to the relevant provident funds.
- Increase in salaries & allowances are mainly due to provision for salary increases of 6% based on the agreement between SALGA and the employers. The agreement ends on 30 June 2012 and a new agreement will be negotiated for the 2012 / 13 financial year.

The growth rate in salaries will have to be monitored very carefully in future as employee related costs became the most expensive line item when the cost shot up from 33% in 2011 to 36% in 2012. The following graph shows how salaries increased while the grant and subsidy projects decreased:





## **DEPRECIATION**

Assets are depreciated in accordance with GAMAP / GRAP guidelines per asset type and calculated on cost, using the straight line method over the estimated useful live of assets. The depreciation rates budgeted are based on the following estimated asset lives:

• Ground & Buildings	30 years	3,33%
• Furniture & Fittings	10 years	10,00%
• Computer Equipment	3 years	33,00%
• Other moveable assets	5 years	20,00%

## **GRANTS & SUBSIDIES**

The above chart shows what the impact of the lower expected revenue will have on grants & subsidies (special projects). Frances Baard District Municipality has always been in the position to set aside a substantial amount to assist local municipalities in infrastructure project financing and maintenance. This ability declined by 27.1% in the 2012 budget and the projected prospects for the outer years does not look much better. (Refer to Table SA 21 on page B77)

Notwithstanding the decrease in revenue, the municipality still succeeded in allocating R17, 24m to local municipalities of which R7,07m is operation & maintenance projects and R8, 54 is for new infrastructure projects.

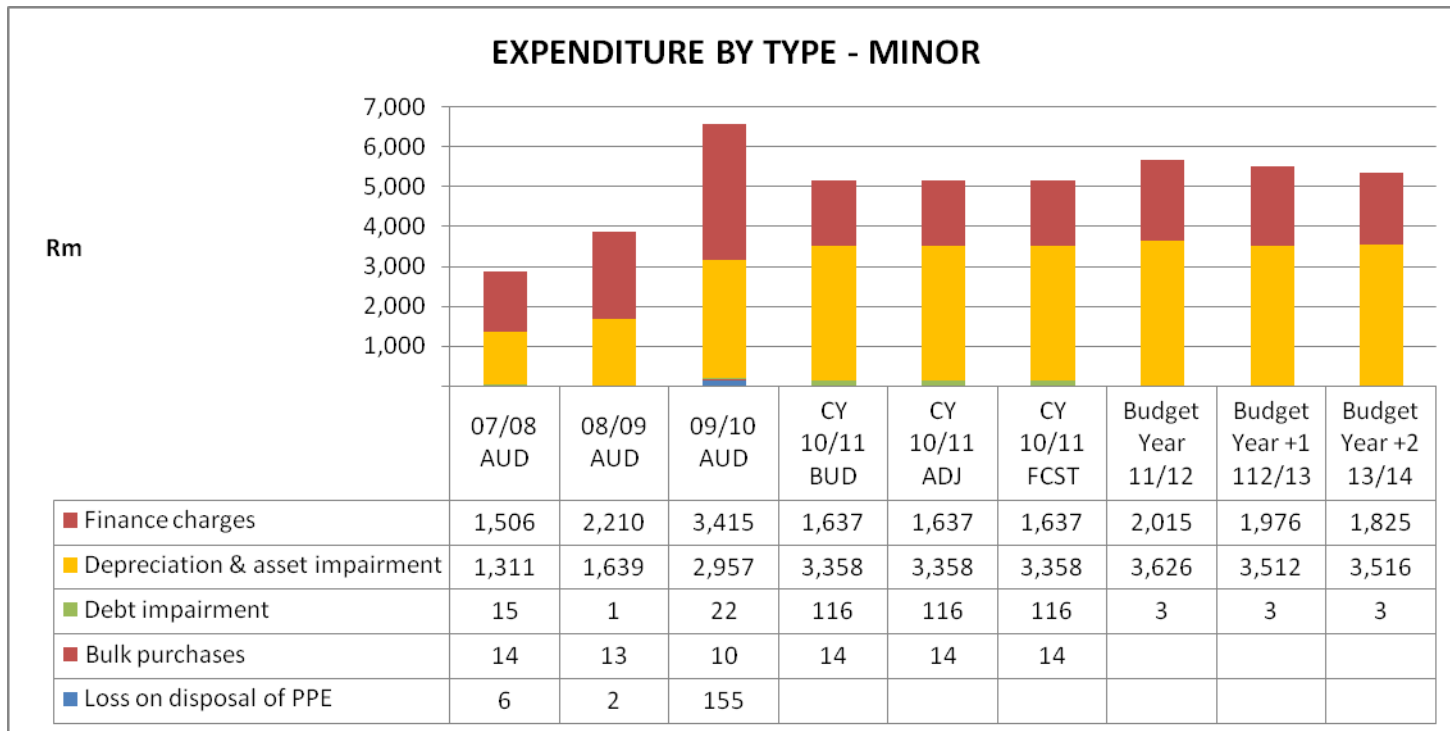
Table A4 on page B18 and Supporting table SA 1 on page B35 consist of a detailed breakdown of all expenditure.

The increase for finance charges is mainly due to the expected increase in cost relating to long term staff benefits and the repayment of the long term loan that was taken up to finance the new council chambers.

The original loan amount was R15 m and is payable over 10 years. The last installment will be payable on 30 June 2019. (Refer to table SA 17 for more detail on external loans)

The influence that the new council chamber had on operating expenses is clear during 2009/2010 when depreciation increased with R1, 32m.

The expected finance cost on long term staff benefits is likely to be lower than previous years due to the decrease in interest rates and the consistent lower rates over the past two years.

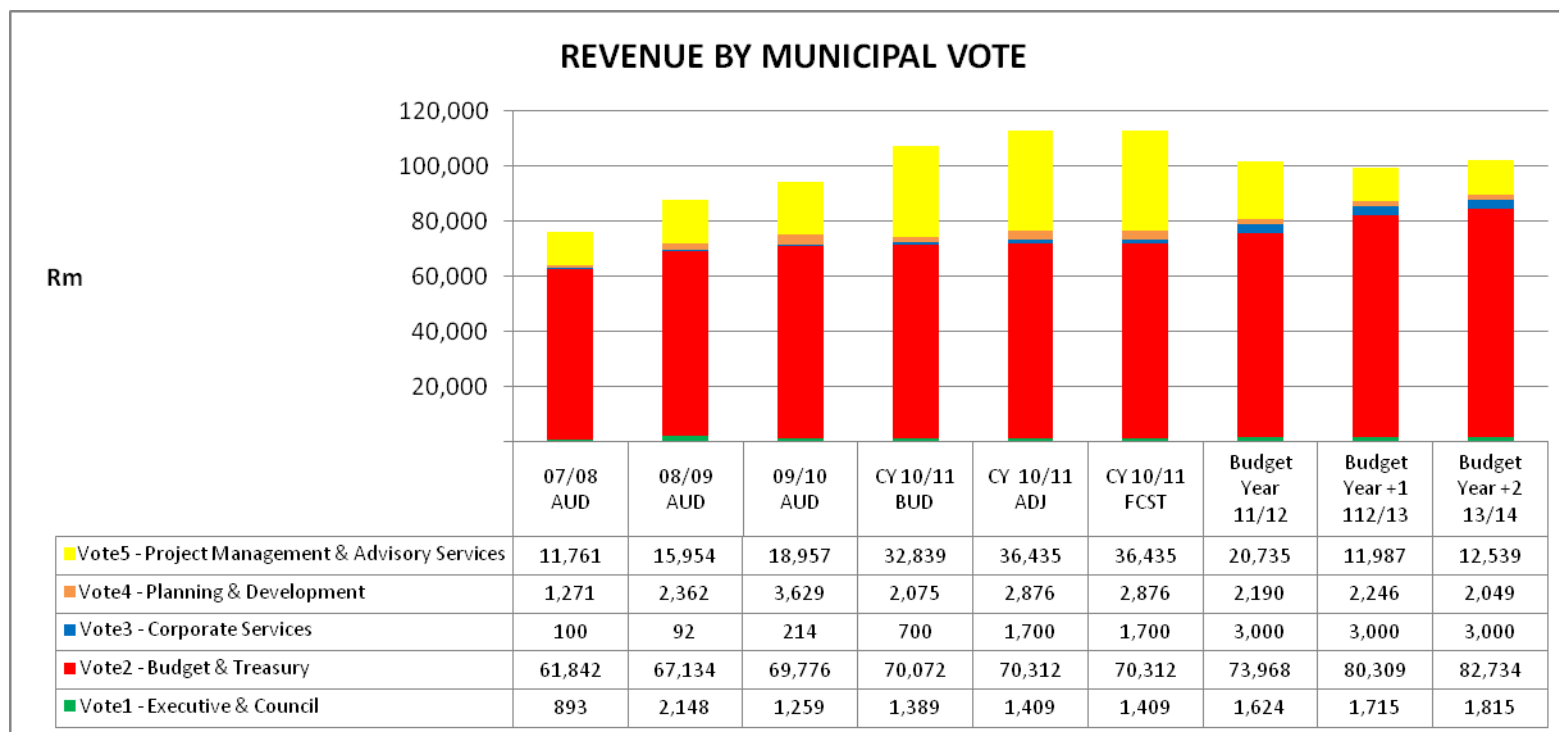


## 4.2 Revenue & Expenditure by Municipal Vote

### 4.2.1 Revenue

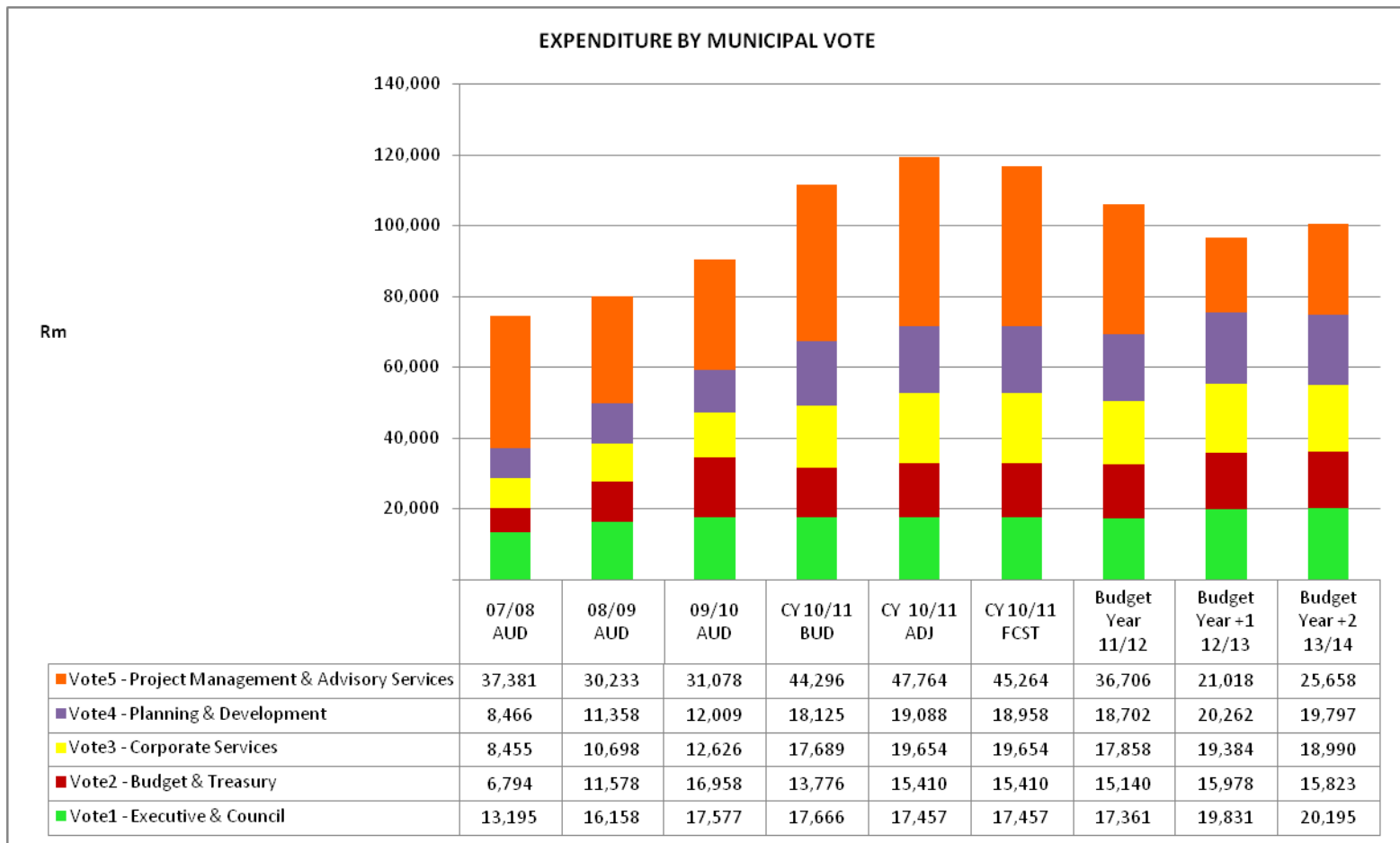
The decrease in government grants is evident in Vote 5 – Project Management and Advisory Services where revenue decreased with 75% due to the fact that allocations for MIG has been stopped and a decrease in equitable share of R2,69m. The bulk of revenue received will be allocated to Vote 2 – Budget & Treasury. This includes the Levies Replacement Grant to the amount of R67, 67m. The information in

Table SA18 indicates that the growth in the levy replacement grant for the 2013/2014 financial year will only be 3% compared to the 8% in 2012/2013 and 7.58% for 2011/2012.



#### 4.2.2 Expenditure

The influence of the reduced revenue can be seen in Vote 5 – Project Management & Advisory Services. The funding of new infrastructure projects at local municipalities will come under more pressure and will eventually come to a total stand still and the current policy of funding operation and maintenance projects will be this municipality’s only contribution to infrastructure services in the district.



The municipality does however contribute on many other aspects to service delivery at local municipalities. This includes the following services on a non-payment basis.

**Service**

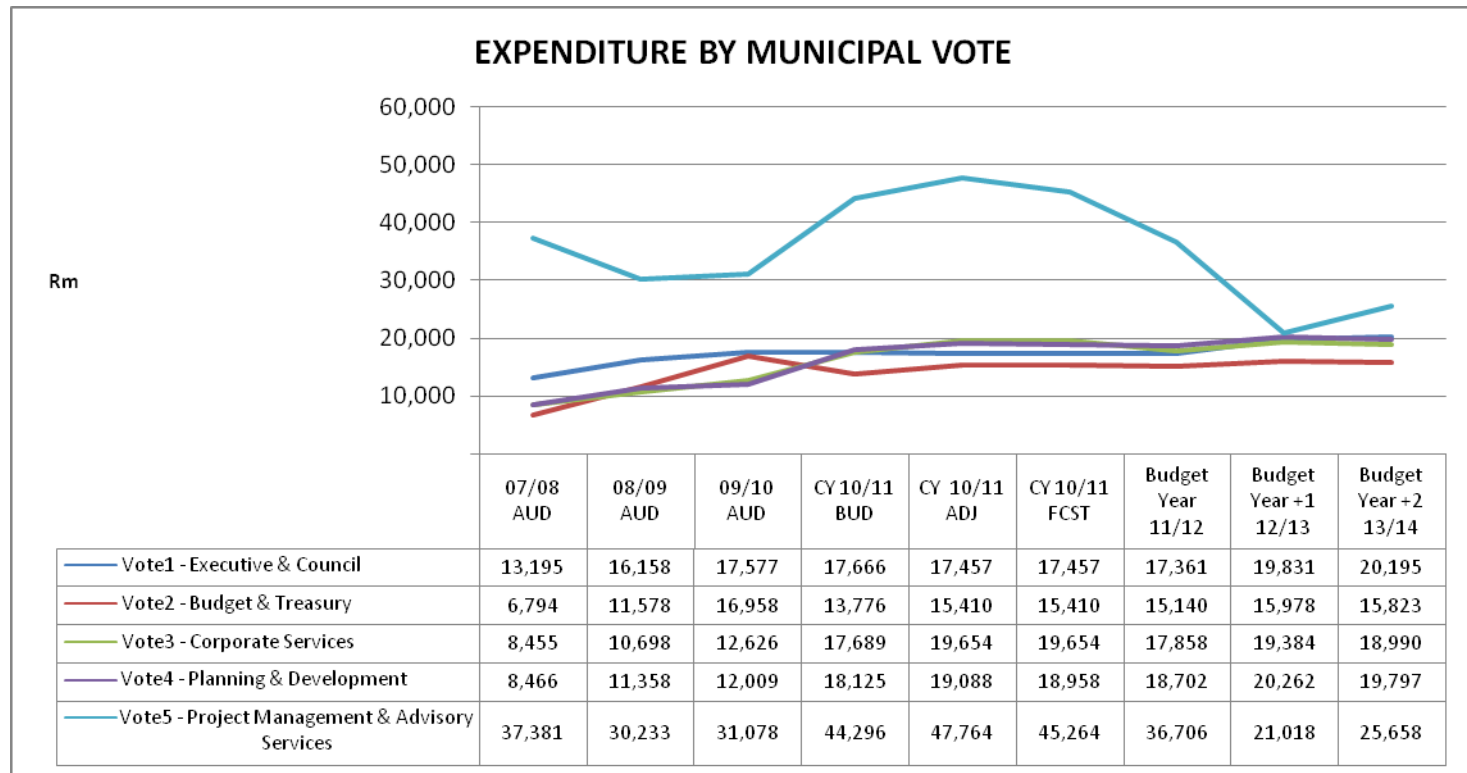
- Internal Audit
- Finance management
- Spatial Development

**Estimated Value of Service**

R 772 275  
R 338 000  
R 2 596 690

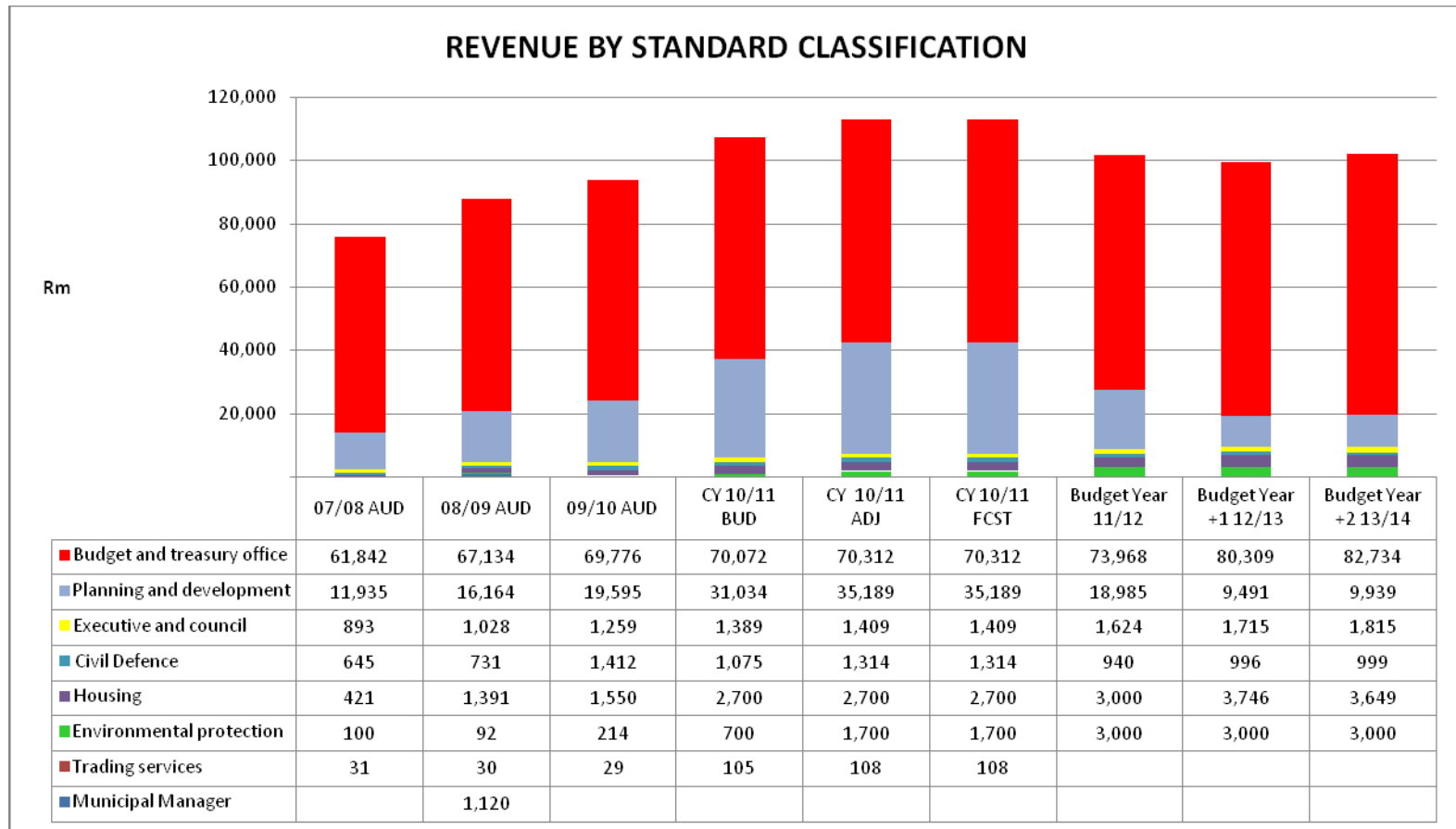
• Performance Management	R 385 665
• Compilation of IDPs	R 385 665
• Engineering advisory services	R 1 317 590
• Roads maintenance	R 597 890
<b>Total</b>	<b><u>R 6 393 775</u></b>

The following graph shows a constant increase for the different votes over the years. The abnormal decline for Vote 5 is clearly visible although small increases occur in the two outer years. Full detail is available in Table A3 on page B13.



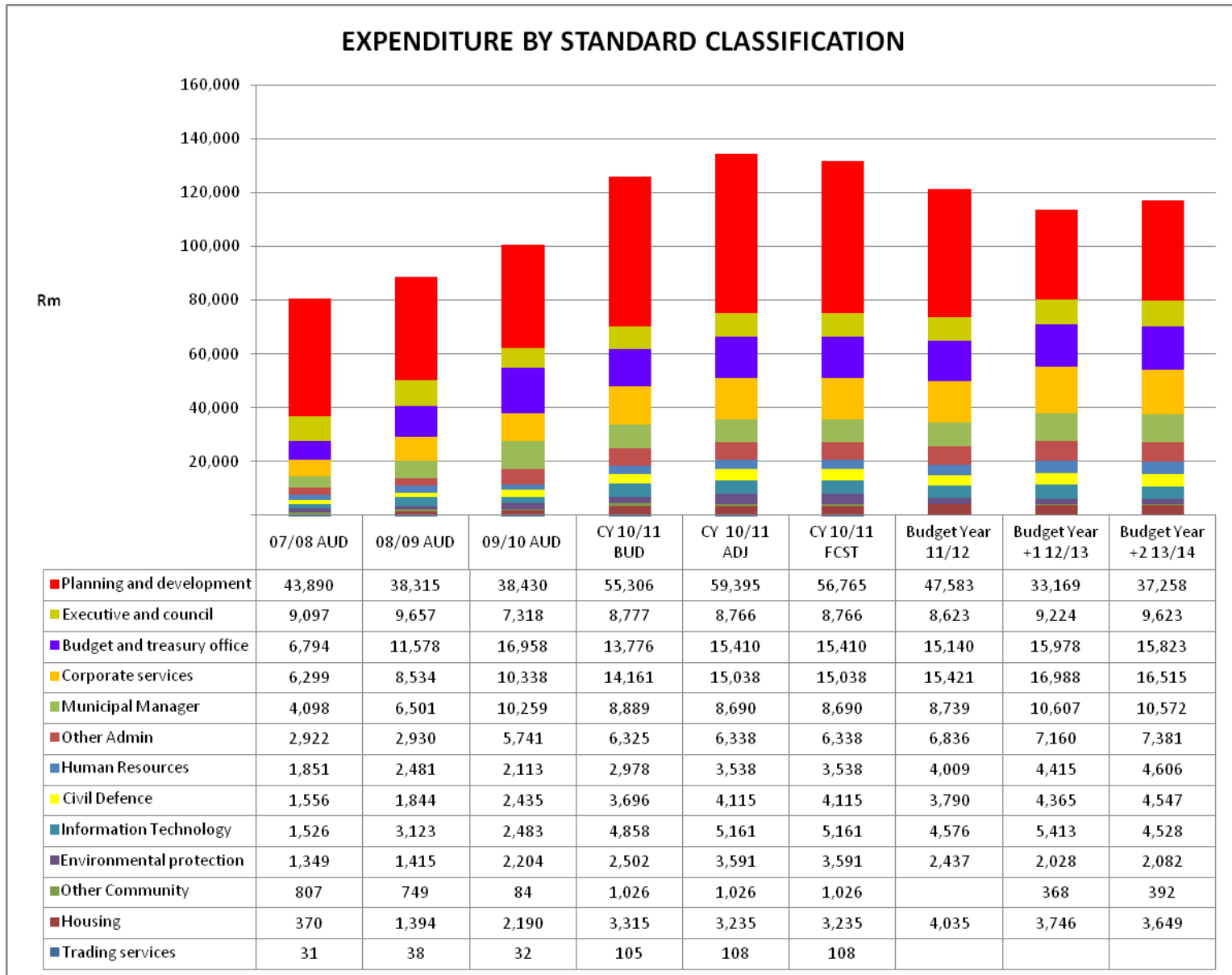
### 4.3 Revenue & Expenditure by Standard Classification

#### 4.3.1 Revenue



The discontinuation of Trading Services emanates from the transfer of the District Management areas to the local municipalities. This has an impact on revenue for planning & development due to the loss of income from Equitable Share and the Municipal Infrastructure Grant.

### 4.3.2 Expenditure



The largest portion of the budget is allocated to Planning & Development that includes the following functions:

1. IDP / PMS
2. Local Economic Development
3. Spatial Planning
4. Geographic Information Systems
5. Fire fighting & Disaster Management
6. Project management & Advisory Services
7. Maintenance of Roads

The main focus of these units is to assist local municipalities to increase the level of service delivery and the total allocation of 44,69% indicates that the bulk of the municipality's resources are aimed at better service delivery.

## **5 Capital Expenditure**

The following graphs show capital expenditure by standard classification, per vote and funding source. Capital projects are funded from internal sources that consist of the Capital Replacement Reserve to the amount of R2,21m and Revenue to the amount of R1,24m. The main contributors to the total capital expenditure of R3,45m is the purchase of a fire fighting truck of R1.20m, paving of R0,45m and alterations to the recreation hall. Computer equipment to the amount of R0,42m has been included in the budget.

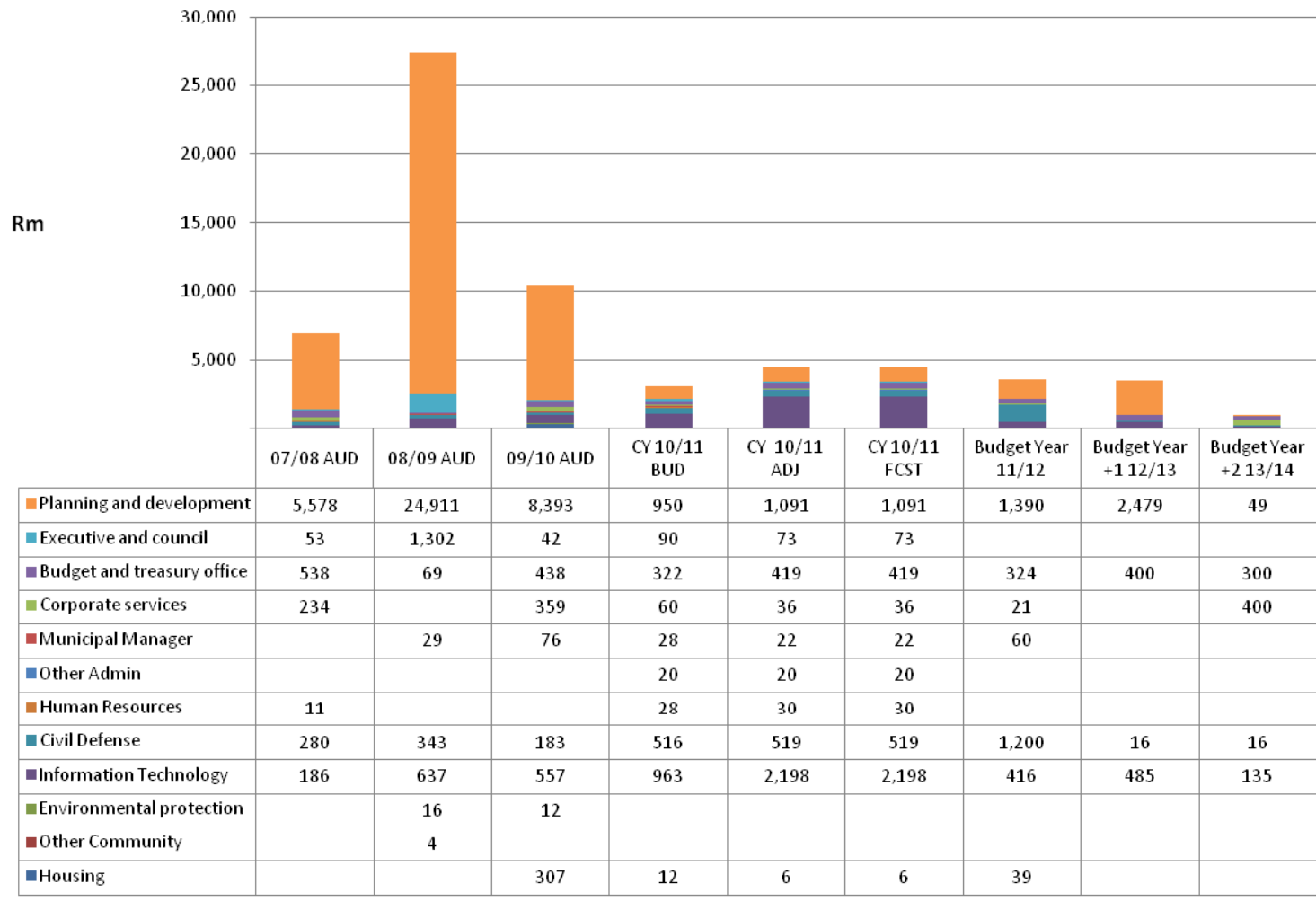
The following graph indicates the location of the assets that need to be purchased. The exceptionally high capital expenditure for the 2009 and 2010 financial years represents the building of the council chambers that was partially funded from an external loan of R15m and the rest with internally generated funds.

Expected capital expenditure for the following financial years remains consistent and is to a large extent needed to fund operational activities.

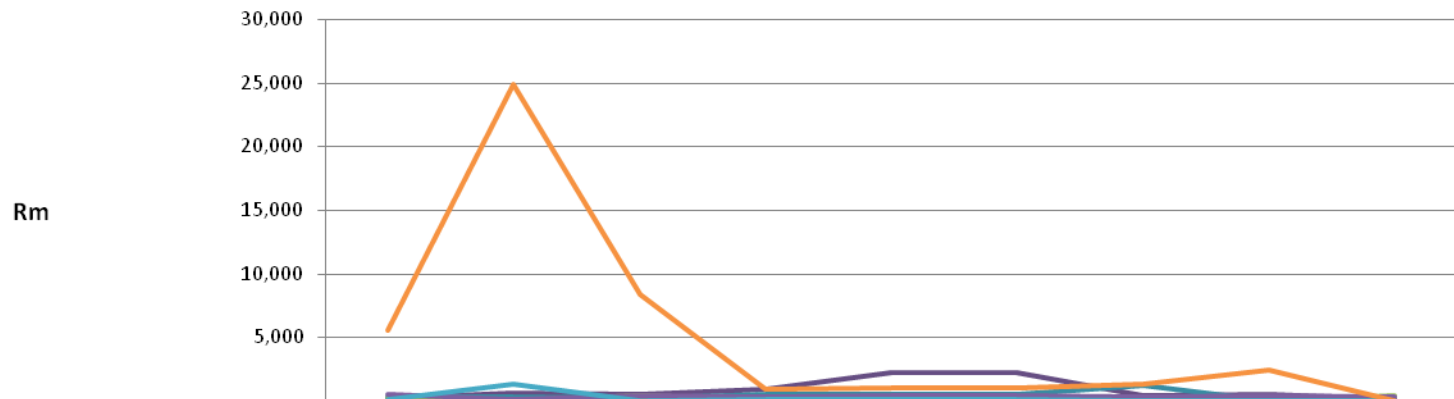
Capital expenditure consists of acquiring new assets and the replacement of assets.



### CAPITAL EXPENDITURE BY STANDARD CLASSIFICATION

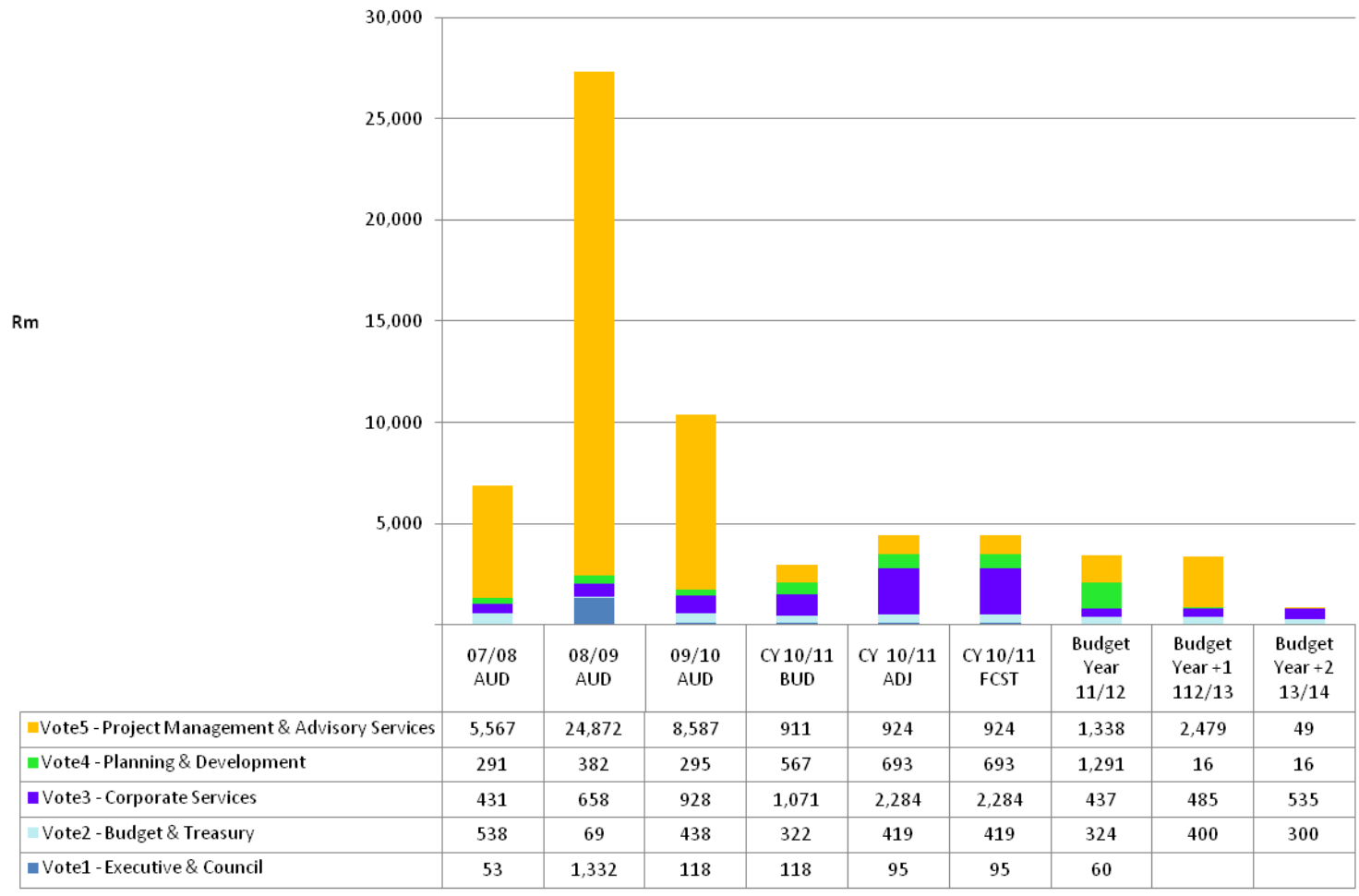


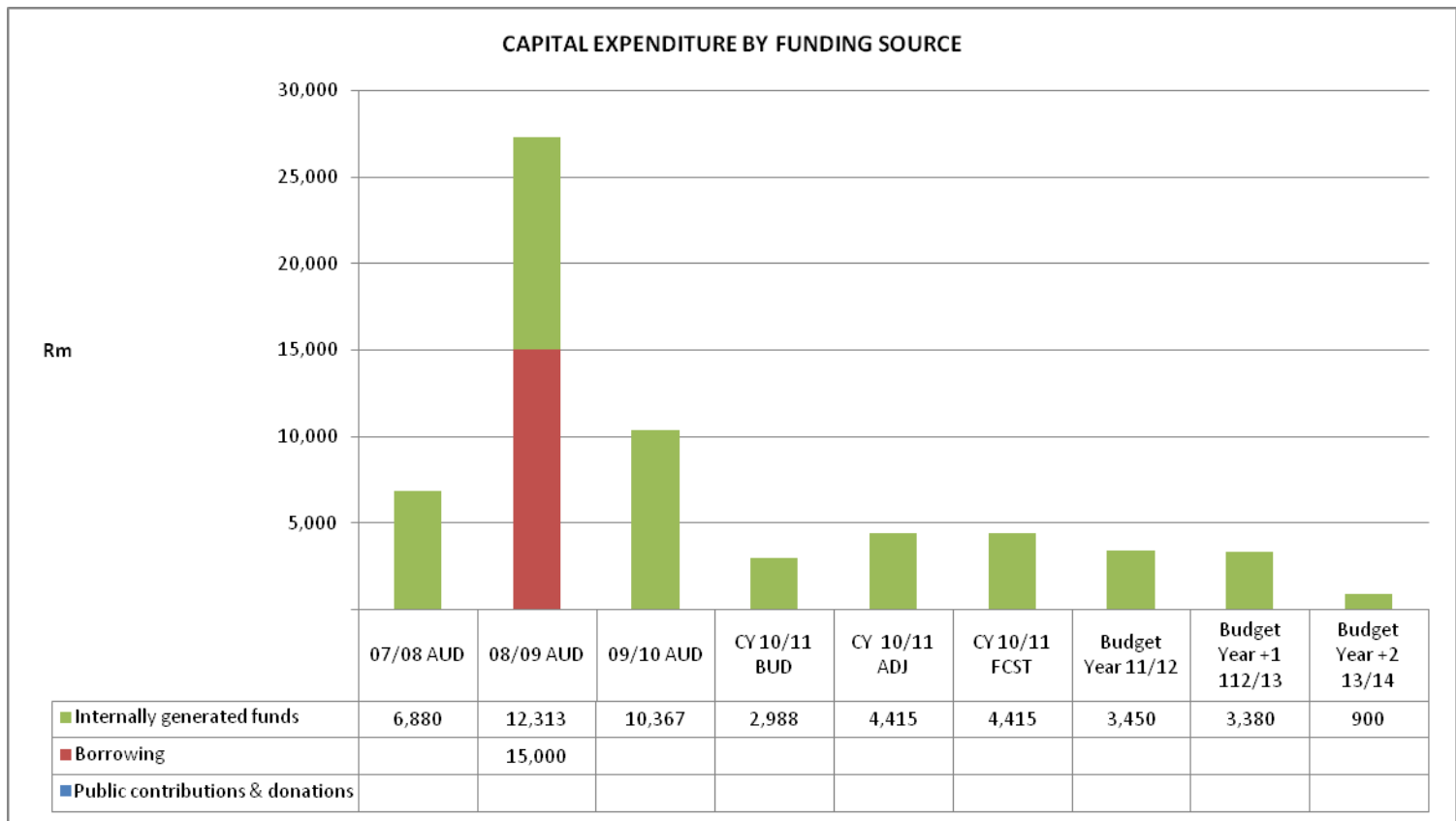
### CAPITAL EXPENDITURE BY STANDARD CLASSIFICATION - TRENDS



	07/08 AUD	08/09 AUD	09/10 AUD	CY 10/11 BUD	CY 10/11 ADJ	CY 10/11 FCST	Budget Year 11/12	Budget Year +1 12/13	Budget Year +2 13/14
Housing			307	12	6	6	39		
Other Community		4							
Environmental protection		16	12						
Information Technology	186	637	557	963	2,198	2,198	416	485	135
Civil Defense	280	343	183	516	519	519	1,200	16	16
Human Resources	11			28	30	30			
Other Admin				20	20	20			
Municipal Manager		29	76	28	22	22	60		
Corporate services	234		359	60	36	36	21		400
Budget and treasury office	538	69	438	322	419	419	324	400	300
Executive and council	53	1,302	42	90	73	73			
Planning and development	5,578	24,911	8,393	950	1,091	1,091	1,390	2,479	49

### CAPITAL EXPENDITURE BY MUNICIPAL VOTE



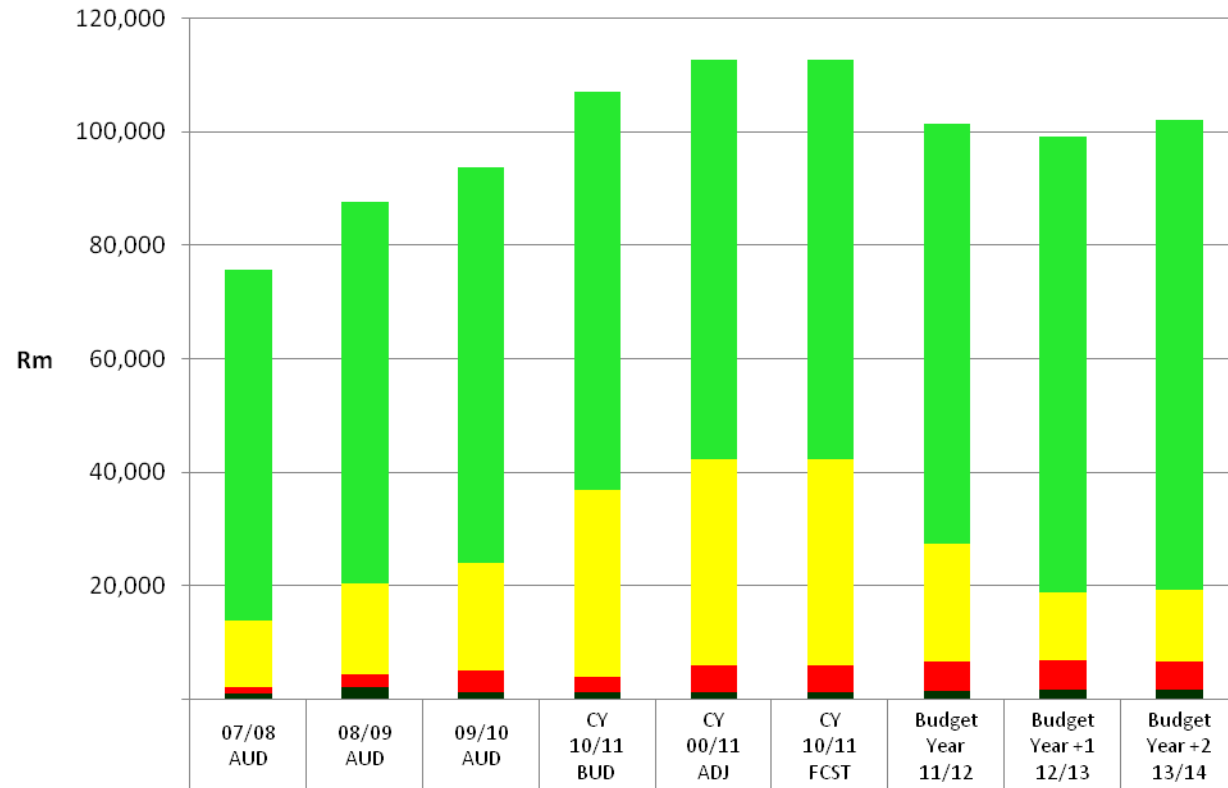


Tables A5 on page B 20, SA34a to 34c on page B 90 and SA36 on page B101 give detailed information on capital expenditure.

## 6 IDP Strategic objectives

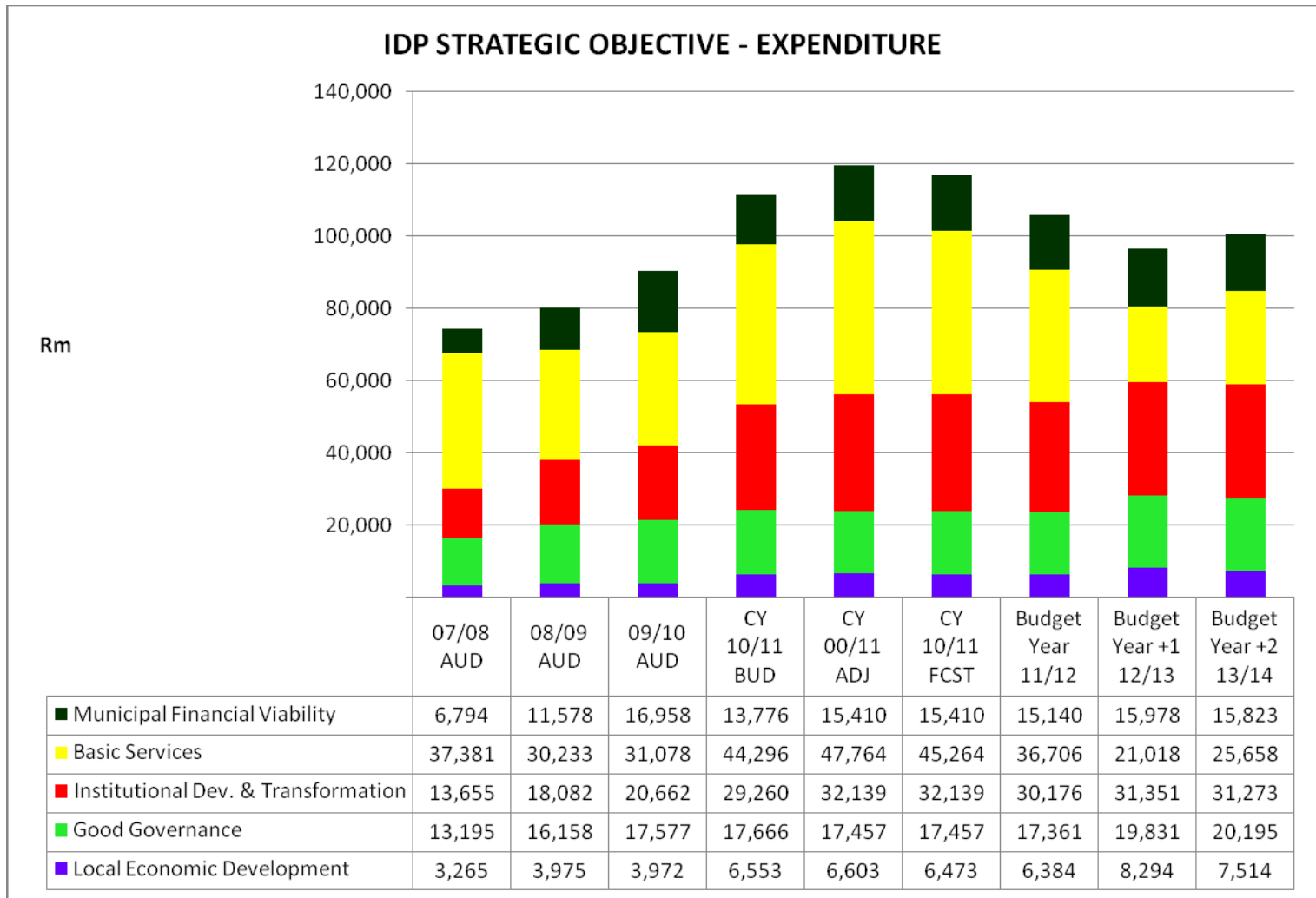
### 6.1 Revenue

## IDP STRATEGIC OBJECTIVE - REVENUE

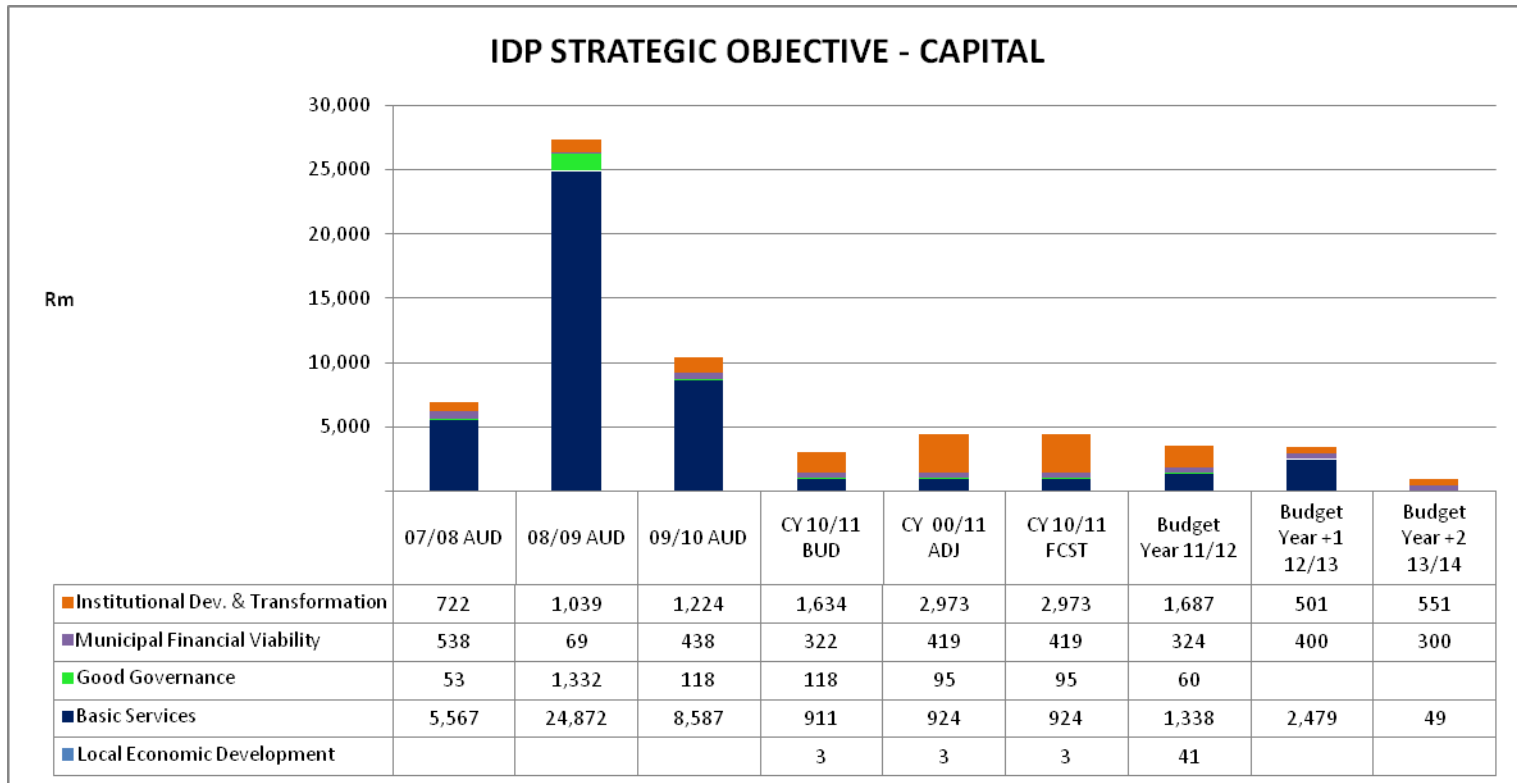


■ Municipal Financial Viability	61,842	67,134	69,776	70,072	70,312	70,312	73,968	80,309	82,734
■ Basic Services	11,761	15,954	18,957	32,839	36,435	36,435	20,735	11,987	12,539
■ Institutional Dev. & Transformation	1,153	2,404	3,793	2,775	4,526	4,526	5,140	5,196	4,999
■ Good Governance	893	2,148	1,259	1,389	1,409	1,409	1,624	1,715	1,815
■ Local Economic Development	218	50	50		50	50	50	50	50

## 6.2 Expenditure



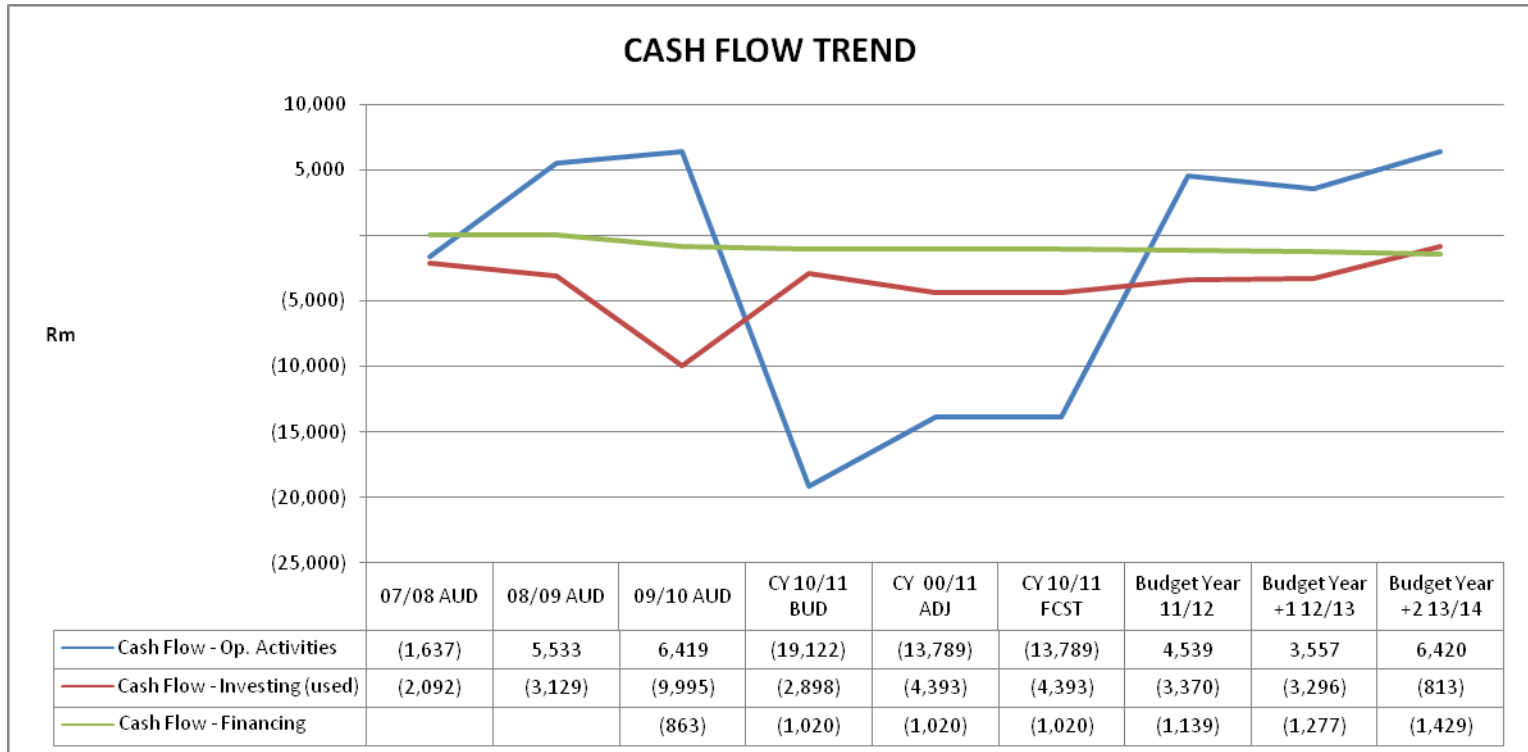
### 6.3 Capital Expenditure



Tables SA4 to SA6 on page B 42 handles the budget per IDP Objective in detail showing to which objective every directorate, section and sub-section were allocated.

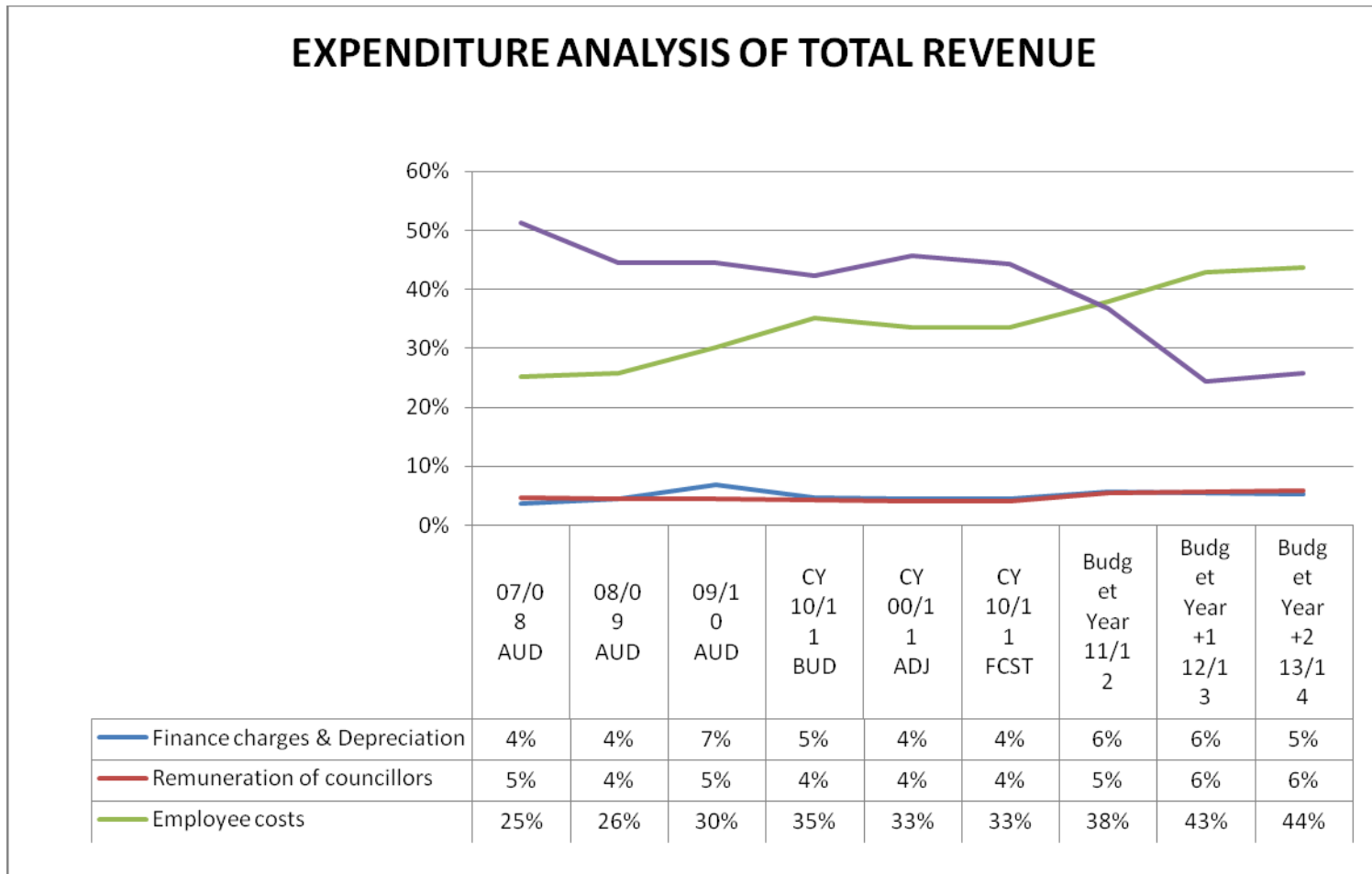
## 7 Projected Cash Flows

Although council's cash flows are still on the positive side, the reserves are coming under pressure. The norm is to have cash available to fund operating expenditure for at least three months. According to this norm, the reserves should be at R34.4m. The estimated reserve in Table A8 on page B 28 shows reserves to the amount of R26,13m. Keeping this shortfall in the reserves in mind, it was not possible to allocate cash surpluses from previous financial years to new projects in the 2011/12 budget.





8 General



The salary bill of the municipality takes up 38% of the estimated revenue that can be generated. The full organogram has not been implemented for the current financial year and the cost will rise to 43% in 2012/13 if the organogram is fully implemented. The free services that the municipality renders to the local municipalities as specified on page ES-33 have a large influence on the salary ratio. Additional revenue of R6,3m may improve the ratio to 35%.

## **9. SERVICE DELIVERY AND PROPOSED TARIFFS**

Council reviewed and amended its tariff policy in respect of the 2011/12 budget year and the following proposed tariffs will be implemented with effect from 1 July 2011:

### **Sundry Charges:**

#### ***Finance & Administration:-***

- Rental of Council Facilities
  - Lecture room: R 900 per day per room, excluding VAT
  - If both 1 & 2 utilised: R1,500 per day, excluding VAT
  - Projector required: R 300 per day, excluding VAT.
  - A refundable breakage deposit of 20% of total rent amount.
  
- Photostat Fees
  - R0-75 per copy / Photostat
- Clearance Certificates
  - R15-00 per clearance certificate application
  
- Tender Documents – Bids from R200,000 to R500,000
  - R100-00 non-refundable deposit (At discretion of Municipal Manager)
- Bids from R500,001 and More
  - R200-00 non-refundable deposit (At discretion of Municipal Manager)

#### ***Planning and Development:-***

- Application fee for rezoning None
- Rental of Plant & Machinery - Grader R435.00 per hour, excluding VAT

***Koopmansfontein services:***

All services regarding the rendering of water, electricity, sanitation, refuse removal and the cemetery will be transferred to the local municipalities.

**10. POLICY REVIEWS**

In accordance with the MFMA the mayor of a municipality must co-ordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget-related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget-related policies are mutually consistent and credible. Therefore all budget related policies have been reviewed during the course of the financial year and any amendments if necessary will be implemented as an ongoing process during the 2010/11 budget year. The following policies have been classified as budget related:

- ***Asset management Policy***  
*Approved on 26 May 2010 – Amendments as an ongoing procedure as and if required*
- ***Debt and Credit Control Policy***  
*Approved on 25 May 2005 – Amendments as an ongoing procedure as and if required*
- ***Indigent Policy***  
*Approved on 25 May 2005 – Amendments as an ongoing procedure as and if required*

- ***Tariff Policy***  
*Approved on 26 May 2010 – Amendments as an ongoing procedure as and if required*
  
- ***Investment Policy***  
*Approved on 26 May 2010 – Amendments as an ongoing procedure as and if required*
  
- ***Supply Chain Management Policy***  
*Approved on 27 November 2007 – Amendments as an ongoing procedure as and if required*
  
- ***Property Rates Policy***  
*Approved on 27 May 2009 – Amendments as an ongoing procedure as and if required*

## ***11. SERVICES DELIVERY AND BUDGET IMPLEMENTATION PLAN***

This document will be finalised within the prescribed timeframe for submission to the Executive Mayor and Council for notification.

# ***BUDGET TABLES***

**INDEX****PAGE*****Mayoral Budget Speech******Budget Related Resolutions******Executive Summary******Quality Certificate******Budget Tables***

Executive Summary - Revenue & Expenditure	B 1
Table A1: Budget Summary	B 3
Table A2: Budgeted Financial Performance (Revenue and Expenditure by standard Classification)	B 5
Table A2: Budgeted Financial Performance (Revenue and Expenditure by standard Classification)	B 7
Table A3: Budgeted Financial Performance (revenue and expenditure by municipal vote)	B 11
Table A3: Budgeted Financial Performance (revenue and expenditure by municipal vote) A	B 12
Table A4: Budgeted Financial Performance (revenue and expenditure)	B 16
Table A5: Budgeted Capital Expenditure by vote, standard classification and funding	B 18
Table A5: Budgeted Capital Expenditure by vote, standard classification and funding	B 20
Table A6: Budgeted Financial Position	B 24
Table A7: Budgeted Cash Flows	B 25
Table A8: Cash backed reserves/accumulated surplus reconciliation	B 26
Table A9: Asset Management	B 27
Table A10: Basic service delivery measurement	B 30

***Other Related Supporting Documentation***

Supporting Table SA1: Supporting detail to 'Budgeted Financial Performance'	B 33
Supporting Table SA2: Matrix Financial Performance Budget (revenue source/expenditure type and dept.)	B 37
Supporting Table SA3: Supporting detail to 'Budgeted Financial Position'	B 38
Supporting Table SA4: Reconciliation of IDP strategic objectives and budget (revenue)	B 40
Supporting Table SA5: Reconciliation of IDP strategic objectives and budget (operating expenditure)	B 41
Supporting Table SA6: Reconciliation of IDP strategic objectives and budget (capital expenditure)	B 43
Supporting Table SA7: Measurable performance objectives	B 46
Supporting Table SA8: Performance indicators and benchmarks	B 54
Supporting Table SA9: Social, economic and demographic statistics and assumptions	B 56
Supporting Table SA10: Funding measurement	B 57
Supporting Table SA11: Property rates summary	B 60

**INDEX****PAGE**

Supporting Table SA12: Property rates by category (current year)	B 62
Supporting Table SA13: Property rates by category (budget year)	B 63
Supporting Table SA13: Property rates by category (budget year)	B 63
Supporting Table SA14: Household bills	B 64
Supporting Table SA15: Investment particulars by type	B 66
Supporting Table SA16: Investment particulars by maturity	B 67
Supporting Table SA17: Borrowing	B 68
Supporting Table SA18: Transfers and grant receipts	B 69
Supporting Table SA19: Expenditure on transfers and grant programme	B 71
Supporting Table SA20: Reconciliation of transfers, grant receipts and unspent funds	B 73
Supporting Table SA21: Transfers and grants made by the municipality	B 75
Supporting Table SA22: Summary councillor and staff benefits	B 77
Supporting Table SA23: Salaries, allowances & benefits (political office bearers/councillors/senior managers)	B 79
Supporting Table SA24: Summary of personnel numbers	B 80
Supporting Table SA25: Budgeted monthly revenue and expenditure	B 81
Supporting Table SA26: Budgeted monthly revenue and expenditure (municipal vote)	B 82
Supporting Table SA27: Budgeted monthly revenue and expenditure (standard classification)	B 83
Supporting Table SA28: Budgeted monthly capital expenditure (municipal vote)	B 84
Supporting Table SA29: Budgeted monthly capital expenditure (standard classification)	B 85
Supporting Table SA30: Budgeted monthly cash flow	B 86
Supporting Table SA31: Not required by FBDB - Table regarding municipal entities	
Supporting Table SA32: List of external mechanisms	B 87
Supporting Table SA33: Contracts having future budgetary implications	B 88
Supporting Table SA34a: Capital expenditure on new assets by asset class	B 89
Supporting Table SA34b: Capital expenditure on the renewal of existing assets by asset class	B 92
Supporting Table SA34c: Repairs and maintenance expenditure by asset class	B 95
Supporting Table SA35: Future financial implications of the capital budget	B 98
Supporting Table SA36: Detailed capital budget	B 100
Supporting Table SA37: Projects delayed from previous financial year/s	B 103

*Service Delivery & Budget Implementation Plan*

**FRANCES BAARD DISTRICT MUNICIPALITY**

**MULTI-YEAR BUDGET**

**EXECUTIVE SUMMARY REVENUE & EXPENDITURE**

<b>CURRENT &amp; PROJECTED BUDGETS</b>	<i>Actual</i> <b>2009/10</b>	<i>Budget</i> <b>2010/11</b>	<i>Budget</i> <b>2011/12</b>	<i>Budget</i> <b>2012/13</b>	<i>Budget</i> <b>2013/14</b>
--	---------------------------------	---------------------------------	---------------------------------	---------------------------------	---------------------------------

<b>GROWTH RATE NORMS [NT / Internal]</b>			<b>5.9%</b>	<b>5.1%</b>	<b>4.6%</b>
<b>AGGREGATE GROWTH RATE</b>		<b>20%</b>	<b>-10%</b>	<b>-2%</b>	<b>3%</b>

<b>REVENUE &amp; FUNDING SOURCES</b>	<b>93,835,290</b>	<b>112,731,410</b>	<b>101,516,400</b>	<b>99,257,200</b>	<b>102,136,990</b>
<i>Property Rates</i>	197,853	384,740	-	-	-
<i>Service charges</i>	12,550	14,450	-	-	-
<i>Rental of facilities and equipment</i>	42,701	50,000	90,000	94,500	98,280
<i>Interest earned - external investments</i>	5,880,677	5,580,000	4,878,000	5,121,900	5,326,770
<i>Interest earned - outstanding debtors</i>	2,061	2,000	-	-	-
<i>Income for agency services</i>	742,358	590,000	-	-	-
<i>Government grants and subsidies</i>	83,345,642	104,917,900	95,603,000	93,303,100	95,942,350
<i>Other income</i>	3,239,448	1,102,320	865,400	653,700	682,230
<i>Gains on disposal of property, plant and equipment</i>	372,000	90,000	80,000	84,000	87,360

<b>OPERATING EXPENDITURE</b>	<b>92,332,494</b>	<b>119,441,584</b>	<b>105,821,260</b>	<b>96,471,250</b>	<b>100,461,920</b>
<i>Employee related costs</i>	28,276,188	37,744,320	38,459,190	42,544,230	44,604,170
<i>Remuneration of Councilors</i>	4,244,467	4,550,380	5,521,430	5,797,520	6,087,410
<i>Bad debts</i>	21,558	115,500	3,000	3,000	3,000
<i>Collection costs</i>		35,000	15,000	15,000	15,000
<i>Depreciation</i>	2,956,846	3,357,600	3,625,550	3,511,830	3,516,240
<i>Repairs and maintenance</i>	3,257,350	3,257,350	3,847,550	4,046,430	4,200,950
<i>Interest paid</i>	3,414,837	1,637,430	2,015,410	1,976,480	1,825,350
<i>Bulk purchases</i>	10,367	13,750	-	-	-
<i>Contracted services</i>	2,512,078	6,667,760	4,699,320	3,631,490	2,829,470
<i>Grants and subsidies paid</i>	41,790,767	51,644,689	37,315,850	24,176,100	26,278,810
<i>General expenses</i>	5,693,084	10,417,805	10,318,960	10,769,170	11,101,520
<i>Loss on disposal of property, plant and equipment</i>	154,952	-	-	-	-



**FRANCES BAARD DISTRICT MUNICIPALITY** **MULTI-YEAR BUDGET**

**EXECUTIVE SUMMARY REVENUE & EXPENDITURE**

	<i>Actual</i> <b>2009/10</b>	<i>Budget</i> <b>2010/11</b>	<i>Budget</i> <b>2011/12</b>	<i>Budget</i> <b>2012/13</b>	<i>Budget</i> <b>2013/14</b>
<b>CURRENT &amp; PROJECTED BUDGETS</b>					
<i>Operating Result before Appropriations</i>	1,502,796	-6,710,174	-4,304,860	2,785,950	1,675,070
<i>Contribution from Capital Replacement Reserve</i>			2,214,680		
<i>Redemption of Long Term Loan</i>		(1,020,330)	(1,138,510)	(1,277,440)	(1,428,570)
<i>Appropriation of surplus cash</i>		11,715,000	4,090,000	1,550,000	330,000
<i>Estimated Funds Available for Appropriation</i>	1,502,796	3,984,496	861,310	3,058,510	576,500

<b>APPROPRIATIONS</b>	-	3,983,800	855,060	3,049,820	570,440
<i>Transfer from Revaluation Reserve</i>		(231,220)	(233,540)	(233,540)	(233,540)
<i>Transfer from Government Grant Reserve</i>		(200,000)	(96,400)	(96,400)	(96,400)
<i>Transfer to Capital Replacement Reserve</i>		4,415,020	1,185,000	3,379,760	900,380

<b>NETT BUDGET RESULT</b>	1,502,796	696	6,250	8,690	6,060
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DC9 Frances Baard - Table A1 Budget Summary

Description	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>R</b>										
<b>Financial Performance</b>										
Property rates	-	-	199,915	386,740	386,740	386,740	-	-	-	-
Service charges	11,620	15,815	12,550	14,450	14,450	14,450	-	-	-	-
Investment revenue	9,033,937	9,138,607	5,880,677	5,580,000	5,580,000	5,580,000	-	4,878,000	5,121,900	5,326,770
Transfers recognised - operational	65,258,339	76,836,081	83,345,642	99,505,000	104,917,900	104,917,900	-	95,603,000	93,303,100	95,942,350
Other own revenue	1,563,493	1,700,318	4,396,507	1,588,320	1,832,320	1,832,320	-	1,035,400	832,200	867,870
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>75,867,389</b>	<b>87,690,821</b>	<b>93,835,290</b>	<b>107,074,510</b>	<b>112,731,410</b>	<b>112,731,410</b>	<b>-</b>	<b>101,516,400</b>	<b>99,257,200</b>	<b>102,136,990</b>
Employee costs	19,163,308	22,679,670	28,276,188	37,744,320	37,744,320	37,744,320	-	38,459,190	42,544,230	44,604,170
Remuneration of councillors	3,560,852	3,908,311	4,244,467	4,550,380	4,550,380	4,550,380	-	5,521,430	5,797,520	6,087,410
Depreciation & asset impairment	1,311,004	1,639,363	2,956,846	3,357,600	3,357,600	3,357,600	-	3,625,550	3,511,830	3,516,240
Finance charges	1,505,536	2,209,855	3,414,837	1,637,430	1,637,430	1,637,430	-	2,015,410	1,976,480	1,825,350
Materials and bulk purchases	13,570	12,946	10,367	13,750	13,750	13,750	-	-	-	-
Transfers and grants	38,942,807	39,034,297	41,790,767	45,351,640	51,644,689	50,014,689	-	37,315,850	24,176,100	26,278,810
Other expenditure	9,793,539	10,541,052	9,554,431	18,896,460	20,425,265	19,425,265	-	18,883,830	18,465,090	18,149,940
<b>Total Expenditure</b>	<b>74,290,616</b>	<b>80,025,494</b>	<b>90,247,902</b>	<b>111,551,580</b>	<b>119,373,434</b>	<b>116,743,434</b>	<b>-</b>	<b>105,821,260</b>	<b>96,471,250</b>	<b>100,461,920</b>
<b>Surplus/(Deficit)</b>	<b>1,576,773</b>	<b>7,665,327</b>	<b>3,587,388</b>	<b>(4,477,070)</b>	<b>(6,642,024)</b>	<b>(4,012,024)</b>	<b>-</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>1,576,773</b>	<b>7,665,327</b>	<b>3,587,388</b>	<b>(4,477,070)</b>	<b>(6,642,024)</b>	<b>(4,012,024)</b>	<b>-</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>1,576,773</b>	<b>7,665,327</b>	<b>3,587,388</b>	<b>(4,477,070)</b>	<b>(6,642,024)</b>	<b>(4,012,024)</b>	<b>-</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>	<b>6,880,113</b>	<b>27,312,797</b>	<b>10,366,535</b>	<b>2,987,600</b>	<b>4,415,020</b>	<b>4,415,020</b>	<b>-</b>	<b>3,399,680</b>	<b>3,379,760</b>	<b>900,380</b>
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	15,000,000	-	-	-	-	-	-	-	-
Internally generated funds	6,880,113	12,312,797	10,366,535	2,987,600	4,415,020	4,415,020	-	3,399,680	3,379,760	900,380
<b>Total sources of capital funds</b>	<b>6,880,113</b>	<b>27,312,797</b>	<b>10,366,535</b>	<b>2,987,600</b>	<b>4,415,020</b>	<b>4,415,020</b>	<b>-</b>	<b>3,399,680</b>	<b>3,379,760</b>	<b>900,380</b>

DC9 Frances Baard - Table A1 Budget Summary - Continue

Description	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Financial position</b>										
Total current assets	75,143,105	77,898,267	72,365,521	57,422,514	48,162,577	50,792,574	-	47,789,757	46,773,329	50,946,629
Total non current assets	16,797,638	38,255,744	45,522,619	42,943,856	46,580,039	46,580,039	-	44,072,489	43,940,419	41,324,559
Total current liabilities	17,630,165	18,447,007	18,565,463	9,000,000	7,565,463	7,565,463	-	7,565,463	7,565,463	7,565,463
Total non current liabilities	19,315,139	35,046,240	33,074,523	32,294,807	32,054,193	32,054,193	-	30,915,683	29,638,243	28,209,673
Community wealth/Equity	54,995,439	62,660,764	66,248,155	59,071,563	55,122,961	57,752,957	-	53,381,101	53,510,041	56,501,506
<b>Cash flows</b>										
Net cash from (used) operating	(1,636,883)	5,533,435	6,418,722	(19,122,097)	(13,788,953)	(13,788,953)	-	4,485,370	3,556,770	6,420,345
Net cash from (used) investing	(2,092,434)	(3,128,761)	(9,994,535)	(2,898,100)	(4,393,170)	(4,393,170)	-	(3,319,680)	(3,295,760)	(813,020)
Net cash from (used) financing	-	-	(863,267)	(1,020,332)	(1,020,330)	(1,020,330)	-	(1,138,510)	(1,277,440)	(1,428,570)
Cash/cash equivalents at the year end	67,901,714	70,306,388	65,867,308	42,826,780	46,664,855	46,664,855	65,867,308	46,692,035	45,675,605	49,854,360
<b>Cash backing/surplus reconciliation</b>										
Cash and investments available	67,907,436	70,312,111	65,885,062	56,426,236	46,682,609	49,312,605	-	46,709,789	45,693,361	49,866,661
Application of cash and investments	28,658,993	45,352,684	35,518,069	20,951,181	23,518,069	23,518,069	-	21,703,389	21,703,389	21,703,389
Balance - surplus (shortfall)	39,248,443	24,959,427	30,366,993	35,475,055	23,164,540	25,794,536	-	25,006,400	23,989,972	28,163,272
<b>Asset management</b>										
Asset register summary (WDV)	16,791,916	38,250,022	45,504,866	42,938,134	46,562,286	46,562,286	-	44,054,736	43,922,666	41,306,806
Depreciation & asset impairment	1,311,004	1,639,363	2,956,846	3,357,600	3,357,600	3,357,600	-	-	3,625,550	3,511,830
Renewal of Existing Assets	-	-	1,211,114	909,000	1,036,220	1,036,220	-	605,000	604,000	884,000
Repairs and Maintenance	774,151	1,048,212	1,172,759	2,928,850	3,257,350	3,257,350	-	3,847,550	4,046,430	4,200,950
<b>Free services</b>										
Cost of Free Basic Services provided	-	-	-	39,536	39,536	39,536	-	-	-	-
Revenue cost of free services provided	-	-	-	16,248	16,248	16,248	-	-	-	-
<b>Households below minimum service level</b>										
Water:	-	-	-	3,661	3,661	3,661	-	-	-	-
Sanitation/sewerage:	-	-	-	11,838	11,838	11,838	-	-	-	-
Energy:	-	-	-	22,428	22,428	22,428	-	-	-	-
Refuse:	-	-	-	34,352	34,352	34,352	-	-	-	-

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Revenue - Standard</b>										
<i>Governance and administration</i>		62,735,351	70,402,703	71,034,514	71,460,740	71,720,336	71,720,336	75,591,500	82,024,130	84,549,170
Executive and council		893,000	2,148,248	1,258,810	1,389,000	1,408,596	1,408,596	1,624,000	1,715,000	1,815,000
Budget and treasury office		61,842,351	67,134,207	69,775,704	70,071,740	70,311,740	70,311,740	73,967,500	80,309,130	82,734,170
Corporate services		-	1,120,248	-	-	-	-	-	-	-
<i>Community and public safety</i>		1,066,163	2,122,644	2,961,682	3,775,000	4,014,206	4,014,206	3,940,000	4,742,100	4,648,350
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		645,389	731,420	1,411,510	1,075,000	1,314,206	1,314,206	940,000	996,000	999,000
Housing		420,774	1,391,224	1,550,172	2,700,000	2,700,000	2,700,000	3,000,000	3,746,100	3,649,350
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		12,035,025	16,256,076	19,809,702	31,734,140	36,888,938	36,888,938	21,984,900	12,490,970	12,939,470
Planning and development		11,935,025	16,164,076	19,595,293	31,034,140	35,188,938	35,188,938	18,984,900	9,490,970	9,939,470
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		100,000	92,000	214,409	700,000	1,700,000	1,700,000	3,000,000	3,000,000	3,000,000
<i>Trading services</i>		30,850	29,646	29,392	104,630	107,930	107,930	-	-	-
Electricity		9,970	6,649	8,134	13,800	17,100	17,100	-	-	-
Water		20,880	22,997	21,259	51,610	51,610	51,610	-	-	-
Waste water management		-	-	-	26,220	26,220	26,220	-	-	-
Waste management		-	-	-	13,000	13,000	13,000	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
<b>Total Revenue - Standard</b>		<b>75,867,389</b>	<b>88,811,069</b>	<b>93,835,290</b>	<b>107,074,510</b>	<b>112,731,410</b>	<b>112,731,410</b>	<b>101,516,400</b>	<b>99,257,200</b>	<b>102,136,990</b>
<b>Expenditure - Standard</b>										
<i>Governance and administration</i>		26,288,230	36,269,776	44,873,181	45,603,070	47,904,386	47,904,386	47,902,420	52,796,430	52,532,760
Executive and council		13,195,240	16,158,117	17,576,669	17,665,760	17,456,726	17,456,726	17,241,320	19,730,680	20,094,550
Budget and treasury office		6,793,973	11,578,026	16,958,277	13,776,200	15,410,050	15,410,050	15,140,030	15,977,590	15,823,040
Corporate services		6,299,017	8,533,633	10,338,235	14,161,110	15,037,610	15,037,610	15,521,070	17,088,160	16,615,170
<i>Community and public safety</i>		2,733,040	3,987,386	4,709,768	8,036,240	8,375,796	8,375,796	7,898,380	8,478,260	8,588,700
Community and social services		807,020	749,402	84,155	1,025,820	1,025,820	1,025,820	-	367,540	392,440
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		1,555,656	1,843,984	2,435,139	3,695,580	4,115,006	4,115,006	3,789,840	4,364,620	4,546,910
Housing		370,364	1,394,000	2,190,474	3,314,620	3,234,970	3,234,970	4,108,540	3,746,100	3,649,350
Health		-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification) - Continue

R	Standard Classification Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<i>Economic and environmental services</i>		45,238,502	39,730,653	40,633,233	57,807,640	62,985,322	60,355,322	50,020,460	35,196,560	39,340,460
	Planning and development		43,889,884	38,315,336	38,429,553	55,305,770	59,394,592	56,764,592	47,583,370	33,168,520	37,258,410
	Road transport		-	-	-	-	-	-	-	-	-
	Environmental protection		1,348,618	1,415,317	2,203,681	2,501,870	3,590,730	3,590,730	2,437,090	2,028,040	2,082,050
	<i>Trading services</i>		30,844	37,679	31,719	104,630	107,930	107,930	-	-	-
	Electricity		9,967	8,690	8,741	13,800	17,100	17,100	-	-	-
	Water		20,877	28,989	22,836	51,610	51,610	51,610	-	-	-
	Waste water management		-	-	-	26,220	26,220	26,220	-	-	-
	Waste management		-	-	142	13,000	13,000	13,000	-	-	-
	<i>Other</i>		-	-	-	-	-	-	-	-	-
	<b>Total Expenditure - Standard</b>		<b>74,290,616</b>	<b>80,025,494</b>	<b>90,247,902</b>	<b>111,551,580</b>	<b>119,373,434</b>	<b>116,743,434</b>	<b>105,821,260</b>	<b>96,471,250</b>	<b>100,461,920</b>
	<b>Surplus/(Deficit) for the year</b>		<b>1,576,773</b>	<b>8,785,575</b>	<b>3,587,388</b>	<b>(4,477,070)</b>	<b>(6,642,024)</b>	<b>(4,012,024)</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Revenue - Standard</b>										
<i>Municipal governance and administration</i>		62,735,351	69,282,455	71,034,514	71,460,740	71,720,336	71,720,336	75,591,500	82,024,130	84,549,170
Executive and council		893,000	2,148,248	1,258,810	1,389,000	1,408,596	1,408,596	1,624,000	1,715,000	1,815,000
<i>Mayor and Council</i>		893,000	1,028,000	1,258,810	1,389,000	1,408,596	1,408,596	1,624,000	1,715,000	1,815,000
<i>Municipal Manager</i>		-	1,120,248	-	-	-	-	-	-	-
Budget and treasury office		61,842,351	67,134,207	69,775,704	70,071,740	70,311,740	70,311,740	73,967,500	80,309,130	82,734,170
Corporate services		-	-	-	-	-	-	-	-	-
<i>Human Resources</i>		-	-	-	-	-	-	-	-	-
<i>Information Technology</i>		-	-	-	-	-	-	-	-	-
<i>Property Services</i>		-	-	-	-	-	-	-	-	-
<i>Other Admin</i>		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		1,066,163	2,122,644	2,961,682	3,775,000	4,014,206	4,014,206	3,940,000	4,742,100	4,648,350
Community and social services		-	-	-	-	-	-	-	-	-
<i>Libraries and Archives</i>		-	-	-	-	-	-	-	-	-
<i>Museums &amp; Art Galleries etc</i>		-	-	-	-	-	-	-	-	-
<i>Community halls and Facilities</i>		-	-	-	-	-	-	-	-	-
<i>Cemeteries &amp; Crematoriums</i>		-	-	-	-	-	-	-	-	-
<i>Child Care</i>		-	-	-	-	-	-	-	-	-
<i>Aged Care</i>		-	-	-	-	-	-	-	-	-
<i>Other Community</i>		-	-	-	-	-	-	-	-	-
<i>Other Social</i>		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		645,389	731,420	1,411,510	1,075,000	1,314,206	1,314,206	940,000	996,000	999,000
<i>Police</i>		-	-	-	-	-	-	-	-	-
<i>Fire</i>		-	-	-	-	-	-	-	-	-
<i>Civil Defence</i>		645,389	731,420	1,411,510	1,075,000	1,314,206	1,314,206	940,000	996,000	999,000
<i>Street Lighting</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Housing		420,774	1,391,224	1,550,172	2,700,000	2,700,000	2,700,000	3,000,000	3,746,100	3,649,350
Health		-	-	-	-	-	-	-	-	-
<i>Clinics</i>		-	-	-	-	-	-	-	-	-
<i>Ambulance</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification) - Continue

Standard Classification Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<i>Economic and environmental services</i>		12,035,025	16,256,076	19,809,702	31,734,140	36,888,938	36,888,938	21,984,900	12,490,970	12,939,470
Planning and development		11,935,025	16,164,076	19,595,293	31,034,140	35,188,938	35,188,938	18,984,900	9,490,970	9,939,470
<i>Economic Development/Planning</i>		11,935,025	16,164,076	19,595,293	31,034,140	35,188,938	35,188,938	18,984,900	9,490,970	9,939,470
<i>Town Planning/Building enforcement</i>										
<i>Licensing &amp; Regulation</i>										
Road transport		-	-	-	-	-	-	-	-	-
<i>Roads</i>										
<i>Public Buses</i>										
<i>Parking Garages</i>										
<i>Vehicle Licensing and Testing</i>										
<i>Other</i>										
Environmental protection		100,000	92,000	214,409	700,000	1,700,000	1,700,000	3,000,000	3,000,000	3,000,000
<i>Pollution Control</i>										
<i>Biodiversity &amp; Landscape</i>										
<i>Other</i>		100,000	92,000	214,409	700,000	1,700,000	1,700,000	3,000,000	3,000,000	3,000,000
<i>Trading services</i>		30,850	29,646	29,392	104,630	107,930	107,930	-	-	-
Electricity		9,970	6,649	8,134	13,800	17,100	17,100	-	-	-
<i>Electricity Distribution</i>		9,970	6,649	8,134	13,800	17,100	17,100	-	-	-
<i>Electricity Generation</i>										
Water		20,880	22,997	21,259	51,610	51,610	51,610	-	-	-
<i>Water Distribution</i>		20,880	22,997	21,259	51,610	51,610	51,610	-	-	-
<i>Water Storage</i>										
Waste water management		-	-	-	26,220	26,220	26,220	-	-	-
<i>Sewerage</i>		-	-	-	26,220	26,220	26,220	-	-	-
<i>Storm Water Management</i>										
<i>Public Toilets</i>										
Waste management		-	-	-	13,000	13,000	13,000	-	-	-
<i>Solid Waste</i>		-	-	-	13,000	13,000	13,000	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Air Transport										
Abattoirs										
Tourism										
Forestry										
Markets										
<b>Total Revenue - Standard</b>		<b>75,867,389</b>	<b>87,690,821</b>	<b>93,835,290</b>	<b>107,074,510</b>	<b>112,731,410</b>	<b>112,731,410</b>	<b>101,516,400</b>	<b>99,257,200</b>	<b>102,136,990</b>

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification) - Continue

Standard Classification Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Expenditure - Standard</b>										
<i>Municipal governance and administration</i>		26,288,230	36,269,776	44,873,181	45,603,070	47,904,386	47,904,386	47,902,420	52,796,430	52,532,760
Executive and council		13,195,240	16,158,117	17,576,669	17,665,760	17,456,726	17,456,726	17,241,320	19,730,680	20,094,550
<i>Mayor and Council</i>		9,097,369	9,656,775	7,317,884	8,776,740	8,766,336	8,766,336	8,672,600	9,224,070	9,623,050
<i>Municipal Manager</i>		4,097,871	6,501,342	10,258,785	8,889,020	8,690,390	8,690,390	8,568,720	10,506,610	10,471,500
Budget and treasury office		6,793,973	11,578,026	16,958,277	13,776,200	15,410,050	15,410,050	15,140,030	15,977,590	15,823,040
Corporate services		6,299,017	8,533,633	10,338,235	14,161,110	15,037,610	15,037,610	15,521,070	17,088,160	16,615,170
<i>Human Resources</i>		1,851,238	2,481,431	2,113,319	2,977,790	3,537,790	3,537,790	4,109,070	4,514,940	4,706,480
<i>Information Technology</i>		1,526,075	3,122,549	2,483,470	4,857,860	5,161,360	5,161,360	4,575,820	5,412,910	4,528,120
<i>Property Services</i>										
<i>Other Admin</i>		2,921,704	2,929,653	5,741,446	6,325,460	6,338,460	6,338,460	6,836,180	7,160,310	7,380,570
<i>Community and public safety</i>		2,733,040	3,987,386	4,709,768	8,036,240	8,375,796	8,375,796	7,898,380	8,478,260	8,588,700
Community and social services		807,020	749,402	84,155	1,025,820	1,025,820	1,025,820	-	367,540	392,440
<i>Libraries and Archives</i>										
<i>Museums &amp; Art Galleries etc</i>										
<i>Community halls and Facilities</i>										
<i>Cemeteries &amp; Crematoriums</i>										
<i>Child Care</i>										
<i>Aged Care</i>										
<i>Other Community</i>		807,020	749,402	84,155	1,025,820	1,025,820	1,025,820	-	367,540	392,440
<i>Other Social</i>										
Sport and recreation										
Public safety		1,555,656	1,843,984	2,435,139	3,695,800	4,115,006	4,115,006	3,789,840	4,364,620	4,546,910
<i>Police</i>										
<i>Fire</i>										
<i>Civil Defence</i>		1,555,656	1,843,984	2,435,139	3,695,800	4,115,006	4,115,006	3,789,840	4,364,620	4,546,910
<i>Street Lighting</i>										
<i>Other</i>										
Housing		370,364	1,394,000	2,190,474	3,314,620	3,234,970	3,234,970	4,108,540	3,746,100	3,649,350
Health										
<i>Clinics</i>										
<i>Ambulance</i>										
<i>Other</i>										



DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification) - Continue

R	Standard Classification Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<i>Economic and environmental services</i>		45,238,502	39,730,653	40,633,233	57,807,640	62,985,322	60,355,322	50,020,460	35,196,560	39,340,460
	Planning and development		43,889,884	38,315,336	38,429,553	55,305,770	59,394,592	56,764,592	47,583,370	33,168,520	37,258,410
	<i>Economic Development/Planning</i>		43,889,884	38,315,336	38,429,553	55,305,770	59,394,592	56,764,592	47,583,370	33,168,520	37,258,410
	<i>Town Planning/Building enforcement</i>		-	-	-	-	-	-	-	-	-
	<i>Licensing &amp; Regulation</i>		-	-	-	-	-	-	-	-	-
	Road transport		-	-	-	-	-	-	-	-	-
	<i>Roads</i>		-	-	-	-	-	-	-	-	-
	<i>Public Buses</i>		-	-	-	-	-	-	-	-	-
	<i>Parking Garages</i>		-	-	-	-	-	-	-	-	-
	<i>Vehicle Licensing and Testing</i>		-	-	-	-	-	-	-	-	-
	<i>Other</i>		-	-	-	-	-	-	-	-	-
	Environmental protection		1,348,618	1,415,317	2,203,681	2,501,870	3,590,730	3,590,730	2,437,090	2,028,040	2,082,050
	<i>Pollution Control</i>		-	-	-	-	-	-	-	-	-
	<i>Biodiversity &amp; Landscape</i>		-	-	-	-	-	-	-	-	-
	<i>Other</i>		1,348,618	1,415,317	2,203,681	2,501,870	3,590,730	3,590,730	2,437,090	2,028,040	2,082,050
	<i>Trading services</i>		30,844	37,679	31,719	104,630	107,930	107,930	-	-	-
	Electricity		9,967	8,690	8,741	13,800	17,100	17,100	-	-	-
	<i>Electricity Distribution</i>		9,967	8,690	8,741	13,800	17,100	17,100	-	-	-
	<i>Electricity Generation</i>		-	-	-	-	-	-	-	-	-
	Water		20,877	28,989	22,836	51,610	51,610	51,610	-	-	-
	<i>Water Distribution</i>		20,877	28,989	22,836	51,610	51,610	51,610	-	-	-
	<i>Water Storage</i>		-	-	-	-	-	-	-	-	-
	Waste water management		-	-	-	26,220	26,220	26,220	-	-	-
	<i>Sewerage</i>		-	-	-	26,220	26,220	26,220	-	-	-
	<i>Storm Water Management</i>		-	-	-	-	-	-	-	-	-
	<i>Public Toilets</i>		-	-	142	13,000	13,000	13,000	-	-	-
	Waste management		-	-	142	13,000	13,000	13,000	-	-	-
	<i>Solid Waste</i>		-	-	142	13,000	13,000	13,000	-	-	-
	<i>Other</i>		-	-	-	-	-	-	-	-	-
	Air Transport		-	-	-	-	-	-	-	-	-
	Abattoirs		-	-	-	-	-	-	-	-	-
	Tourism		-	-	-	-	-	-	-	-	-
	Forestry		-	-	-	-	-	-	-	-	-
	Markets		-	-	-	-	-	-	-	-	-
	<b>Total Expenditure - Standard</b>		<b>74,290,616</b>	<b>80,025,494</b>	<b>90,247,902</b>	<b>111,551,580</b>	<b>119,373,434</b>	<b>116,743,434</b>	<b>105,821,260</b>	<b>96,471,250</b>	<b>100,461,920</b>
	<b>Surplus/(Deficit) for the year</b>		<b>1,576,773</b>	<b>7,665,327</b>	<b>3,587,388</b>	<b>(4,477,070)</b>	<b>(6,642,024)</b>	<b>(4,012,024)</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Revenue by Vote</b>										
Vote1 - Executive & Council		893,000	2,148,248	1,258,810	1,389,000	1,408,596	1,408,596	1,624,000	1,715,000	1,815,000
Vote2 - Budget & Treasury		61,842,351	67,134,207	69,775,704	70,071,740	70,311,740	70,311,740	73,967,500	80,309,130	82,734,170
Vote3 - Corporate Services		100,000	92,000	214,409	700,000	1,700,000	1,700,000	3,000,000	3,000,000	3,000,000
Vote4 - Planning & Development		1,270,772	2,362,184	3,628,971	2,075,000	2,876,153	2,876,153	2,190,000	2,246,000	2,049,000
Vote5 - Project Management & Advisory Services		11,761,266	15,954,182	18,957,396	32,838,770	36,434,921	36,434,921	20,734,900	11,987,070	12,538,820
Example 6 - Vote6		-	-	-	-	-	-	-	-	-
Example 7 - Vote7		-	-	-	-	-	-	-	-	-
Example 8 - Vote8		-	-	-	-	-	-	-	-	-
Example 9 - Vote9		-	-	-	-	-	-	-	-	-
Example 10 - Vote10		-	-	-	-	-	-	-	-	-
Example 11 - Vote11		-	-	-	-	-	-	-	-	-
Example 12 - Vote12		-	-	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-
Example 15 - Vote15		-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>		<b>75,867,389</b>	<b>87,690,821</b>	<b>93,835,290</b>	<b>107,074,510</b>	<b>112,731,410</b>	<b>112,731,410</b>	<b>101,516,400</b>	<b>99,257,200</b>	<b>102,136,990</b>
<b>Expenditure by Vote to be appropriated</b>										
Vote1 - Executive & Council		13,195,240	16,158,117	17,576,669	17,665,760	17,456,726	17,456,726	17,241,320	19,730,680	20,094,550
Vote2 - Budget & Treasury		6,793,973	11,578,026	16,958,277	13,776,200	15,410,050	15,410,050	15,140,030	15,977,590	15,823,040
Vote3 - Corporate Services		8,454,655	10,698,352	12,626,071	17,688,800	19,654,160	19,654,160	17,958,160	19,483,740	19,089,660
Vote4 - Planning & Development		8,465,758	11,358,248	12,008,867	18,124,990	19,088,138	18,958,138	18,702,080	20,261,610	19,796,810
Vote5 - Project Management & Advisory Services		37,380,990	30,232,751	31,078,018	44,295,830	47,764,360	45,264,360	36,779,670	21,017,630	25,657,860
Example 6 - Vote6		-	-	-	-	-	-	-	-	-
Example 7 - Vote7		-	-	-	-	-	-	-	-	-
Example 8 - Vote8		-	-	-	-	-	-	-	-	-
Example 9 - Vote9		-	-	-	-	-	-	-	-	-
Example 10 - Vote10		-	-	-	-	-	-	-	-	-
Example 11 - Vote11		-	-	-	-	-	-	-	-	-
Example 12 - Vote12		-	-	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-
Example 15 - Vote15		-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>		<b>74,290,616</b>	<b>80,025,494</b>	<b>90,247,902</b>	<b>111,551,580</b>	<b>119,373,434</b>	<b>116,743,434</b>	<b>105,821,260</b>	<b>96,471,250</b>	<b>100,461,920</b>
<b>Surplus/(Deficit) for the year</b>		<b>1,576,773</b>	<b>7,665,327</b>	<b>3,587,388</b>	<b>(4,477,070)</b>	<b>(6,642,024)</b>	<b>(4,012,024)</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

R	Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Revenue by Vote</b>											
	<b>Vote1 - Executive &amp; Council</b>		893,000	2,148,248	1,258,810	1,389,000	1,408,596	1,408,596	1,624,000	1,715,000	1,815,000
	Council		893,000	1,028,000	1,258,810	1,389,000	1,408,596	1,408,596	1,624,000	1,715,000	1,815,000
	Municipal Manager		-	1,120,248	-	-	-	-	-	-	-
	Committee Services & Administration		-	-	-	-	-	-	-	-	-
	Internal Audit		-	-	-	-	-	-	-	-	-
	Communications		-	-	-	-	-	-	-	-	-
	<b>Vote2 - Budget &amp; Treasury</b>		61,842,351	67,134,207	69,775,704	70,071,740	70,311,740	70,311,740	73,967,500	80,309,130	82,734,170
	Directorate		-	-	-	-	-	-	-	-	-
	Finance: Revenue & Expenditure		61,342,351	66,634,207	66,158,139	69,071,740	69,311,740	69,311,740	72,717,500	79,059,130	81,484,170
	Finance: Budget Office		500,000	500,000	3,617,566	1,000,000	1,000,000	1,000,000	1,250,000	1,250,000	1,250,000
	Finance: Supply Chain Management		-	-	-	-	-	-	-	-	-
	Finance: Motor Vehicle Pool		-	-	-	-	-	-	-	-	-
	<b>Vote3 - Corporate Services</b>		100,000	92,000	214,409	700,000	1,700,000	1,700,000	3,000,000	3,000,000	3,000,000
	Director: Administration		-	-	-	-	-	-	-	-	-
	Information Systems		-	-	-	-	-	-	-	-	-
	Human Resource Management		-	-	-	-	-	-	-	-	-
	Office support Services		-	-	-	-	-	-	-	-	-
	Environmental Health		100,000	92,000	214,409	700,000	1,700,000	1,700,000	3,000,000	3,000,000	3,000,000
	Community Development		-	-	-	-	-	-	-	-	-
	<b>Vote4 - Planning &amp; Development</b>		1,270,772	2,362,184	3,628,971	2,075,000	2,876,153	2,876,153	2,190,000	2,246,000	2,049,000
	Directorate: Planning		-	-	-	1,000,000	1,511,947	1,511,947	1,200,000	1,200,000	1,000,000
	IDP / PMS Management		407,449	1,580,764	2,167,462	-	-	-	-	-	-
	LED & Tourism		217,934	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
	GIS		-	-	-	-	-	-	-	-	-
	Spatial Planning		-	-	-	-	-	-	-	-	-
	Firefighting & Disaster Management		645,389	731,420	1,411,510	1,075,000	1,314,206	1,314,206	940,000	996,000	999,000
			-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A - Continue

R	Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<b>Vote5 - Project Management &amp; Advisory Services</b>		11,761,266	15,954,182	18,957,396	32,838,770	36,434,921	36,434,921	20,734,900	11,987,070	12,538,820
	Directorate: Infrastructure Development				-		-	-	-	-	-
	Project Management Services		11,309,642	14,533,312	17,377,832	29,494,820	33,083,671	33,083,671	16,894,000	7,613,000	8,234,000
	Maintenance of Roads		-	-	-	539,320	543,320	543,320	840,900	627,970	655,470
	Water Services: Koopmansfontein		20,880	22,997	21,259	51,610	51,610	51,610	-	-	-
	Sanitation Services: Koopmansfontein		-	-	-	26,220	26,220	26,220	-	-	-
	Refuse Removal: Koopmansfontein		-	-	-	13,000	13,000	13,000	-	-	-
	Electricity Services: Koopmansfontein		9,970	6,649	8,134	13,800	17,100	17,100	-	-	-
	Housing		420,774	1,391,224	1,550,172	2,700,000	2,700,000	2,700,000	3,000,000	3,746,100	3,649,350
	<b>Total Revenue by Vote</b>		<b>75,867,389</b>	<b>87,690,821</b>	<b>93,835,290</b>	<b>107,074,510</b>	<b>112,731,410</b>	<b>112,731,410</b>	<b>101,516,400</b>	<b>99,257,200</b>	<b>102,136,990</b>

DC9 Frances Beard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A - Continue

R	Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<b>Expenditure by Vote</b>										
	<b>Vote1 - Executive &amp; Council</b>		<b>13,195,240</b>	<b>16,158,117</b>	<b>17,576,669</b>	<b>17,665,760</b>	<b>17,456,726</b>	<b>17,456,726</b>	<b>17,241,320</b>	<b>19,730,680</b>	<b>20,094,550</b>
	Council		9,097,369	9,656,775	7,317,884	8,776,740	8,766,336	8,766,336	8,672,600	9,224,070	9,623,050
	Municipal Manager		1,043,505	2,349,131	4,570,207	1,586,130	1,684,710	1,684,710	1,737,330	1,790,400	1,861,700
	Committee Services & Administration		1,446,740	1,547,347	2,564,673	3,064,500	3,056,000	3,056,000	2,750,710	3,190,800	3,353,410
	Internal Audit		544,011	1,369,647	1,377,984	2,308,290	2,145,140	2,145,140	2,155,940	2,766,210	2,878,410
	Communications		1,063,615	1,235,217	1,745,922	1,930,100	1,804,540	1,804,540	1,924,740	2,759,200	2,377,980
						-					
	<b>Vote2 - Budget &amp; Treasury</b>		<b>6,793,973</b>	<b>11,578,026</b>	<b>16,958,277</b>	<b>13,776,200</b>	<b>15,410,050</b>	<b>15,410,050</b>	<b>15,140,030</b>	<b>15,977,590</b>	<b>15,823,040</b>
	Directorate		2,665,639	6,833,984	8,762,171	5,403,930	5,979,030	5,979,030	4,835,130	5,381,120	4,914,860
	Finance: Revenue & Expenditure		1,463,629	1,278,188	1,343,729	1,650,160	1,670,160	1,670,160	2,506,940	2,629,520	2,750,100
	Finance: Budget Office		1,739,038	2,204,382	5,281,493	5,075,880	6,055,630	6,055,630	5,293,350	5,456,260	5,553,680
	Finance: Supply Chain Management		674,710	983,111	1,324,826	1,815,050	1,865,050	1,865,050	2,070,740	2,170,530	2,274,680
	Finance: Motor Vehicle Pool		250,957	278,361	246,058	(168,820)	(159,820)	(159,820)	433,870	340,160	329,720
	<b>Vote3 - Corporate Services</b>		<b>8,454,655</b>	<b>10,698,352</b>	<b>12,626,071</b>	<b>17,688,800</b>	<b>19,654,160</b>	<b>19,654,160</b>	<b>17,958,160</b>	<b>19,483,740</b>	<b>19,089,660</b>
	Director: Administration		-	-	1,068,583	1,286,380	1,286,380	1,286,380	1,358,370	1,418,300	1,481,650
	Information Systems		1,526,075	3,122,549	2,483,470	4,857,860	5,161,360	5,161,360	4,575,820	5,412,910	4,528,120
	Human Resource Management		1,851,238	2,481,431	2,113,319	2,977,790	3,537,790	3,537,790	4,109,070	4,514,940	4,706,480
	Office support Services		2,921,704	2,929,653	4,672,863	5,039,080	5,052,080	5,052,080	5,477,810	5,742,010	5,898,920
	Environmental Health		1,348,618	1,415,317	2,203,681	2,501,870	3,590,730	3,590,730	2,437,090	2,028,040	2,082,050
	Community Development		807,020	749,402	84,155	1,025,820	1,025,820	1,025,820	-	367,540	392,440
	<b>Vote4 - Planning &amp; Development</b>		<b>8,465,758</b>	<b>11,358,248</b>	<b>12,008,867</b>	<b>18,124,990</b>	<b>19,088,138</b>	<b>18,958,138</b>	<b>18,702,080</b>	<b>20,261,610</b>	<b>19,796,810</b>
	Directorate: Planning		833,816	1,004,434	1,026,416	3,058,890	3,543,562	3,543,562	2,517,190	2,543,230	2,408,230
	IDP / PMS Management		2,810,845	4,535,093	3,212,150	1,289,740	1,269,740	1,269,740	1,546,660	1,625,600	1,715,070
	LED & Tourism		3,265,441	3,974,737	3,972,439	6,553,350	6,603,350	6,473,350	6,384,270	8,294,100	7,513,660
	GIS				500,858	1,322,690	1,331,960	1,331,960	1,870,470	995,840	1,043,230
	Spatial Planning				861,864	2,204,520	2,224,520	2,224,520	2,593,650	2,438,220	2,569,710
	Firefighting & Disaster Management		1,555,656	1,843,984	2,435,139	3,695,800	4,115,006	4,115,006	3,789,840	4,364,620	4,546,910

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A - Continue

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Actuals	Actuals	Actuals	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year #1	Budget Year #1	Budget Year #2
<b>Vote5 - Project Management &amp; Advisory Services</b>		37,380,990	30,232,751	31,078,018	44,295,830	47,764,360	45,264,360	36,779,670	21,017,630	25,657,860
Directorate: Infrastructure Development		1,277,475	1,225,408	1,493,649	10,930,150	2,848,150	1,848,150	2,510,530	1,548,170	1,613,970
Project Management Services		35,702,307	27,575,664	27,088,778	29,407,110	41,029,990	39,529,990	29,319,700	15,095,390	19,739,070
Maintenance of Roads		-	-	273,399	539,320	543,320	543,320	840,900	627,970	655,470
Water Services: Koopmansfontein		20,877	28,989	22,836	51,610	51,610	51,610	-	-	-
Sanitation Services: Koopmansfontein		-	-	-	26,220	26,220	26,220	-	-	-
Refuse Removal: Koopmansfontein		-	-	142	13,000	13,000	13,000	-	-	-
Electricity Services: Koopmansfontein		9,967	8,690	8,741	13,800	17,100	17,100	-	-	-
Housing		370,364	1,394,000	2,190,474	3,314,620	3,234,970	3,234,970	4,108,540	3,746,100	3,649,350
<b>Total Expenditure by Vote</b>		<b>74,290,616</b>	<b>80,025,494</b>	<b>90,247,902</b>	<b>111,551,580</b>	<b>119,373,434</b>	<b>116,743,434</b>	<b>105,821,260</b>	<b>96,471,250</b>	<b>100,461,920</b>
<b>Surplus/(Deficit) for the year</b>		<b>1,576,773</b>	<b>7,665,327</b>	<b>3,587,388</b>	<b>(4,477,070)</b>	<b>(6,642,024)</b>	<b>(4,012,024)</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>

DC9 Frances Baard - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Revenue By Source</b>											
Property rates		-	-	197,853	384,740	384,740	384,740	-	-	-	-
Property rates - penalties & collection charges				2,061	2,000	2,000	2,000	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-
Service charges - water revenue		11,620	15,815	12,550	14,450	14,450	14,450	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-	-
Service charges - other											
Rental of facilities and equipment		61,017	45,313	42,701	50,000	50,000	50,000		90,000	94,500	98,280
Interest earned - external investments		9,033,937	9,138,607	5,880,677	5,580,000	5,580,000	5,580,000		4,878,000	5,121,900	5,326,770
Interest earned - outstanding debtors		550	-								
Dividends received		-	-								
Fines		1,200	-								
Licences and permits		-	-								
Agency services		667,264	781,111	742,358	350,000	590,000	590,000		-	-	-
Transfers recognised - operational		65,258,339	76,836,081	83,345,642	99,505,000	104,917,900	104,917,900		95,603,000	93,303,100	95,942,350
Other revenue		818,110	866,018	3,239,448	1,098,320	1,102,320	1,102,320	-	865,400	653,700	682,230
Gains on disposal of PPE		15,352	7,876	372,000	90,000	90,000	90,000		80,000	84,000	87,360
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>75,867,389</b>	<b>87,690,821</b>	<b>93,835,290</b>	<b>107,074,510</b>	<b>112,731,410</b>	<b>112,731,410</b>	-	<b>101,516,400</b>	<b>99,257,200</b>	<b>102,136,990</b>
<b>Expenditure By Type</b>											
Employee related costs		19,163,308	22,679,670	28,276,188	37,744,320	37,744,320	37,744,320	-	38,459,190	42,544,230	44,604,170
Remuneration of councillors		3,560,852	3,908,311	4,244,467	4,550,380	4,550,380	4,550,380	-	5,521,430	5,797,520	6,087,410
Debt impairment		15,114	648	21,558	115,500	115,500	115,500		3,000	3,000	3,000
Depreciation & asset impairment		1,311,004	1,639,363	2,956,846	3,357,600	3,357,600	3,357,600	-	3,625,550	3,511,830	3,516,240
Finance charges		1,505,536	2,209,855	3,414,837	1,637,430	1,637,430	1,637,430		2,015,410	1,976,480	1,825,350
Bulk purchases		13,570	12,946	10,367	13,750	13,750	13,750	-	-	-	-
Other materials											
Contracted services		-	-	-	-	-	-	-	-	-	-
Transfers and grants		38,942,807	39,034,297	41,790,767	45,351,640	51,644,689	50,014,689		37,315,850	24,176,100	26,278,810
Other expenditure		9,772,822	10,538,298	9,377,921	18,780,960	20,309,765	19,309,765	-	18,880,830	18,462,090	18,146,940
Loss on disposal of PPE		5,603	2,106	154,952							
<b>Total Expenditure</b>		<b>74,290,616</b>	<b>80,025,494</b>	<b>90,247,902</b>	<b>111,551,580</b>	<b>119,373,434</b>	<b>116,743,434</b>	-	<b>105,821,260</b>	<b>96,471,250</b>	<b>100,461,920</b>

DC9 Frances Baard - Table A4 Budgeted Financial Performance (revenue and expenditure) - Continue

R	Description	Ref ###	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<b>Surplus/(Deficit)</b>		1,576,773	7,665,327	3,587,388	(4,477,070)	(6,642,024)	(4,012,024)	-	(4,304,860)	2,785,950	1,675,070
	Transfers recognised - capital		-	-	-	-	-	-	-	-	-	-
	Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-
	Contributed assets		-	-	-	-	-	-	-	-	-	-
	<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		1,576,773	7,665,327	3,587,388	(4,477,070)	(6,642,024)	(4,012,024)	-	(4,304,860)	2,785,950	1,675,070
	Taxation		-	-	-	-	-	-	-	-	-	-
	<b>Surplus/(Deficit) after taxation</b>		1,576,773	7,665,327	3,587,388	(4,477,070)	(6,642,024)	(4,012,024)	-	(4,304,860)	2,785,950	1,675,070
	Attributable to minorities		-	-	-	-	-	-	-	-	-	-
	<b>Surplus/(Deficit) attributable to municipality</b>		1,576,773	7,665,327	3,587,388	(4,477,070)	(6,642,024)	(4,012,024)	-	(4,304,860)	2,785,950	1,675,070
	Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-
	<b>Surplus/(Deficit) for the year</b>		1,576,773	7,665,327	3,587,388	(4,477,070)	(6,642,024)	(4,012,024)	-	(4,304,860)	2,785,950	1,675,070



DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>R thousand</b>											
<b>Capital expenditure - Vote</b>											
<b>Multi-year expenditure to be appropriated</b>											
Vote1 - Executive & Council		-	-	-	-	-	-	-	-	-	-
Vote2 - Budget & Treasury		-	-	-	-	-	-	-	-	-	-
Vote3 - Corporate Services		-	-	-	-	-	-	-	-	-	-
Vote4 - Planning & Development		-	-	-	-	-	-	-	-	-	-
Vote5 - Project Management & Advisory Services		-	-	-	-	-	-	-	-	-	-
Example 6 - Vote6		-	-	-	-	-	-	-	-	-	-
Example 7 - Vote7		-	-	-	-	-	-	-	-	-	-
Example 8 - Vote8		-	-	-	-	-	-	-	-	-	-
Example 9 - Vote9		-	-	-	-	-	-	-	-	-	-
Example 10 - Vote10		-	-	-	-	-	-	-	-	-	-
Example 11 - Vote11		-	-	-	-	-	-	-	-	-	-
Example 12 - Vote12		-	-	-	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-	-
Example 15 - Vote15		-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>		-	-	-	-	-	-	-	-	-	-
<b>Single-year expenditure to be appropriated</b>											
Vote1 - Executive & Council		53,042	1,331,891	118,006	117,600	95,270	95,270	-	60,000	-	-
Vote2 - Budget & Treasury		538,246	69,472	438,052	322,000	419,120	419,120	-	323,600	400,000	300,000
Vote3 - Corporate Services		430,866	657,506	928,273	1,070,500	2,283,680	2,283,680	-	437,000	485,000	535,000
Vote4 - Planning & Development		291,230	381,869	295,443	566,500	692,600	692,600	-	1,290,680	15,760	16,380
Vote5 - Project Management & Advisory Services		5,566,729	24,872,060	8,586,761	911,000	924,350	924,350	-	1,288,400	2,479,000	49,000
Example 6 - Vote6		-	-	-	-	-	-	-	-	-	-
Example 7 - Vote7		-	-	-	-	-	-	-	-	-	-
Example 8 - Vote8		-	-	-	-	-	-	-	-	-	-
Example 9 - Vote9		-	-	-	-	-	-	-	-	-	-
Example 10 - Vote10		-	-	-	-	-	-	-	-	-	-
Example 11 - Vote11		-	-	-	-	-	-	-	-	-	-
Example 12 - Vote12		-	-	-	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-	-
Example 15 - Vote15		-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>		<b>6,880,113</b>	<b>27,312,797</b>	<b>10,366,535</b>	<b>2,987,600</b>	<b>4,415,020</b>	<b>4,415,020</b>	-	<b>3,399,680</b>	<b>3,379,760</b>	<b>900,380</b>
<b>Total Capital Expenditure - Vote</b>		<b>6,880,113</b>	<b>27,312,797</b>	<b>10,366,535</b>	<b>2,987,600</b>	<b>4,415,020</b>	<b>4,415,020</b>	-	<b>3,399,680</b>	<b>3,379,760</b>	<b>900,380</b>

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding - Continue

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Capital Expenditure - Standard</b>											
<i>Governance and administration</i>		1,022,154	2,038,579	1,471,506	1,510,100	2,798,070	2,798,070	-	820,600	885,000	835,000
Executive and council		53,042	1,331,891	117,600	117,600	95,270	95,270		60,000	-	-
Budget and treasury office		538,246	69,472	438,052	322,000	419,120	419,120		323,600	400,000	300,000
Corporate services		430,866	637,217	915,854	1,070,500	2,283,680	2,283,680		437,000	485,000	535,000
<i>Community and public safety</i>		279,837	346,764	489,363	528,000	525,490	525,490	-	1,239,400	15,760	16,380
Community and social services		-	4,225	-	-	-	-		-	-	-
Sport and recreation											
Public safety		279,837	342,539	182,547	516,000	519,200	519,200		1,200,000	15,760	16,380
Housing		-	-	306,816	12,000	6,290	6,290		39,400	-	-
Health											
<i>Economic and environmental services</i>		5,578,122	24,927,454	8,405,666	949,500	1,091,460	1,091,460	-	1,339,680	2,479,000	49,000
Planning and development		5,578,122	24,911,390	8,393,247	949,500	1,091,460	1,091,460		1,339,680	2,479,000	49,000
Road transport											
Environmental protection		-	16,064	12,419	-	-	-		-	-	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-	-
Electricity											
Water											
Waste water management											
Waste management											
<i>Other</i>											
<b>Total Capital Expenditure - Standard</b>		<b>6,880,113</b>	<b>27,312,797</b>	<b>10,366,535</b>	<b>2,987,600</b>	<b>4,415,020</b>	<b>4,415,020</b>	<b>-</b>	<b>3,399,680</b>	<b>3,379,760</b>	<b>900,380</b>
<b>Funded by:</b>											
National Government											
Provincial Government											
District Municipality											
Other transfers and grants											
Transfers recognised - capital		-	-	-	-	-	-	-	-	-	-
Public contributions & donations											
Borrowing			15,000,000								
Internally generated funds		6,880,113	12,312,797	10,366,535	2,987,600	4,415,020	4,415,020	-	3,399,680	3,379,760	900,380
<b>Total Capital Funding</b>		<b>6,880,113</b>	<b>27,312,797</b>	<b>10,366,535</b>	<b>2,987,600</b>	<b>4,415,020</b>	<b>4,415,020</b>	<b>-</b>	<b>3,399,680</b>	<b>3,379,760</b>	<b>900,380</b>

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Capital expenditure - Municipal Vote</b>											
<b>Multi-year expenditure appropriation</b>											
Vote1 - Executive & Council Council Municipal Manager Committee Services & Administration Internal Audit Communications		-	-	-	-	-	-	-	-	-	-
Vote2 - Budget & Treasury Directorate Finance: Revenue & Expenditure Finance: Budget Office Finance: Supply Chain Management Finance: Motor Vehicle Pool		-	-	-	-	-	-	-	-	-	-
Vote3 - Corporate Services Director: Administration Information Systems Human Resource Management Office support Services Environmental Health Community Development		-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding - Continue

R	Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<b>Vote4 - Planning &amp; Development</b> Directorate: Planning IDP / PMS Management LED & Tourism GIS Spatial Planning Firefighting & Disaster Management		-	-	-	-	-	-	-	-	-	-
	<b>Vote5 - Project Management &amp; Advisory Services</b> Directorate: Infrastructure Development Project Management Services Maintenance of Roads Water Services: Koopmansfontein Sanitation Services: Koopmansfontein Refuse Removal: Koopmansfontein Electricity Services: Koopmansfontein Housing		-	-	-	-	-	-	-	-	-	-
	<b>Capital multi-year expenditure sub-total</b>		-	-	-	-	-	-	-	-	-	-

DC9 Frances Beard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding - Continue

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Capital expenditure - Municipal Vote</b>											
<b>Single-year expenditure appropriation</b>											
<b>Vote1 - Executive &amp; Council</b>		53,042	1,331,891	118,006	117,600	95,270	95,270	-	60,000	-	-
Council		53,042	1,302,418	42,045	90,000	73,400	73,400	-	-	-	-
Municipal Manager		-	17,382	-	10,000	6,170	6,170	-	-	-	-
Committee Services & Administration		-	12,091	-	12,000	11,600	11,600	-	-	-	-
Internal Audit		-	-	19,121	3,000	1,500	1,500	-	-	-	-
Communications		-	-	56,840	2,600	2,600	2,600	-	60,000	-	-
				-	-	-	-	-	-	-	-
<b>Vote2 - Budget &amp; Treasury</b>		538,246	69,472	438,052	322,000	419,120	419,120	-	323,600	400,000	300,000
Directorate		-	-	2,805	-	-	-	-	20,000	-	-
Finance: Revenue & Expenditure		207,814	-	11,920	17,000	17,000	17,000	-	-	-	-
Finance: Budget Office		-	13,131	-	20,000	117,120	117,120	-	3,600	-	-
Finance: Supply Chain Management		-	56,341	4,646	-	-	-	-	-	-	-
Finance: Motor Vehicle Pool		330,432	-	418,680	285,000	285,000	285,000	-	300,000	400,000	300,000
				-	-	-	-	-	-	-	-
<b>Vote3 - Corporate Services</b>		430,866	657,506	928,273	1,070,500	2,283,680	2,283,680	-	437,000	485,000	535,000
Director: Administration		-	-	-	20,000	20,000	20,000	-	-	-	-
Information Systems		185,686	637,217	556,976	962,500	2,197,500	2,197,500	-	416,000	485,000	135,000
Human Resource Management		10,923	-	-	28,000	30,400	30,400	-	-	-	-
Office support Services		234,257	-	358,878	60,000	35,780	35,780	-	21,000	-	400,000
Environmental Health		-	16,064	12,419	-	-	-	-	-	-	-
Community Development		-	4,225	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-
<b>Vote4 - Planning &amp; Development</b>		291,230	381,869	295,443	566,500	692,600	692,600	-	1,290,680	15,760	16,380
Directorate: Planning		-	-	7,012	-	-	-	-	-	-	-
IDP / PMS Management		11,393	39,330	45,000	2,500	-	-	-	9,500	-	-
LED & Tourism		-	-	-	3,000	3,000	3,000	-	41,180	-	-
GIS		-	-	60,884	43,500	145,900	145,900	-	40,000	-	-
Spatial Planning		-	-	-	1,500	24,500	24,500	-	-	-	-
Firefighting & Disaster Management		279,837	342,539	182,547	516,000	519,200	519,200	-	1,200,000	15,760	16,380
				-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding - Continue

R	Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure			
			Adjusted Outcomes	Adjusted Outcomes	Adjusted Outcomes	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcomes	Budget Year 2011/12	Budget Year +1 2012/12	Budget Year +2 2013/14
	Vote5 - Project Management & Advisory Services		5,566,729	24,872,060	8,586,761	911,000	924,350	924,350	-	1,288,400	2,479,000	49,000
	Directorate: Infrastructure Development		-	23,382,060	-	-	-	-	-	20,000	-	-
	Project Management Services		5,566,729	1,490,000	8,279,945	839,000	858,060	858,060	-	1,049,000	2,479,000	49,000
	Maintenance of Roads		-	-	-	60,000	60,000	60,000	-	180,000	-	-
	Water Services: Koopmansfontein		-	-	-	-	-	-	-	-	-	-
	Sanitation Services: Koopmansfontein		-	-	-	-	-	-	-	-	-	-
	Refuse Removal: Koopmansfontein		-	-	-	-	-	-	-	-	-	-
	Electricity Services: Koopmansfontein		-	-	-	-	-	-	-	-	-	-
	Housing		-	-	306,816	12,000	6,290	6,290	-	39,400	-	-
	Capital single-year expenditure sub-total		6,880,113	27,312,797	10,366,535	2,987,600	4,415,020	4,415,020	-	3,399,680	3,379,760	900,380
	<b>Total Capital Expenditure</b>		<b>6,880,113</b>	<b>27,312,797</b>	<b>10,366,535</b>	<b>2,987,600</b>	<b>4,415,020</b>	<b>4,415,020</b>	<b>-</b>	<b>3,399,680</b>	<b>3,379,760</b>	<b>900,380</b>

**FRANCES BAARD DISTRICT MUNICIPALITY**

**MULTI-YEAR BUDGET**

**EXECUTIVE SUMMARY REVENUE & EXPENDITURE**

<b>CURRENT &amp; PROJECTED BUDGETS</b>	<i>Actual</i> <b>2009/10</b>	<i>Budget</i> <b>2010/11</b>	<i>Budget</i> <b>2011/12</b>	<i>Budget</i> <b>2012/13</b>	<i>Budget</i> <b>2013/14</b>
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<b>GROWTH RATE NORMS [NT / Internal]</b>			<b>5.9%</b>	<b>5.1%</b>	<b>4.6%</b>
<b>AGGREGATE GROWTH RATE</b>		<b>20%</b>	<b>-10%</b>	<b>-2%</b>	<b>3%</b>

<b>REVENUE &amp; FUNDING SOURCES</b>	<b>93,835,290</b>	<b>112,731,410</b>	<b>101,516,400</b>	<b>99,257,200</b>	<b>102,136,990</b>
<i>Property Rates</i>	197,853	384,740	-	-	-
<i>Service charges</i>	12,550	14,450	-	-	-
<i>Rental of facilities and equipment</i>	42,701	50,000	90,000	94,500	98,280
<i>Interest earned - external investments</i>	5,880,677	5,580,000	4,878,000	5,121,900	5,326,770
<i>Interest earned - outstanding debtors</i>	2,061	2,000	-	-	-
<i>Income for agency services</i>	742,358	590,000	-	-	-
<i>Government grants and subsidies</i>	83,345,642	104,917,900	95,603,000	93,303,100	95,942,350
<i>Other income</i>	3,239,448	1,102,320	865,400	653,700	682,230
<i>Gains on disposal of property, plant and equipment</i>	372,000	90,000	80,000	84,000	87,360

<b>OPERATING EXPENDITURE</b>	<b>92,332,494</b>	<b>119,441,584</b>	<b>105,821,260</b>	<b>96,471,250</b>	<b>100,461,920</b>
<i>Employee related costs</i>	28,276,188	37,744,320	38,459,190	42,544,230	44,604,170
<i>Remuneration of Councilors</i>	4,244,467	4,550,380	5,521,430	5,797,520	6,087,410
<i>Bad debts</i>	21,558	115,500	3,000	3,000	3,000
<i>Collection costs</i>		35,000	15,000	15,000	15,000
<i>Depreciation</i>	2,956,846	3,357,600	3,625,550	3,511,830	3,516,240
<i>Repairs and maintenance</i>	3,257,350	3,257,350	3,847,550	4,046,430	4,200,950
<i>Interest paid</i>	3,414,837	1,637,430	2,015,410	1,976,480	1,825,350
<i>Bulk purchases</i>	10,367	13,750	-	-	-
<i>Contracted services</i>	2,512,078	6,667,760	4,699,320	3,631,490	2,829,470
<i>Grants and subsidies paid</i>	41,790,767	51,644,689	37,315,850	24,176,100	26,278,810
<i>General expenses</i>	5,693,084	10,417,805	10,318,960	10,769,170	11,101,520
<i>Loss on disposal of property, plant and equipment</i>	154,952	-	-	-	-

**FRANCES BAARD DISTRICT MUNICIPALITY** **MULTI-YEAR BUDGET**

**EXECUTIVE SUMMARY REVENUE & EXPENDITURE**

	<i>Actual</i> <b>2009/10</b>	<i>Budget</i> <b>2010/11</b>	<i>Budget</i> <b>2011/12</b>	<i>Budget</i> <b>2012/13</b>	<i>Budget</i> <b>2013/14</b>
<b>CURRENT &amp; PROJECTED BUDGETS</b>					
<i>Operating Result before Appropriations</i>	1,502,796	-6,710,174	-4,304,860	2,785,950	1,675,070
<i>Contribution from Capital Replacement Reserve</i>			2,214,680		
<i>Redemption of Long Term Loan</i>		(1,020,330)	(1,138,510)	(1,277,440)	(1,428,570)
<i>Appropriation of surplus cash</i>		11,715,000	4,090,000	1,550,000	330,000
<i>Estimated Funds Available for Appropriation</i>	1,502,796	3,984,496	861,310	3,058,510	576,500

<b>APPROPRIATIONS</b>	-	3,983,800	855,060	3,049,820	570,440
<i>Transfer from Revaluation Reserve</i>		(231,220)	(233,540)	(233,540)	(233,540)
<i>Transfer from Government Grant Reserve</i>		(200,000)	(96,400)	(96,400)	(96,400)
<i>Transfer to Capital Replacement Reserve</i>		4,415,020	1,185,000	3,379,760	900,380

<b>NETT BUDGET RESULT</b>	1,502,796	696	6,250	8,690	6,060
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DC9 Frances Baard - Table A1 Budget Summary

Description	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>R</b>										
<b>Financial Performance</b>										
Property rates	-	-	199,915	386,740	386,740	386,740	-	-	-	-
Service charges	11,620	15,815	12,550	14,450	14,450	14,450	-	-	-	-
Investment revenue	9,033,937	9,138,607	5,880,677	5,580,000	5,580,000	5,580,000	-	4,878,000	5,121,900	5,326,770
Transfers recognised - operational	65,258,339	76,836,081	83,345,642	99,505,000	104,917,900	104,917,900	-	95,603,000	93,303,100	95,942,350
Other own revenue	1,563,493	1,700,318	4,396,507	1,588,320	1,832,320	1,832,320	-	1,035,400	832,200	867,870
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>75,867,389</b>	<b>87,690,821</b>	<b>93,835,290</b>	<b>107,074,510</b>	<b>112,731,410</b>	<b>112,731,410</b>	<b>-</b>	<b>101,516,400</b>	<b>99,257,200</b>	<b>102,136,990</b>
Employee costs	19,163,308	22,679,670	28,276,188	37,744,320	37,744,320	37,744,320	-	38,459,190	42,544,230	44,604,170
Remuneration of councillors	3,560,852	3,908,311	4,244,467	4,550,380	4,550,380	4,550,380	-	5,521,430	5,797,520	6,087,410
Depreciation & asset impairment	1,311,004	1,639,363	2,956,846	3,357,600	3,357,600	3,357,600	-	3,625,550	3,511,830	3,516,240
Finance charges	1,505,536	2,209,855	3,414,837	1,637,430	1,637,430	1,637,430	-	2,015,410	1,976,480	1,825,350
Materials and bulk purchases	13,570	12,946	10,367	13,750	13,750	13,750	-	-	-	-
Transfers and grants	38,942,807	39,034,297	41,790,767	45,351,640	51,644,689	50,014,689	-	37,315,850	24,176,100	26,278,810
Other expenditure	9,793,539	10,541,052	9,554,431	18,896,460	20,425,265	19,425,265	-	18,883,830	18,465,090	18,149,940
<b>Total Expenditure</b>	<b>74,290,616</b>	<b>80,025,494</b>	<b>90,247,902</b>	<b>111,551,580</b>	<b>119,373,434</b>	<b>116,743,434</b>	<b>-</b>	<b>105,821,260</b>	<b>96,471,250</b>	<b>100,461,920</b>
<b>Surplus/(Deficit)</b>	<b>1,576,773</b>	<b>7,665,327</b>	<b>3,587,388</b>	<b>(4,477,070)</b>	<b>(6,642,024)</b>	<b>(4,012,024)</b>	<b>-</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>1,576,773</b>	<b>7,665,327</b>	<b>3,587,388</b>	<b>(4,477,070)</b>	<b>(6,642,024)</b>	<b>(4,012,024)</b>	<b>-</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>1,576,773</b>	<b>7,665,327</b>	<b>3,587,388</b>	<b>(4,477,070)</b>	<b>(6,642,024)</b>	<b>(4,012,024)</b>	<b>-</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>	<b>6,880,113</b>	<b>27,312,797</b>	<b>10,366,535</b>	<b>2,987,600</b>	<b>4,415,020</b>	<b>4,415,020</b>	<b>-</b>	<b>3,399,680</b>	<b>3,379,760</b>	<b>900,380</b>
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	15,000,000	-	-	-	-	-	-	-	-
Internally generated funds	6,880,113	12,312,797	10,366,535	2,987,600	4,415,020	4,415,020	-	3,399,680	3,379,760	900,380
<b>Total sources of capital funds</b>	<b>6,880,113</b>	<b>27,312,797</b>	<b>10,366,535</b>	<b>2,987,600</b>	<b>4,415,020</b>	<b>4,415,020</b>	<b>-</b>	<b>3,399,680</b>	<b>3,379,760</b>	<b>900,380</b>

DC9 Frances Baard - Table A1 Budget Summary - Continue

Description	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Financial position</b>										
Total current assets	75,143,105	77,898,267	72,365,521	57,422,514	48,162,577	50,792,574	-	47,789,757	46,773,329	50,946,629
Total non current assets	16,797,638	38,255,744	45,522,619	42,943,856	46,580,039	46,580,039	-	44,072,489	43,940,419	41,324,559
Total current liabilities	17,630,165	18,447,007	18,565,463	9,000,000	7,565,463	7,565,463	-	7,565,463	7,565,463	7,565,463
Total non current liabilities	19,315,139	35,046,240	33,074,523	32,294,807	32,054,193	32,054,193	-	30,915,683	29,638,243	28,209,673
Community wealth/Equity	54,995,439	62,660,764	66,248,155	59,071,563	55,122,961	57,752,957	-	53,381,101	53,510,041	56,501,506
<b>Cash flows</b>										
Net cash from (used) operating	(1,636,883)	5,533,435	6,418,722	(19,122,097)	(13,788,953)	(13,788,953)	-	4,485,370	3,556,770	6,420,345
Net cash from (used) investing	(2,092,434)	(3,128,761)	(9,994,535)	(2,898,100)	(4,393,170)	(4,393,170)	-	(3,319,680)	(3,295,760)	(813,020)
Net cash from (used) financing	-	-	(863,267)	(1,020,332)	(1,020,330)	(1,020,330)	-	(1,138,510)	(1,277,440)	(1,428,570)
Cash/cash equivalents at the year end	67,901,714	70,306,388	65,867,308	42,826,780	46,664,855	46,664,855	65,867,308	46,692,035	45,675,605	49,854,360
<b>Cash backing/surplus reconciliation</b>										
Cash and investments available	67,907,436	70,312,111	65,885,062	56,426,236	46,682,609	49,312,605	-	46,709,789	45,693,361	49,866,661
Application of cash and investments	28,658,993	45,352,684	35,518,069	20,951,181	23,518,069	23,518,069	-	21,703,389	21,703,389	21,703,389
Balance - surplus (shortfall)	39,248,443	24,959,427	30,366,993	35,475,055	23,164,540	25,794,536	-	25,006,400	23,989,972	28,163,272
<b>Asset management</b>										
Asset register summary (WDV)	16,791,916	38,250,022	45,504,866	42,938,134	46,562,286	46,562,286	-	44,054,736	43,922,666	41,306,806
Depreciation & asset impairment	1,311,004	1,639,363	2,956,846	3,357,600	3,357,600	3,357,600	-	-	3,625,550	3,511,830
Renewal of Existing Assets	-	-	1,211,114	909,000	1,036,220	1,036,220	-	605,000	604,000	884,000
Repairs and Maintenance	774,151	1,048,212	1,172,759	2,928,850	3,257,350	3,257,350	-	3,847,550	4,046,430	4,200,950
<b>Free services</b>										
Cost of Free Basic Services provided	-	-	-	39,536	39,536	39,536	-	-	-	-
Revenue cost of free services provided	-	-	-	16,248	16,248	16,248	-	-	-	-
<b>Households below minimum service level</b>										
Water:	-	-	-	3,661	3,661	3,661	-	-	-	-
Sanitation/sewerage:	-	-	-	11,838	11,838	11,838	-	-	-	-
Energy:	-	-	-	22,428	22,428	22,428	-	-	-	-
Refuse:	-	-	-	34,352	34,352	34,352	-	-	-	-

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Revenue - Standard</b>										
<i>Governance and administration</i>		62,735,351	70,402,703	71,034,514	71,460,740	71,720,336	71,720,336	75,591,500	82,024,130	84,549,170
Executive and council		893,000	2,148,248	1,258,810	1,389,000	1,408,596	1,408,596	1,624,000	1,715,000	1,815,000
Budget and treasury office		61,842,351	67,134,207	69,775,704	70,071,740	70,311,740	70,311,740	73,967,500	80,309,130	82,734,170
Corporate services		-	1,120,248	-	-	-	-	-	-	-
<i>Community and public safety</i>		1,066,163	2,122,644	2,961,682	3,775,000	4,014,206	4,014,206	3,940,000	4,742,100	4,648,350
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		645,389	731,420	1,411,510	1,075,000	1,314,206	1,314,206	940,000	996,000	999,000
Housing		420,774	1,391,224	1,550,172	2,700,000	2,700,000	2,700,000	3,000,000	3,746,100	3,649,350
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		12,035,025	16,256,076	19,809,702	31,734,140	36,888,938	36,888,938	21,984,900	12,490,970	12,939,470
Planning and development		11,935,025	16,164,076	19,595,293	31,034,140	35,188,938	35,188,938	18,984,900	9,490,970	9,939,470
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		100,000	92,000	214,409	700,000	1,700,000	1,700,000	3,000,000	3,000,000	3,000,000
<i>Trading services</i>		30,850	29,646	29,392	104,630	107,930	107,930	-	-	-
Electricity		9,970	6,649	8,134	13,800	17,100	17,100	-	-	-
Water		20,880	22,997	21,259	51,610	51,610	51,610	-	-	-
Waste water management		-	-	-	26,220	26,220	26,220	-	-	-
Waste management		-	-	-	13,000	13,000	13,000	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
<b>Total Revenue - Standard</b>		<b>75,867,389</b>	<b>88,811,069</b>	<b>93,835,290</b>	<b>107,074,510</b>	<b>112,731,410</b>	<b>112,731,410</b>	<b>101,516,400</b>	<b>99,257,200</b>	<b>102,136,990</b>
<b>Expenditure - Standard</b>										
<i>Governance and administration</i>		26,288,230	36,269,776	44,873,181	45,603,070	47,904,386	47,904,386	47,902,420	52,796,430	52,532,760
Executive and council		13,195,240	16,158,117	17,576,669	17,665,760	17,456,726	17,456,726	17,241,320	19,730,680	20,094,550
Budget and treasury office		6,793,973	11,578,026	16,958,277	13,776,200	15,410,050	15,410,050	15,140,030	15,977,590	15,823,040
Corporate services		6,299,017	8,533,633	10,338,235	14,161,110	15,037,610	15,037,610	15,521,070	17,088,160	16,615,170
<i>Community and public safety</i>		2,733,040	3,987,386	4,709,768	8,036,240	8,375,796	8,375,796	7,898,380	8,478,260	8,588,700
Community and social services		807,020	749,402	84,155	1,025,820	1,025,820	1,025,820	-	367,540	392,440
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		1,555,656	1,843,984	2,435,139	3,695,580	4,115,006	4,115,006	3,789,840	4,364,620	4,546,910
Housing		370,364	1,394,000	2,190,474	3,314,620	3,234,970	3,234,970	4,108,540	3,746,100	3,649,350
Health		-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification) - Continue

R	Standard Classification Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<i>Economic and environmental services</i>		45,238,502	39,730,653	40,633,233	57,807,640	62,985,322	60,355,322	50,020,460	35,196,560	39,340,460
	Planning and development		43,889,884	38,315,336	38,429,553	55,305,770	59,394,592	56,764,592	47,583,370	33,168,520	37,258,410
	Road transport		-	-	-	-	-	-	-	-	-
	Environmental protection		1,348,618	1,415,317	2,203,681	2,501,870	3,590,730	3,590,730	2,437,090	2,028,040	2,082,050
	<i>Trading services</i>		30,844	37,679	31,719	104,630	107,930	107,930	-	-	-
	Electricity		9,967	8,690	8,741	13,800	17,100	17,100	-	-	-
	Water		20,877	28,989	22,836	51,610	51,610	51,610	-	-	-
	Waste water management		-	-	-	26,220	26,220	26,220	-	-	-
	Waste management		-	-	142	13,000	13,000	13,000	-	-	-
	<i>Other</i>		-	-	-	-	-	-	-	-	-
	<b>Total Expenditure - Standard</b>		<b>74,290,616</b>	<b>80,025,494</b>	<b>90,247,902</b>	<b>111,551,580</b>	<b>119,373,434</b>	<b>116,743,434</b>	<b>105,821,260</b>	<b>96,471,250</b>	<b>100,461,920</b>
	<b>Surplus/(Deficit) for the year</b>		<b>1,576,773</b>	<b>8,785,575</b>	<b>3,587,388</b>	<b>(4,477,070)</b>	<b>(6,642,024)</b>	<b>(4,012,024)</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Revenue - Standard</b>										
<i>Municipal governance and administration</i>		62,735,351	69,282,455	71,034,514	71,460,740	71,720,336	71,720,336	75,591,500	82,024,130	84,549,170
Executive and council		893,000	2,148,248	1,258,810	1,389,000	1,408,596	1,408,596	1,624,000	1,715,000	1,815,000
<i>Mayor and Council</i>		893,000	1,028,000	1,258,810	1,389,000	1,408,596	1,408,596	1,624,000	1,715,000	1,815,000
<i>Municipal Manager</i>		-	1,120,248	-	-	-	-	-	-	-
Budget and treasury office		61,842,351	67,134,207	69,775,704	70,071,740	70,311,740	70,311,740	73,967,500	80,309,130	82,734,170
Corporate services		-	-	-	-	-	-	-	-	-
<i>Human Resources</i>		-	-	-	-	-	-	-	-	-
<i>Information Technology</i>		-	-	-	-	-	-	-	-	-
<i>Property Services</i>		-	-	-	-	-	-	-	-	-
<i>Other Admin</i>		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		1,066,163	2,122,644	2,961,682	3,775,000	4,014,206	4,014,206	3,940,000	4,742,100	4,648,350
Community and social services		-	-	-	-	-	-	-	-	-
<i>Libraries and Archives</i>		-	-	-	-	-	-	-	-	-
<i>Museums &amp; Art Galleries etc</i>		-	-	-	-	-	-	-	-	-
<i>Community halls and Facilities</i>		-	-	-	-	-	-	-	-	-
<i>Cemeteries &amp; Crematoriums</i>		-	-	-	-	-	-	-	-	-
<i>Child Care</i>		-	-	-	-	-	-	-	-	-
<i>Aged Care</i>		-	-	-	-	-	-	-	-	-
<i>Other Community</i>		-	-	-	-	-	-	-	-	-
<i>Other Social</i>		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		645,389	731,420	1,411,510	1,075,000	1,314,206	1,314,206	940,000	996,000	999,000
<i>Police</i>		-	-	-	-	-	-	-	-	-
<i>Fire</i>		-	-	-	-	-	-	-	-	-
<i>Civil Defence</i>		645,389	731,420	1,411,510	1,075,000	1,314,206	1,314,206	940,000	996,000	999,000
<i>Street Lighting</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Housing		420,774	1,391,224	1,550,172	2,700,000	2,700,000	2,700,000	3,000,000	3,746,100	3,649,350
Health		-	-	-	-	-	-	-	-	-
<i>Clinics</i>		-	-	-	-	-	-	-	-	-
<i>Ambulance</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification) - Continue

Standard Classification Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<i>Economic and environmental services</i>		12,035,025	16,256,076	19,809,702	31,734,140	36,888,938	36,888,938	21,984,900	12,490,970	12,939,470
Planning and development		11,935,025	16,164,076	19,595,293	31,034,140	35,188,938	35,188,938	18,984,900	9,490,970	9,939,470
<i>Economic Development/Planning</i>		11,935,025	16,164,076	19,595,293	31,034,140	35,188,938	35,188,938	18,984,900	9,490,970	9,939,470
<i>Town Planning/Building enforcement</i>										
<i>Licensing &amp; Regulation</i>										
Road transport		-	-	-	-	-	-	-	-	-
<i>Roads</i>										
<i>Public Buses</i>										
<i>Parking Garages</i>										
<i>Vehicle Licensing and Testing</i>										
<i>Other</i>										
Environmental protection		100,000	92,000	214,409	700,000	1,700,000	1,700,000	3,000,000	3,000,000	3,000,000
<i>Pollution Control</i>										
<i>Biodiversity &amp; Landscape</i>										
<i>Other</i>		100,000	92,000	214,409	700,000	1,700,000	1,700,000	3,000,000	3,000,000	3,000,000
<i>Trading services</i>		30,850	29,646	29,392	104,630	107,930	107,930	-	-	-
Electricity		9,970	6,649	8,134	13,800	17,100	17,100	-	-	-
<i>Electricity Distribution</i>		9,970	6,649	8,134	13,800	17,100	17,100	-	-	-
<i>Electricity Generation</i>										
Water		20,880	22,997	21,259	51,610	51,610	51,610	-	-	-
<i>Water Distribution</i>		20,880	22,997	21,259	51,610	51,610	51,610	-	-	-
<i>Water Storage</i>										
Waste water management		-	-	-	26,220	26,220	26,220	-	-	-
<i>Sewerage</i>		-	-	-	26,220	26,220	26,220	-	-	-
<i>Storm Water Management</i>										
<i>Public Toilets</i>										
Waste management		-	-	-	13,000	13,000	13,000	-	-	-
<i>Solid Waste</i>		-	-	-	13,000	13,000	13,000	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Air Transport										
Abattoirs										
Tourism										
Forestry										
Markets										
<b>Total Revenue - Standard</b>		<b>75,867,389</b>	<b>87,690,821</b>	<b>93,835,290</b>	<b>107,074,510</b>	<b>112,731,410</b>	<b>112,731,410</b>	<b>101,516,400</b>	<b>99,257,200</b>	<b>102,136,990</b>

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification) - Continue

Standard Classification Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Expenditure - Standard</b>										
<i>Municipal governance and administration</i>		26,288,230	36,269,776	44,873,181	45,603,070	47,904,386	47,904,386	47,902,420	52,796,430	52,532,760
Executive and council		13,195,240	16,158,117	17,576,669	17,665,760	17,456,726	17,456,726	17,241,320	19,730,680	20,094,550
<i>Mayor and Council</i>		9,097,369	9,656,775	7,317,884	8,776,740	8,766,336	8,766,336	8,672,600	9,224,070	9,623,050
<i>Municipal Manager</i>		4,097,871	6,501,342	10,258,785	8,889,020	8,690,390	8,690,390	8,568,720	10,506,610	10,471,500
Budget and treasury office		6,793,973	11,578,026	16,958,277	13,776,200	15,410,050	15,410,050	15,140,030	15,977,590	15,823,040
Corporate services		6,299,017	8,533,633	10,338,235	14,161,110	15,037,610	15,037,610	15,521,070	17,088,160	16,615,170
<i>Human Resources</i>		1,851,238	2,481,431	2,113,319	2,977,790	3,537,790	3,537,790	4,109,070	4,514,940	4,706,480
<i>Information Technology</i>		1,526,075	3,122,549	2,483,470	4,857,860	5,161,360	5,161,360	4,575,820	5,412,910	4,528,120
<i>Property Services</i>										
<i>Other Admin</i>		2,921,704	2,929,653	5,741,446	6,325,460	6,338,460	6,338,460	6,836,180	7,160,310	7,380,570
<i>Community and public safety</i>		2,733,040	3,987,386	4,709,768	8,036,240	8,375,796	8,375,796	7,898,380	8,478,260	8,588,700
Community and social services		807,020	749,402	84,155	1,025,820	1,025,820	1,025,820	-	367,540	392,440
<i>Libraries and Archives</i>										
<i>Museums &amp; Art Galleries etc</i>										
<i>Community halls and Facilities</i>										
<i>Cemeteries &amp; Crematoriums</i>										
<i>Child Care</i>										
<i>Aged Care</i>										
<i>Other Community</i>		807,020	749,402	84,155	1,025,820	1,025,820	1,025,820	-	367,540	392,440
<i>Other Social</i>										
Sport and recreation										
Public safety		1,555,656	1,843,984	2,435,139	3,695,800	4,115,006	4,115,006	3,789,840	4,364,620	4,546,910
<i>Police</i>										
<i>Fire</i>										
<i>Civil Defence</i>		1,555,656	1,843,984	2,435,139	3,695,800	4,115,006	4,115,006	3,789,840	4,364,620	4,546,910
<i>Street Lighting</i>										
<i>Other</i>										
Housing		370,364	1,394,000	2,190,474	3,314,620	3,234,970	3,234,970	4,108,540	3,746,100	3,649,350
Health										
<i>Clinics</i>										
<i>Ambulance</i>										
<i>Other</i>										

DC9 Frances Baard - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification) - Continue

R	Standard Classification Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<i>Economic and environmental services</i>		45,238,502	39,730,653	40,633,233	57,807,640	62,985,322	60,355,322	50,020,460	35,196,560	39,340,460
	Planning and development		43,889,884	38,315,336	38,429,553	55,305,770	59,394,592	56,764,592	47,583,370	33,168,520	37,258,410
	<i>Economic Development/Planning</i>		43,889,884	38,315,336	38,429,553	55,305,770	59,394,592	56,764,592	47,583,370	33,168,520	37,258,410
	<i>Town Planning/Building enforcement</i>		-	-	-	-	-	-	-	-	-
	<i>Licensing &amp; Regulation</i>		-	-	-	-	-	-	-	-	-
	Road transport		-	-	-	-	-	-	-	-	-
	<i>Roads</i>		-	-	-	-	-	-	-	-	-
	<i>Public Buses</i>		-	-	-	-	-	-	-	-	-
	<i>Parking Garages</i>		-	-	-	-	-	-	-	-	-
	<i>Vehicle Licensing and Testing</i>		-	-	-	-	-	-	-	-	-
	<i>Other</i>		-	-	-	-	-	-	-	-	-
	Environmental protection		1,348,618	1,415,317	2,203,681	2,501,870	3,590,730	3,590,730	2,437,090	2,028,040	2,082,050
	<i>Pollution Control</i>		-	-	-	-	-	-	-	-	-
	<i>Biodiversity &amp; Landscape</i>		-	-	-	-	-	-	-	-	-
	<i>Other</i>		1,348,618	1,415,317	2,203,681	2,501,870	3,590,730	3,590,730	2,437,090	2,028,040	2,082,050
	<i>Trading services</i>		30,844	37,679	31,719	104,630	107,930	107,930	-	-	-
	Electricity		9,967	8,690	8,741	13,800	17,100	17,100	-	-	-
	<i>Electricity Distribution</i>		9,967	8,690	8,741	13,800	17,100	17,100	-	-	-
	<i>Electricity Generation</i>		-	-	-	-	-	-	-	-	-
	Water		20,877	28,989	22,836	51,610	51,610	51,610	-	-	-
	<i>Water Distribution</i>		20,877	28,989	22,836	51,610	51,610	51,610	-	-	-
	<i>Water Storage</i>		-	-	-	-	-	-	-	-	-
	Waste water management		-	-	-	26,220	26,220	26,220	-	-	-
	<i>Sewerage</i>		-	-	-	26,220	26,220	26,220	-	-	-
	<i>Storm Water Management</i>		-	-	-	-	-	-	-	-	-
	<i>Public Toilets</i>		-	-	142	13,000	13,000	13,000	-	-	-
	Waste management		-	-	142	13,000	13,000	13,000	-	-	-
	<i>Solid Waste</i>		-	-	142	13,000	13,000	13,000	-	-	-
	<i>Other</i>		-	-	-	-	-	-	-	-	-
	Air Transport		-	-	-	-	-	-	-	-	-
	Abattoirs		-	-	-	-	-	-	-	-	-
	Tourism		-	-	-	-	-	-	-	-	-
	Forestry		-	-	-	-	-	-	-	-	-
	Markets		-	-	-	-	-	-	-	-	-
	<b>Total Expenditure - Standard</b>		<b>74,290,616</b>	<b>80,025,494</b>	<b>90,247,902</b>	<b>111,551,580</b>	<b>119,373,434</b>	<b>116,743,434</b>	<b>105,821,260</b>	<b>96,471,250</b>	<b>100,461,920</b>
	<b>Surplus/(Deficit) for the year</b>		<b>1,576,773</b>	<b>7,665,327</b>	<b>3,587,388</b>	<b>(4,477,070)</b>	<b>(6,642,024)</b>	<b>(4,012,024)</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>



DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Revenue by Vote</b>										
Vote1 - Executive & Council		893,000	2,148,248	1,258,810	1,389,000	1,408,596	1,408,596	1,624,000	1,715,000	1,815,000
Vote2 - Budget & Treasury		61,842,351	67,134,207	69,775,704	70,071,740	70,311,740	70,311,740	73,967,500	80,309,130	82,734,170
Vote3 - Corporate Services		100,000	92,000	214,409	700,000	1,700,000	1,700,000	3,000,000	3,000,000	3,000,000
Vote4 - Planning & Development		1,270,772	2,362,184	3,628,971	2,075,000	2,876,153	2,876,153	2,190,000	2,246,000	2,049,000
Vote5 - Project Management & Advisory Services		11,761,266	15,954,182	18,957,396	32,838,770	36,434,921	36,434,921	20,734,900	11,987,070	12,538,820
Example 6 - Vote6		-	-	-	-	-	-	-	-	-
Example 7 - Vote7		-	-	-	-	-	-	-	-	-
Example 8 - Vote8		-	-	-	-	-	-	-	-	-
Example 9 - Vote9		-	-	-	-	-	-	-	-	-
Example 10 - Vote10		-	-	-	-	-	-	-	-	-
Example 11 - Vote11		-	-	-	-	-	-	-	-	-
Example 12 - Vote12		-	-	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-
Example 15 - Vote15		-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>		<b>75,867,389</b>	<b>87,690,821</b>	<b>93,835,290</b>	<b>107,074,510</b>	<b>112,731,410</b>	<b>112,731,410</b>	<b>101,516,400</b>	<b>99,257,200</b>	<b>102,136,990</b>
<b>Expenditure by Vote to be appropriated</b>										
Vote1 - Executive & Council		13,195,240	16,158,117	17,576,669	17,665,760	17,456,726	17,456,726	17,241,320	19,730,680	20,094,550
Vote2 - Budget & Treasury		6,793,973	11,578,026	16,958,277	13,776,200	15,410,050	15,410,050	15,140,030	15,977,590	15,823,040
Vote3 - Corporate Services		8,454,655	10,698,352	12,626,071	17,688,800	19,654,160	19,654,160	17,958,160	19,483,740	19,089,660
Vote4 - Planning & Development		8,465,758	11,358,248	12,008,867	18,124,990	19,088,138	18,958,138	18,702,080	20,261,610	19,796,810
Vote5 - Project Management & Advisory Services		37,380,990	30,232,751	31,078,018	44,295,830	47,764,360	45,264,360	36,779,670	21,017,630	25,657,860
Example 6 - Vote6		-	-	-	-	-	-	-	-	-
Example 7 - Vote7		-	-	-	-	-	-	-	-	-
Example 8 - Vote8		-	-	-	-	-	-	-	-	-
Example 9 - Vote9		-	-	-	-	-	-	-	-	-
Example 10 - Vote10		-	-	-	-	-	-	-	-	-
Example 11 - Vote11		-	-	-	-	-	-	-	-	-
Example 12 - Vote12		-	-	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-
Example 15 - Vote15		-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>		<b>74,290,616</b>	<b>80,025,494</b>	<b>90,247,902</b>	<b>111,551,580</b>	<b>119,373,434</b>	<b>116,743,434</b>	<b>105,821,260</b>	<b>96,471,250</b>	<b>100,461,920</b>
<b>Surplus/(Deficit) for the year</b>		<b>1,576,773</b>	<b>7,665,327</b>	<b>3,587,388</b>	<b>(4,477,070)</b>	<b>(6,642,024)</b>	<b>(4,012,024)</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

R	Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Revenue by Vote</b>											
	<b>Vote1 - Executive &amp; Council</b>		893,000	2,148,248	1,258,810	1,389,000	1,408,596	1,408,596	1,624,000	1,715,000	1,815,000
	Council		893,000	1,028,000	1,258,810	1,389,000	1,408,596	1,408,596	1,624,000	1,715,000	1,815,000
	Municipal Manager		-	1,120,248	-	-	-	-	-	-	-
	Committee Services & Administration		-	-	-	-	-	-	-	-	-
	Internal Audit		-	-	-	-	-	-	-	-	-
	Communications		-	-	-	-	-	-	-	-	-
	<b>Vote2 - Budget &amp; Treasury</b>		61,842,351	67,134,207	69,775,704	70,071,740	70,311,740	70,311,740	73,967,500	80,309,130	82,734,170
	Directorate		-	-	-	-	-	-	-	-	-
	Finance: Revenue & Expenditure		61,342,351	66,634,207	66,158,139	69,071,740	69,311,740	69,311,740	72,717,500	79,059,130	81,484,170
	Finance: Budget Office		500,000	500,000	3,617,566	1,000,000	1,000,000	1,000,000	1,250,000	1,250,000	1,250,000
	Finance: Supply Chain Management		-	-	-	-	-	-	-	-	-
	Finance: Motor Vehicle Pool		-	-	-	-	-	-	-	-	-
	<b>Vote3 - Corporate Services</b>		100,000	92,000	214,409	700,000	1,700,000	1,700,000	3,000,000	3,000,000	3,000,000
	Director: Administration		-	-	-	-	-	-	-	-	-
	Information Systems		-	-	-	-	-	-	-	-	-
	Human Resource Management		-	-	-	-	-	-	-	-	-
	Office support Services		-	-	-	-	-	-	-	-	-
	Environmental Health		100,000	92,000	214,409	700,000	1,700,000	1,700,000	3,000,000	3,000,000	3,000,000
	Community Development		-	-	-	-	-	-	-	-	-
	<b>Vote4 - Planning &amp; Development</b>		1,270,772	2,362,184	3,628,971	2,075,000	2,876,153	2,876,153	2,190,000	2,246,000	2,049,000
	Directorate: Planning		-	-	-	1,000,000	1,511,947	1,511,947	1,200,000	1,200,000	1,000,000
	IDP / PMS Management		407,449	1,580,764	2,167,462	-	-	-	-	-	-
	LED & Tourism		217,934	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
	GIS		-	-	-	-	-	-	-	-	-
	Spatial Planning		-	-	-	-	-	-	-	-	-
	Firefighting & Disaster Management		645,389	731,420	1,411,510	1,075,000	1,314,206	1,314,206	940,000	996,000	999,000
			-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A - Continue

R	Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<b>Vote5 - Project Management &amp; Advisory Services</b>		11,761,266	15,954,182	18,957,396	32,838,770	36,434,921	36,434,921	20,734,900	11,987,070	12,538,820
	Directorate: Infrastructure Development				-		-	-	-	-	-
	Project Management Services		11,309,642	14,533,312	17,377,832	29,494,820	33,083,671	33,083,671	16,894,000	7,613,000	8,234,000
	Maintenance of Roads		-	-	-	539,320	543,320	543,320	840,900	627,970	655,470
	Water Services: Koopmansfontein		20,880	22,997	21,259	51,610	51,610	51,610	-	-	-
	Sanitation Services: Koopmansfontein		-	-	-	26,220	26,220	26,220	-	-	-
	Refuse Removal: Koopmansfontein		-	-	-	13,000	13,000	13,000	-	-	-
	Electricity Services: Koopmansfontein		9,970	6,649	8,134	13,800	17,100	17,100	-	-	-
	Housing		420,774	1,391,224	1,550,172	2,700,000	2,700,000	2,700,000	3,000,000	3,746,100	3,649,350
	<b>Total Revenue by Vote</b>		<b>75,867,389</b>	<b>87,690,821</b>	<b>93,835,290</b>	<b>107,074,510</b>	<b>112,731,410</b>	<b>112,731,410</b>	<b>101,516,400</b>	<b>99,257,200</b>	<b>102,136,990</b>

DC9 Frances Beard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A - Continue

R	Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<b>Expenditure by Vote</b>										
	<b>Vote1 - Executive &amp; Council</b>		<b>13,195,240</b>	<b>16,158,117</b>	<b>17,576,669</b>	<b>17,665,760</b>	<b>17,456,726</b>	<b>17,456,726</b>	<b>17,241,320</b>	<b>19,730,680</b>	<b>20,094,550</b>
	Council		9,097,369	9,656,775	7,317,884	8,776,740	8,766,336	8,766,336	8,672,600	9,224,070	9,623,050
	Municipal Manager		1,043,505	2,349,131	4,570,207	1,586,130	1,684,710	1,684,710	1,737,330	1,790,400	1,861,700
	Committee Services & Administration		1,446,740	1,547,347	2,564,673	3,064,500	3,056,000	3,056,000	2,750,710	3,190,800	3,353,410
	Internal Audit		544,011	1,369,647	1,377,984	2,308,290	2,145,140	2,145,140	2,155,940	2,766,210	2,878,410
	Communications		1,063,615	1,235,217	1,745,922	1,930,100	1,804,540	1,804,540	1,924,740	2,759,200	2,377,980
						-					
	<b>Vote2 - Budget &amp; Treasury</b>		<b>6,793,973</b>	<b>11,578,026</b>	<b>16,958,277</b>	<b>13,776,200</b>	<b>15,410,050</b>	<b>15,410,050</b>	<b>15,140,030</b>	<b>15,977,590</b>	<b>15,823,040</b>
	Directorate		2,665,639	6,833,984	8,762,171	5,403,930	5,979,030	5,979,030	4,835,130	5,381,120	4,914,860
	Finance: Revenue & Expenditure		1,463,629	1,278,188	1,343,729	1,650,160	1,670,160	1,670,160	2,506,940	2,629,520	2,750,100
	Finance: Budget Office		1,739,038	2,204,382	5,281,493	5,075,880	6,055,630	6,055,630	5,293,350	5,456,260	5,553,680
	Finance: Supply Chain Management		674,710	983,111	1,324,826	1,815,050	1,865,050	1,865,050	2,070,740	2,170,530	2,274,680
	Finance: Motor Vehicle Pool		250,957	278,361	246,058	(168,820)	(159,820)	(159,820)	433,870	340,160	329,720
	<b>Vote3 - Corporate Services</b>		<b>8,454,655</b>	<b>10,698,352</b>	<b>12,626,071</b>	<b>17,688,800</b>	<b>19,654,160</b>	<b>19,654,160</b>	<b>17,958,160</b>	<b>19,483,740</b>	<b>19,089,660</b>
	Director: Administration		-	-	1,068,583	1,286,380	1,286,380	1,286,380	1,358,370	1,418,300	1,481,650
	Information Systems		1,526,075	3,122,549	2,483,470	4,857,860	5,161,360	5,161,360	4,575,820	5,412,910	4,528,120
	Human Resource Management		1,851,238	2,481,431	2,113,319	2,977,790	3,537,790	3,537,790	4,109,070	4,514,940	4,706,480
	Office support Services		2,921,704	2,929,653	4,672,863	5,039,080	5,052,080	5,052,080	5,477,810	5,742,010	5,898,920
	Environmental Health		1,348,618	1,415,317	2,203,681	2,501,870	3,590,730	3,590,730	2,437,090	2,028,040	2,082,050
	Community Development		807,020	749,402	84,155	1,025,820	1,025,820	1,025,820	-	367,540	392,440
	<b>Vote4 - Planning &amp; Development</b>		<b>8,465,758</b>	<b>11,358,248</b>	<b>12,008,867</b>	<b>18,124,990</b>	<b>19,088,138</b>	<b>18,958,138</b>	<b>18,702,080</b>	<b>20,261,610</b>	<b>19,796,810</b>
	Directorate: Planning		833,816	1,004,434	1,026,416	3,058,890	3,543,562	3,543,562	2,517,190	2,543,230	2,408,230
	IDP / PMS Management		2,810,845	4,535,093	3,212,150	1,289,740	1,269,740	1,269,740	1,546,660	1,625,600	1,715,070
	LED & Tourism		3,265,441	3,974,737	3,972,439	6,553,350	6,603,350	6,473,350	6,384,270	8,294,100	7,513,660
	GIS				500,858	1,322,690	1,331,960	1,331,960	1,870,470	995,840	1,043,230
	Spatial Planning				861,864	2,204,520	2,224,520	2,224,520	2,593,650	2,438,220	2,569,710
	Firefighting & Disaster Management		1,555,656	1,843,984	2,435,139	3,695,800	4,115,006	4,115,006	3,789,840	4,364,620	4,546,910

DC9 Frances Baard - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A - Continue

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Actuals	Actuals	Actuals	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year #1	Budget Year #1	Budget Year #2
<b>Vote5 - Project Management &amp; Advisory Services</b>		37,380,990	30,232,751	31,078,018	44,295,830	47,764,360	45,264,360	36,779,670	21,017,630	25,657,860
Directorate: Infrastructure Development		1,277,475	1,225,408	1,493,649	10,930,150	2,848,150	1,848,150	2,510,530	1,548,170	1,613,970
Project Management Services		35,702,307	27,575,664	27,088,778	29,407,110	41,029,990	39,529,990	29,319,700	15,095,390	19,739,070
Maintenance of Roads		-	-	273,399	539,320	543,320	543,320	840,900	627,970	655,470
Water Services: Koopmansfontein		20,877	28,989	22,836	51,610	51,610	51,610	-	-	-
Sanitation Services: Koopmansfontein		-	-	-	26,220	26,220	26,220	-	-	-
Refuse Removal: Koopmansfontein		-	-	142	13,000	13,000	13,000	-	-	-
Electricity Services: Koopmansfontein		9,967	8,690	8,741	13,800	17,100	17,100	-	-	-
Housing		370,364	1,394,000	2,190,474	3,314,620	3,234,970	3,234,970	4,108,540	3,746,100	3,649,350
<b>Total Expenditure by Vote</b>		<b>74,290,616</b>	<b>80,025,494</b>	<b>90,247,902</b>	<b>111,551,580</b>	<b>119,373,434</b>	<b>116,743,434</b>	<b>105,821,260</b>	<b>96,471,250</b>	<b>100,461,920</b>
<b>Surplus/(Deficit) for the year</b>		<b>1,576,773</b>	<b>7,665,327</b>	<b>3,587,388</b>	<b>(4,477,070)</b>	<b>(6,642,024)</b>	<b>(4,012,024)</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>

DC9 Frances Baard - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Revenue By Source</b>											
Property rates		-	-	197,853	384,740	384,740	384,740	-	-	-	-
Property rates - penalties & collection charges				2,061	2,000	2,000	2,000	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-
Service charges - water revenue		11,620	15,815	12,550	14,450	14,450	14,450	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-	-
Service charges - other											
Rental of facilities and equipment		61,017	45,313	42,701	50,000	50,000	50,000		90,000	94,500	98,280
Interest earned - external investments		9,033,937	9,138,607	5,880,677	5,580,000	5,580,000	5,580,000		4,878,000	5,121,900	5,326,770
Interest earned - outstanding debtors		550	-								
Dividends received		-	-								
Fines		1,200	-								
Licences and permits		-	-								
Agency services		667,264	781,111	742,358	350,000	590,000	590,000		-	-	-
Transfers recognised - operational		65,258,339	76,836,081	83,345,642	99,505,000	104,917,900	104,917,900		95,603,000	93,303,100	95,942,350
Other revenue		818,110	866,018	3,239,448	1,098,320	1,102,320	1,102,320		865,400	653,700	682,230
Gains on disposal of PPE		15,352	7,876	372,000	90,000	90,000	90,000		80,000	84,000	87,360
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>75,867,389</b>	<b>87,690,821</b>	<b>93,835,290</b>	<b>107,074,510</b>	<b>112,731,410</b>	<b>112,731,410</b>	-	<b>101,516,400</b>	<b>99,257,200</b>	<b>102,136,990</b>
<b>Expenditure By Type</b>											
Employee related costs		19,163,308	22,679,670	28,276,188	37,744,320	37,744,320	37,744,320	-	38,459,190	42,544,230	44,604,170
Remuneration of councillors		3,560,852	3,908,311	4,244,467	4,550,380	4,550,380	4,550,380	-	5,521,430	5,797,520	6,087,410
Debt impairment		15,114	648	21,558	115,500	115,500	115,500	-	3,000	3,000	3,000
Depreciation & asset impairment		1,311,004	1,639,363	2,956,846	3,357,600	3,357,600	3,357,600	-	3,625,550	3,511,830	3,516,240
Finance charges		1,505,536	2,209,855	3,414,837	1,637,430	1,637,430	1,637,430	-	2,015,410	1,976,480	1,825,350
Bulk purchases		13,570	12,946	10,367	13,750	13,750	13,750	-	-	-	-
Other materials											
Contracted services		-	-	-	-	-	-	-	-	-	-
Transfers and grants		38,942,807	39,034,297	41,790,767	45,351,640	51,644,689	50,014,689		37,315,850	24,176,100	26,278,810
Other expenditure		9,772,822	10,538,298	9,377,921	18,780,960	20,309,765	19,309,765		18,880,830	18,462,090	18,146,940
Loss on disposal of PPE		5,603	2,106	154,952							
<b>Total Expenditure</b>		<b>74,290,616</b>	<b>80,025,494</b>	<b>90,247,902</b>	<b>111,551,580</b>	<b>119,373,434</b>	<b>116,743,434</b>	-	<b>105,821,260</b>	<b>96,471,250</b>	<b>100,461,920</b>

DC9 Frances Baard - Table A4 Budgeted Financial Performance (revenue and expenditure) - Continue

R	Description	Ref ###	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<b>Surplus/(Deficit)</b>		1,576,773	7,665,327	3,587,388	(4,477,070)	(6,642,024)	(4,012,024)	-	(4,304,860)	2,785,950	1,675,070
	Transfers recognised - capital		-	-	-	-	-	-	-	-	-	-
	Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-
	Contributed assets		-	-	-	-	-	-	-	-	-	-
	<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		1,576,773	7,665,327	3,587,388	(4,477,070)	(6,642,024)	(4,012,024)	-	(4,304,860)	2,785,950	1,675,070
	Taxation		-	-	-	-	-	-	-	-	-	-
	<b>Surplus/(Deficit) after taxation</b>		1,576,773	7,665,327	3,587,388	(4,477,070)	(6,642,024)	(4,012,024)	-	(4,304,860)	2,785,950	1,675,070
	Attributable to minorities		-	-	-	-	-	-	-	-	-	-
	<b>Surplus/(Deficit) attributable to municipality</b>		1,576,773	7,665,327	3,587,388	(4,477,070)	(6,642,024)	(4,012,024)	-	(4,304,860)	2,785,950	1,675,070
	Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-
	<b>Surplus/(Deficit) for the year</b>		1,576,773	7,665,327	3,587,388	(4,477,070)	(6,642,024)	(4,012,024)	-	(4,304,860)	2,785,950	1,675,070

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>R thousand</b>											
<u>Capital expenditure - Vote</u>											
<u>Multi-year expenditure to be appropriated</u>											
Vote1 - Executive & Council		-	-	-	-	-	-	-	-	-	-
Vote2 - Budget & Treasury		-	-	-	-	-	-	-	-	-	-
Vote3 - Corporate Services		-	-	-	-	-	-	-	-	-	-
Vote4 - Planning & Development		-	-	-	-	-	-	-	-	-	-
Vote5 - Project Management & Advisory Services		-	-	-	-	-	-	-	-	-	-
Example 6 - Vote6		-	-	-	-	-	-	-	-	-	-
Example 7 - Vote7		-	-	-	-	-	-	-	-	-	-
Example 8 - Vote8		-	-	-	-	-	-	-	-	-	-
Example 9 - Vote9		-	-	-	-	-	-	-	-	-	-
Example 10 - Vote10		-	-	-	-	-	-	-	-	-	-
Example 11 - Vote11		-	-	-	-	-	-	-	-	-	-
Example 12 - Vote12		-	-	-	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-	-
Example 15 - Vote15		-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>		-	-	-	-	-	-	-	-	-	-
<u>Single-year expenditure to be appropriated</u>											
Vote1 - Executive & Council		53,042	1,331,891	118,006	117,600	95,270	95,270	-	60,000	-	-
Vote2 - Budget & Treasury		538,246	69,472	438,052	322,000	419,120	419,120	-	323,600	400,000	300,000
Vote3 - Corporate Services		430,866	657,506	928,273	1,070,500	2,283,680	2,283,680	-	437,000	485,000	535,000
Vote4 - Planning & Development		291,230	381,869	295,443	566,500	692,600	692,600	-	1,290,680	15,760	16,380
Vote5 - Project Management & Advisory Services		5,566,729	24,872,060	8,586,761	911,000	924,350	924,350	-	1,288,400	2,479,000	49,000
Example 6 - Vote6		-	-	-	-	-	-	-	-	-	-
Example 7 - Vote7		-	-	-	-	-	-	-	-	-	-
Example 8 - Vote8		-	-	-	-	-	-	-	-	-	-
Example 9 - Vote9		-	-	-	-	-	-	-	-	-	-
Example 10 - Vote10		-	-	-	-	-	-	-	-	-	-
Example 11 - Vote11		-	-	-	-	-	-	-	-	-	-
Example 12 - Vote12		-	-	-	-	-	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-	-	-	-
Example 15 - Vote15		-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>		<b>6,880,113</b>	<b>27,312,797</b>	<b>10,366,535</b>	<b>2,987,600</b>	<b>4,415,020</b>	<b>4,415,020</b>	-	<b>3,399,680</b>	<b>3,379,760</b>	<b>900,380</b>
<b>Total Capital Expenditure - Vote</b>		<b>6,880,113</b>	<b>27,312,797</b>	<b>10,366,535</b>	<b>2,987,600</b>	<b>4,415,020</b>	<b>4,415,020</b>	-	<b>3,399,680</b>	<b>3,379,760</b>	<b>900,380</b>



DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding - Continue

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Capital Expenditure - Standard</b>											
<i>Governance and administration</i>		1,022,154	2,038,579	1,471,506	1,510,100	2,798,070	2,798,070	-	820,600	885,000	835,000
Executive and council		53,042	1,331,891	117,600	117,600	95,270	95,270		60,000	-	-
Budget and treasury office		538,246	69,472	438,052	322,000	419,120	419,120		323,600	400,000	300,000
Corporate services		430,866	637,217	915,854	1,070,500	2,283,680	2,283,680		437,000	485,000	535,000
<i>Community and public safety</i>		279,837	346,764	489,363	528,000	525,490	525,490	-	1,239,400	15,760	16,380
Community and social services		-	4,225	-	-	-	-		-	-	-
Sport and recreation											
Public safety		279,837	342,539	182,547	516,000	519,200	519,200		1,200,000	15,760	16,380
Housing		-	-	306,816	12,000	6,290	6,290		39,400	-	-
Health											
<i>Economic and environmental services</i>		5,578,122	24,927,454	8,405,666	949,500	1,091,460	1,091,460	-	1,339,680	2,479,000	49,000
Planning and development		5,578,122	24,911,390	8,393,247	949,500	1,091,460	1,091,460		1,339,680	2,479,000	49,000
Road transport											
Environmental protection		-	16,064	12,419	-	-	-		-	-	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-	-
Electricity											
Water											
Waste water management											
Waste management											
<i>Other</i>											
<b>Total Capital Expenditure - Standard</b>		<b>6,880,113</b>	<b>27,312,797</b>	<b>10,366,535</b>	<b>2,987,600</b>	<b>4,415,020</b>	<b>4,415,020</b>	<b>-</b>	<b>3,399,680</b>	<b>3,379,760</b>	<b>900,380</b>
<b>Funded by:</b>											
National Government											
Provincial Government											
District Municipality											
Other transfers and grants											
Transfers recognised - capital		-	-	-	-	-	-	-	-	-	-
Public contributions & donations											
Borrowing			15,000,000								
Internally generated funds		6,880,113	12,312,797	10,366,535	2,987,600	4,415,020	4,415,020	-	3,399,680	3,379,760	900,380
<b>Total Capital Funding</b>		<b>6,880,113</b>	<b>27,312,797</b>	<b>10,366,535</b>	<b>2,987,600</b>	<b>4,415,020</b>	<b>4,415,020</b>	<b>-</b>	<b>3,399,680</b>	<b>3,379,760</b>	<b>900,380</b>

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Capital expenditure - Municipal Vote</b>											
<b>Multi-year expenditure appropriation</b>											
Vote1 - Executive & Council Council Municipal Manager Committee Services & Administration Internal Audit Communications		-	-	-	-	-	-	-	-	-	-
Vote2 - Budget & Treasury Directorate Finance: Revenue & Expenditure Finance: Budget Office Finance: Supply Chain Management Finance: Motor Vehicle Pool		-	-	-	-	-	-	-	-	-	-
Vote3 - Corporate Services Director: Administration Information Systems Human Resource Management Office support Services Environmental Health Community Development		-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding - Continue

R	Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<b>Vote4 - Planning &amp; Development</b> Directorate: Planning IDP / PMS Management LED & Tourism GIS Spatial Planning Firefighting & Disaster Management		-	-	-	-	-	-	-	-	-	-
	<b>Vote5 - Project Management &amp; Advisory Services</b> Directorate: Infrastructure Development Project Management Services Maintenance of Roads Water Services: Koopmansfontein Sanitation Services: Koopmansfontein Refuse Removal: Koopmansfontein Electricity Services: Koopmansfontein Housing		-	-	-	-	-	-	-	-	-	-
	<b>Capital multi-year expenditure sub-total</b>		-	-	-	-	-	-	-	-	-	-

DC9 Frances Beard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding - Continue

Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Capital expenditure - Municipal Vote</b>											
<b>Single-year expenditure appropriation</b>											
<b>Vote1 - Executive &amp; Council</b>		53,042	1,331,891	118,006	117,600	95,270	95,270	-	60,000	-	-
Council		53,042	1,302,418	42,045	90,000	73,400	73,400	-	-	-	-
Municipal Manager		-	17,382	-	10,000	6,170	6,170	-	-	-	-
Committee Services & Administration		-	12,091	-	12,000	11,600	11,600	-	-	-	-
Internal Audit		-	-	19,121	3,000	1,500	1,500	-	-	-	-
Communications		-	-	56,840	2,600	2,600	2,600	-	60,000	-	-
				-	-	-	-	-	-	-	-
<b>Vote2 - Budget &amp; Treasury</b>		538,246	69,472	438,052	322,000	419,120	419,120	-	323,600	400,000	300,000
Directorate		-	-	2,805	-	-	-	-	20,000	-	-
Finance: Revenue & Expenditure		207,814	-	11,920	17,000	17,000	17,000	-	-	-	-
Finance: Budget Office		-	13,131	-	20,000	117,120	117,120	-	3,600	-	-
Finance: Supply Chain Management		-	56,341	4,646	-	-	-	-	-	-	-
Finance: Motor Vehicle Pool		330,432	-	418,680	285,000	285,000	285,000	-	300,000	400,000	300,000
				-	-	-	-	-	-	-	-
<b>Vote3 - Corporate Services</b>		430,866	657,506	928,273	1,070,500	2,283,680	2,283,680	-	437,000	485,000	535,000
Director: Administration		-	-	-	20,000	20,000	20,000	-	-	-	-
Information Systems		185,686	637,217	556,976	962,500	2,197,500	2,197,500	-	416,000	485,000	135,000
Human Resource Management		10,923	-	-	28,000	30,400	30,400	-	-	-	-
Office support Services		234,257	-	358,878	60,000	35,780	35,780	-	21,000	-	400,000
Environmental Health		-	16,064	12,419	-	-	-	-	-	-	-
Community Development		-	4,225	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-
<b>Vote4 - Planning &amp; Development</b>		291,230	381,869	295,443	566,500	692,600	692,600	-	1,290,680	15,760	16,380
Directorate: Planning		-	-	7,012	-	-	-	-	-	-	-
IDP / PMS Management		11,393	39,330	45,000	2,500	-	-	-	9,500	-	-
LED & Tourism		-	-	-	3,000	3,000	3,000	-	41,180	-	-
GIS		-	-	60,884	43,500	145,900	145,900	-	40,000	-	-
Spatial Planning		-	-	-	1,500	24,500	24,500	-	-	-	-
Firefighting & Disaster Management		279,837	342,539	182,547	516,000	519,200	519,200	-	1,200,000	15,760	16,380
				-	-	-	-	-	-	-	-

DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding - Continue

R	Vote Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure			
			Adjusted Outcomes	Adjusted Outcomes	Adjusted Outcomes	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcomes	Budget Year 2011/12	Budget Year +1 2012/12	Budget Year +2 2013/14
	Vote5 - Project Management & Advisory Services		5,566,729	24,872,060	8,586,761	911,000	924,350	924,350	-	1,288,400	2,479,000	49,000
	Directorate: Infrastructure Development		-	23,382,060	-	-	-	-	-	20,000	-	-
	Project Management Services		5,566,729	1,490,000	8,279,945	839,000	858,060	858,060	-	1,049,000	2,479,000	49,000
	Maintenance of Roads		-	-	-	60,000	60,000	60,000	-	180,000	-	-
	Water Services: Koopmansfontein		-	-	-	-	-	-	-	-	-	-
	Sanitation Services: Koopmansfontein		-	-	-	-	-	-	-	-	-	-
	Refuse Removal: Koopmansfontein		-	-	-	-	-	-	-	-	-	-
	Electricity Services: Koopmansfontein		-	-	-	-	-	-	-	-	-	-
	Housing		-	-	306,816	12,000	6,290	6,290	-	39,400	-	-
	Capital single-year expenditure sub-total		6,880,113	27,312,797	10,366,535	2,987,600	4,415,020	4,415,020	-	3,399,680	3,379,760	900,380
	<b>Total Capital Expenditure</b>		<b>6,880,113</b>	<b>27,312,797</b>	<b>10,366,535</b>	<b>2,987,600</b>	<b>4,415,020</b>	<b>4,415,020</b>	<b>-</b>	<b>3,399,680</b>	<b>3,379,760</b>	<b>900,380</b>

DC9 Frances Baard - Table A6 Budgeted Financial Position

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>ASSETS</b>											
<b>Current assets</b>											
Cash		601,714	206,389	567,308	566,764	664,855	1,164,852		692,035	815,607	40,988,907
Call investment deposits		67,300,000	70,100,000	65,300,000	55,853,750	46,000,000	48,130,000	-	46,000,000	44,860,000	8,860,000
Consumer debtors		320	1,100	491	2,000	-	-	-	-	-	-
Other debtors		7,229,641	7,590,779	6,224,177	1,000,000	1,224,177	1,224,177		824,177	824,177	824,177
Current portion of long-term receivables		11,430	-	-	-	-	-		-	-	-
Inventory				273,545		273,545	273,545		273,545	273,545	273,545
<b>Total current assets</b>		<b>75,143,105</b>	<b>77,898,267</b>	<b>72,365,521</b>	<b>57,422,514</b>	<b>48,162,577</b>	<b>50,792,574</b>	<b>-</b>	<b>47,789,757</b>	<b>46,773,329</b>	<b>50,946,629</b>
<b>Non current assets</b>											
Long-term receivables		-	-	-	-	-	-		-	-	-
Investments		5,722	5,722	17,754	5,722	17,754	17,754		17,754	17,754	17,754
Investment property											
Investment in Associate											
Property, plant and equipment		16,791,916	38,250,022	45,504,866	42,938,134	46,562,286	46,562,286	-	44,054,736	43,922,666	41,306,806
<b>Total non current assets</b>		<b>16,797,638</b>	<b>38,255,744</b>	<b>45,522,619</b>	<b>42,943,856</b>	<b>46,580,039</b>	<b>46,580,039</b>	<b>-</b>	<b>44,072,489</b>	<b>43,940,419</b>	<b>41,324,559</b>
<b>TOTAL ASSETS</b>		<b>91,940,743</b>	<b>116,154,011</b>	<b>117,888,140</b>	<b>100,366,370</b>	<b>94,742,616</b>	<b>97,372,613</b>	<b>-</b>	<b>91,862,246</b>	<b>90,713,748</b>	<b>92,271,188</b>
<b>LIABILITIES</b>											
<b>Current liabilities</b>											
Bank overdraft											
Borrowing		-	-	1,129,864	-	1,129,864	1,129,864	-	1,129,864	1,129,864	1,129,864
Consumer deposits											
Trade and other payables		14,264,208	14,002,439	12,607,438	2,500,000	1,607,438	1,607,438	-	1,607,438	1,607,438	1,607,438
Provisions		3,365,957	4,444,568	4,828,161	6,500,000	4,828,161	4,828,161		4,828,161	4,828,161	4,828,161
<b>Total current liabilities</b>		<b>17,630,165</b>	<b>18,447,007</b>	<b>18,565,463</b>	<b>9,000,000</b>	<b>7,565,463</b>	<b>7,565,463</b>	<b>-</b>	<b>7,565,463</b>	<b>7,565,463</b>	<b>7,565,463</b>
<b>Non current liabilities</b>											
Borrowing		-	15,000,000	14,136,733	12,979,668	13,116,403	13,116,403	-	11,977,893	10,700,453	9,271,883
Provisions		19,315,139	20,046,240	18,937,790	19,315,139	18,937,790	18,937,790	-	18,937,790	18,937,790	18,937,790
<b>Total non current liabilities</b>		<b>19,315,139</b>	<b>35,046,240</b>	<b>33,074,523</b>	<b>32,294,807</b>	<b>32,054,193</b>	<b>32,054,193</b>	<b>-</b>	<b>30,915,683</b>	<b>29,638,243</b>	<b>28,209,673</b>
<b>TOTAL LIABILITIES</b>		<b>36,945,304</b>	<b>53,493,247</b>	<b>51,639,985</b>	<b>41,294,807</b>	<b>39,619,655</b>	<b>39,619,655</b>	<b>-</b>	<b>38,481,145</b>	<b>37,203,705</b>	<b>35,775,135</b>
<b>NET ASSETS</b>		<b>54,995,439</b>	<b>62,660,764</b>	<b>66,248,155</b>	<b>59,071,563</b>	<b>55,122,961</b>	<b>57,752,957</b>	<b>-</b>	<b>53,381,101</b>	<b>53,510,043</b>	<b>56,496,053</b>
<b>COMMUNITY WEALTH/EQUITY</b>											
Accumulated Surplus/(Deficit)		39,413,799	45,320,286	56,582,192	52,623,684	45,688,225	48,318,222		46,394,585	46,757,065	49,982,070
Reserves		15,581,641	17,340,478	9,665,963	6,447,878	9,434,736	9,434,736	-	6,986,516	6,752,976	6,519,436
Minorities' interests											
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>		<b>54,995,439</b>	<b>62,660,764</b>	<b>66,248,155</b>	<b>59,071,563</b>	<b>55,122,961</b>	<b>57,752,957</b>	<b>-</b>	<b>53,381,101</b>	<b>53,510,041</b>	<b>56,501,506</b>

DC9 Frances Baard - Table A7 Budgeted Cash Flows

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>											
Receipts											
Ratepayers and other		1,574,563	1,716,133	4,608,971	1,987,510	2,129,060	2,129,060	-	966,980	904,400	829,150
Government - operating		65,258,339	73,064,178	83,345,642	99,505,000	104,917,900	104,917,900	-	95,603,000	93,303,100	95,942,350
Government - capital							-				
Interest		9,034,487	9,138,607	5,880,677	5,580,000	5,580,000	5,580,000	-	4,878,000	5,121,900	5,326,770
Dividends							-				
Payments											
Suppliers and employees		(38,561,465)	(39,351,189)	(44,506,767)	(79,205,537)	(73,133,794)	(73,133,794)	-	(57,631,350)	(69,620,050)	(67,573,765)
Finance charges		-	-	(1,119,034)	(1,637,430)	(1,637,430)	(1,637,430)	-	(2,015,410)	(1,976,480)	(1,825,350)
Transfers and Grants		(38,942,807)	(39,034,294)	(41,790,767)	(45,351,640)	(51,644,689)	(51,644,689)	-	(37,315,850)	(24,176,100)	(26,278,810)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>(1,636,883)</b>	<b>5,533,435</b>	<b>6,418,722</b>	<b>(19,122,097)</b>	<b>(13,788,953)</b>	<b>(13,788,953)</b>	<b>-</b>	<b>4,485,370</b>	<b>3,556,770</b>	<b>6,420,345</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>											
Receipts											
Proceeds on disposal of PPE		15,352	7,876	372,000	90,000	90,000	90,000		80,000	84,000	87,360
Decrease (Increase) in non-current debtors											
Decrease (increase) other non-current receivables		(791,324)	(606,181)		(500)						
Decrease (increase) in non-current investments		-	-								
Payments											
Capital assets		(1,316,462)	(2,530,456)	(10,366,535)	(2,987,600)	(4,483,170)	(4,483,170)		(3,399,680)	(3,379,760)	(900,380)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(2,092,434)</b>	<b>(3,128,761)</b>	<b>(9,994,535)</b>	<b>(2,898,100)</b>	<b>(4,393,170)</b>	<b>(4,393,170)</b>	<b>-</b>	<b>(3,319,680)</b>	<b>(3,295,760)</b>	<b>(813,020)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>											
Receipts											
Short term loans											
Borrowing long term/refinancing											
Increase (decrease) in consumer deposits											
Payments											
Repayment of borrowing				(863,267)	(1,020,332)	(1,020,330)	(1,020,330)		(1,138,510)	(1,277,440)	(1,428,570)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>-</b>	<b>-</b>	<b>(863,267)</b>	<b>(1,020,332)</b>	<b>(1,020,330)</b>	<b>(1,020,330)</b>	<b>-</b>	<b>(1,138,510)</b>	<b>(1,277,440)</b>	<b>(1,428,570)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>(3,729,317)</b>	<b>2,404,674</b>	<b>(4,439,080)</b>	<b>(23,040,529)</b>	<b>(19,202,453)</b>	<b>(19,202,453)</b>	<b>-</b>	<b>27,180</b>	<b>(1,016,430)</b>	<b>4,178,755</b>
Cash/cash equivalents at the year begin:		71,631,031	67,901,714	70,306,388	65,867,308	65,867,308	65,867,308	65,867,308	46,664,855	46,692,035	45,675,605
Cash/cash equivalents at the year end:		67,901,714	70,306,388	65,867,308	42,826,780	46,664,855	46,664,855	65,867,308	46,692,035	45,675,605	49,854,360

DC9 Frances Baard - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Cash and investments available</b>											
Cash/cash equivalents at the year end		67,901,714	70,306,388	65,867,308	42,826,780	46,664,855	46,664,855	-	46,692,035	45,675,605	49,854,360
Other current investments > 90 days		-	0	(0)	13,593,734	(0)	2,629,996	-	(0)	2	(5,453)
Non current assets - Investments		5,722	5,722	17,754	5,722	17,754	17,754	-	17,754	17,754	17,754
<b>Cash and investments available:</b>		<b>67,907,436</b>	<b>70,312,111</b>	<b>65,885,062</b>	<b>56,426,236</b>	<b>46,682,609</b>	<b>49,312,605</b>	<b>-</b>	<b>46,709,789</b>	<b>45,693,361</b>	<b>49,866,661</b>
<b>Application of cash and investments</b>											
Unspent conditional transfers		12,671,295	7,951,455	6,544,350	-	544,350	544,350	-	544,350	544,350	544,350
Unspent borrowing											
Statutory requirements											
Other working capital requirements		7,034,208	6,411,439	6,383,438	1,500,000	383,438	383,438	-	783,438	783,438	783,438
Other provisions			20,046,240	18,937,790	18,937,790	18,937,790	18,937,790	-	18,937,790	18,937,790	18,937,790
Long term investments committed		-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments		8,953,491	10,943,550	3,652,491	513,391	3,652,491	3,652,491	-	1,437,811	1,437,811	1,437,811
<b>Total Application of cash and investments:</b>		<b>28,658,993</b>	<b>45,352,684</b>	<b>35,518,069</b>	<b>20,951,181</b>	<b>23,518,069</b>	<b>23,518,069</b>	<b>-</b>	<b>21,703,389</b>	<b>21,703,389</b>	<b>21,703,389</b>
<b>Surplus(shortfall)</b>		<b>39,248,443</b>	<b>24,959,427</b>	<b>30,366,993</b>	<b>35,475,055</b>	<b>23,164,540</b>	<b>25,794,536</b>	<b>-</b>	<b>25,006,400</b>	<b>23,989,972</b>	<b>28,163,272</b>



DC9 Frances Baard - Table A9 Asset Management

R	Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>CAPITAL EXPENDITURE</b>											
	<b>Total New Assets</b>		6,880	27,313	9,155	2,079	3,379	3,379	2,795	2,776	16
	<i>Infrastructure - Road transport</i>		-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Electricity</i>		-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Water</i>		-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Other</i>		-	-	-	-	-	-	-	-	-
	Infrastructure		-	-	-	-	-	-	-	-	-
	Community		6	248	-	-	-	-	-	-	-
	Heritage assets		-	592	36	-	-	-	4	-	-
	Investment properties		-	-	-	-	-	-	-	-	-
	Other assets		6,874	26,473	9,120	2,079	3,379	3,379	2,791	2,776	16
	Agricultural Assets		-	-	-	-	-	-	-	-	-
	Biological assets		-	-	-	-	-	-	-	-	-
	Intangibles		-	-	-	-	-	-	-	-	-
	<b>Total Renewal of Existing Assets</b>		-	-	1,211	909	1,036	1,036	605	604	884
	<i>Infrastructure - Road transport</i>		-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Electricity</i>		-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Water</i>		-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Other</i>		-	-	-	-	-	-	-	-	-
	Infrastructure		-	-	-	-	-	-	-	-	-
	Community		-	-	-	-	-	-	-	-	-
	Heritage assets		-	-	-	-	-	-	-	-	-
	Investment properties		-	-	-	-	-	-	-	-	-
	Other assets		-	-	1,211	909	1,036	1,036	605	604	884
	Agricultural Assets		-	-	-	-	-	-	-	-	-
	Biological assets		-	-	-	-	-	-	-	-	-
	Intangibles		-	-	-	-	-	-	-	-	-

DC9 Frances Beard - Table A9 Asset Management - Continue

R	Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<b>Total Capital Expenditure</b>										
	<i>Infrastructure - Road transport</i>		-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Electricity</i>		-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Water</i>		-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-	-	-	-
	<i>Infrastructure - Other</i>		-	-	-	-	-	-	-	-	-
	Infrastructure		-	-	-	-	-	-	-	-	-
	Community		6	248	-	-	-	-	-	-	-
	Heritage assets		-	592	36	-	-	-	4	-	-
	Investment properties		-	-	-	-	-	-	-	-	-
	Other assets		6,874	26,473	10,331	2,988	4,415	4,415	3,396	3,380	900
	Agricultural Assets		-	-	-	-	-	-	-	-	-
	Biological assets		-	-	-	-	-	-	-	-	-
	Intangibles		-	-	-	-	-	-	-	-	-
	<b>TOTAL CAPITAL EXPENDITURE - Asset class</b>		<b>6,880</b>	<b>27,313</b>	<b>10,367</b>	<b>2,988</b>	<b>4,415</b>	<b>4,415</b>	<b>3,400</b>	<b>3,380</b>	<b>900</b>
	<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>										
	<i>Infrastructure - Road transport</i>										
	<i>Infrastructure - Electricity</i>										
	<i>Infrastructure - Water</i>										
	<i>Infrastructure - Sanitation</i>										
	<i>Infrastructure - Other</i>										
	Infrastructure		-	-	-	-	-	-	-	-	-
	Community		162	326	430	420	420	420	310	200	90
	Heritage assets		-	592	627	627	627	627	627	627	627
	Investment properties		-	-	-	-	-	-	-	-	-
	Other assets		16,630	37,332	44,448	41,891	45,515	45,515	43,117	43,095	40,589
	<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	###	<b>16,792</b>	<b>38,250</b>	<b>45,505</b>	<b>42,938</b>	<b>46,562</b>	<b>46,562</b>	<b>44,055</b>	<b>43,923</b>	<b>41,307</b>

DC9 Frances Beard - Table A9 Asset Management - Continue

R	Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<b>EXPENDITURE OTHER ITEMS</b>										
	<u>Depreciation &amp; asset impairment</u>		1,311	1,639	2,957	3,358	3,358	3,358	-	3,626	3,512
	<u>Repairs and Maintenance by Asset Class</u>		774	1,048	1,173	2,929	3,257	3,257	3,848	4,046	4,201
	Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
	Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
	Infrastructure - Water		5	5	-	5	5	5	-	-	-
	Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
	Infrastructure - Other		-	-	-	-	-	-	-	-	-
	Infrastructure		5	5	-	5	5	5	-	-	-
	Community		-	-	53	-	-	-	-	-	-
	Heritage assets		-	-	-	-	-	-	-	-	-
	Investment properties		-	-	-	-	-	-	-	-	-
	Other assets		769	1,043	1,119	2,924	3,252	3,252	3,848	4,046	4,201
	<b>TOTAL EXPENDITURE OTHER ITEMS</b>		<b>2,085</b>	<b>2,688</b>	<b>4,130</b>	<b>6,286</b>	<b>6,615</b>	<b>6,615</b>	<b>3,848</b>	<b>7,672</b>	<b>7,713</b>
	<i>% of capital exp on renewal of assets</i>		<i>0.0%</i>	<i>0.0%</i>	<i>13.2%</i>	<i>43.7%</i>	<i>30.7%</i>	<i>30.7%</i>	<i>21.6%</i>	<i>21.8%</i>	<i>5396.8%</i>
	<i>Renewal of Existing Assets as % of deprecn"</i>		<i>0.0%</i>	<i>0.0%</i>	<i>41.0%</i>	<i>27.1%</i>	<i>30.9%</i>	<i>30.9%</i>	<i>0.0%</i>	<i>16.7%</i>	<i>25.2%</i>
	<i>R&amp;M as a % of PPE</i>		<i>4.6%</i>	<i>2.7%</i>	<i>2.6%</i>	<i>6.8%</i>	<i>7.0%</i>	<i>7.0%</i>	<i>0.0%</i>	<i>9.2%</i>	<i>9.6%</i>
	<i>Renewal and R&amp;M as a % of PPE</i>		<i>5.0%</i>	<i>3.0%</i>	<i>5.0%</i>	<i>9.0%</i>	<i>9.0%</i>	<i>9.0%</i>	<i>10.0%</i>	<i>11.0%</i>	<i>12.0%</i>

DC9 Frances Baard - Table A10 Basic service delivery measurement

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Household service targets</b>										
<u>Water:</u>										
Piped water inside dwelling					55,049	55,049	55,049			
Piped water inside yard (but not in dwelling)					14,638	14,638	14,638			
Using public tap (at least min.service level)					11,465	11,465	11,465			
Other water supply (at least min.service level)										
<i>Minimum Service Level and Above sub-total</i>		-	-	-	81,152	81,152	81,152	-	-	-
Using public tap (< min.service level)					1,521	1,521	1,521			
Other water supply (< min.service level)					2,140	2,140	2,140			
No water supply										
<i>Below Minimum Service Level sub-total</i>		-	-	-	3,661	3,661	3,661	-	-	-
<b>Total number of households</b>		-	-	-	<b>84,813</b>	<b>84,813</b>	<b>84,813</b>	-	-	-
<u>Sanitation/sewerage:</u>										
Flush toilet (connected to sewerage)					59,312	59,312	59,312			
Flush toilet (with septic tank)					6,269	6,269	6,269			
Chemical toilet					-	-	-			
Pit toilet (ventilated)					4,775	4,775	4,775			
Other toilet provisions (> min.service level)					523	523	523			
<i>Minimum Service Level and Above sub-total</i>		-	-	-	70,879	70,879	70,879	-	-	-
Bucket toilet					2,290	2,290	2,290			
Other toilet provisions (< min.service level)					3,796	3,796	3,796			
No toilet provisions					5,752	5,752	5,752			
<i>Below Minimum Service Level sub-total</i>		-	-	-	11,838	11,838	11,838	-	-	-
<b>Total number of households</b>		-	-	-	<b>82,717</b>	<b>82,717</b>	<b>82,717</b>	-	-	-
<u>Energy:</u>										
Electricity (at least min.service level)					60,459	60,459	60,459			
Electricity - prepaid (min.service level)										
<i>Minimum Service Level and Above sub-total</i>		-	-	-	60,459	60,459	60,459	-	-	-
Electricity (< min.service level)					22,428	22,428	22,428			
Electricity - prepaid (< min. service level)										
Other energy sources										
<i>Below Minimum Service Level sub-total</i>		-	-	-	22,428	22,428	22,428	-	-	-
<b>Total number of households</b>		-	-	-	<b>82,887</b>	<b>82,887</b>	<b>82,887</b>	-	-	-

DC9 Frances Baard - Table A10 Basic service delivery measurement - Continue

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b><u>Refuse:</u></b>										
Removed at least once a week					49	49	49			
<i>Minimum Service Level and Above sub-total</i>		-	-	-	49	49	49	-	-	-
Removed less frequently than once a week					34	34	34			
Using communal refuse dump										
Using own refuse dump										
Other rubbish disposal										
No rubbish disposal										
<i>Below Minimum Service Level sub-total</i>		-	-	-	34	34	34	-	-	-
<b>Total number of households</b>		-	-	-	<b>83</b>	<b>83</b>	<b>83</b>	-	-	-
<b><u>Households receiving Free Basic Service</u></b>										
Water (6 kilolitres per household per month)					0	0	0			
Sanitation (free minimum level service)										
Electricity/other energy (50kwh per household per month)					0	0	0			
Refuse (removed at least once a week)										
<b><u>Cost of Free Basic Services provided (R'000)</u></b>										
Water (6 kilolitres per household per month)					14	14	14			
Sanitation (free sanitation service)					9	9	9			
Electricity/other energy (50kwh per household per month)					10	10	10			
Refuse (removed once a week)					7	7	7			
<b>Total cost of FBS provided (minimum social package)</b>		-	-	-	<b>40</b>	<b>40</b>	<b>40</b>	-	-	-
<b><u>Highest level of free service provided</u></b>										
Property rates (R value threshold)					15,000	15,000	15,000			
Water (kilolitres per household per month)					6	6	6			
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)										
Electricity (kwh per household per month)					50	50	50			
Refuse (average litres per week)										

DC9 Frances Baard - Table A10 Basic service delivery measurement - Continue

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Revenue cost of free services provided (R'000)</b>										
Property rates (R15 000 threshold rebate)					4	4	4			
Property rates (other exemptions, reductions and rebates)										
Water					12	12	12			
Sanitation										
Electricity/other energy					-	-	-			
Refuse										
Municipal Housing - rental rebates										
Housing - top structure subsidies										
Other										
<b>Total revenue cost of free services provided (total social package)</b>		-	-	-	16	16	16	-	-	-

***OTHER RELATED SUPPORTING  
DOCUMENTATION***

DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R											
<b>REVENUE ITEMS:</b>											
<u>Property rates</u>											
Total Property Rates		-	-	197,853	384,740	384,740	384,740		-	-	-
<i>less Revenue Foregone</i>		-	-								
<b>Net Property Rates</b>		-	-	197,853	384,740	384,740	384,740	-	-	-	-
<u>Service charges - electricity revenue</u>											
Total Service charges - electricity revenue		-	-								
<i>less Revenue Foregone</i>		-	-								
<b>Net Service charges - electricity revenue</b>		-	-	-	-	-	-	-	-	-	-
<u>Service charges - water revenue</u>											
Total Service charges - water revenue		11,620	15,815	12,550	14,450	14,450	14,450		-	-	-
<i>less Revenue Foregone</i>		-	-								
<b>Net Service charges - water revenue</b>		11,620	15,815	12,550	14,450	14,450	14,450	-	-	-	-
<u>Service charges - sanitation revenue</u>											
Total Service charges - sanitation revenue											
<i>less Revenue Foregone</i>											
<b>Net Service charges - sanitation revenue</b>		-	-	-	-	-	-	-	-	-	-
<u>Service charges - refuse revenue</u>											
Total refuse removal revenue		-	-								
Total landfill revenue		-	-								
<i>less Revenue Foregone</i>		-	-								
<b>Net Service charges - refuse revenue</b>		-	-	-	-	-	-	-	-	-	-
<u>Other Revenue by source</u>											
Fuel levy											
Other revenue		818,110	866,018	3,239,448	1,098,320	1,102,320	1,102,320		865,400	653,700	682,230
<b>Total 'Other' Revenue</b>		818,110	866,018	3,239,448	1,098,320	1,102,320	1,102,320	-	865,400	653,700	682,230



DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance' - Continue

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>R</b>											
<b>EXPENDITURE ITEMS:</b>											
<b>Employee related costs</b>											
Salaries and Wages		13,243,015	14,782,647	19,900,876	27,025,410	26,121,520	26,121,520		27,238,400	30,374,030	31,961,090
Contributions to UIF, pensions, medical aid		2,806,238	3,501,098	4,449,898	5,326,430	6,068,150	6,068,150		6,289,430	7,125,200	7,555,360
Travel, motor car, accom; & other allowances		1,501,338	1,646,026	1,754,855	2,177,170	2,313,470	2,313,470		2,298,420	2,294,820	2,294,820
Housing benefits and allowances		505,275	418,654	520,435	542,640	554,510	554,510		650,230	678,230	678,230
Overtime		-	-	39,833	-	-	-		-	-	-
Performance bonus		219,641	586,791	622,512	380,000	380,000	380,000		459,620	460,000	460,000
Long service awards		-	-	161,803	-	14,000	14,000		154,240	177,660	186,920
Payments in lieu of leave		692,724	629,086	825,976	897,680	897,680	897,680		573,860	639,300	672,760
Post-retirement benefit obligations		195,077	1,115,368	-	1,394,990	1,394,990	1,394,990		794,990	794,990	794,990
<i>sub-total</i>		<b>19,163,308</b>	<b>22,679,670</b>	<b>28,276,188</b>	<b>37,744,320</b>	<b>37,744,320</b>	<b>37,744,320</b>	-	<b>38,459,190</b>	<b>42,544,230</b>	<b>44,604,170</b>
<u>Less: Employees costs capitalised to PPE</u>											
<b>Total Employee related costs</b>		<b>19,163,308</b>	<b>22,679,670</b>	<b>28,276,188</b>	<b>37,744,320</b>	<b>37,744,320</b>	<b>37,744,320</b>	-	<b>38,459,190</b>	<b>42,544,230</b>	<b>44,604,170</b>
<b>Contributions recognised - capital</b>											
<i>List contributions by contract</i>											
<b>Total Contributions recognised - capital</b>		-	-	-	-	-	-	-	-	-	-
<b>Depreciation &amp; asset impairment</b>											
Depreciation of Property, Plant & Equipment		1,311,004	1,639,363	2,956,846	3,357,600	3,357,600	3,357,600		3,625,550	3,511,830	3,516,240
Lease amortisation		-	-	-	-	-	-		-	-	-
Capital asset impairment		-	-	-	-	-	-		-	-	-
<b>Total Depreciation &amp; asset impairment</b>		<b>1,311,004</b>	<b>1,639,363</b>	<b>2,956,846</b>	<b>3,357,600</b>	<b>3,357,600</b>	<b>3,357,600</b>	-	<b>3,625,550</b>	<b>3,511,830</b>	<b>3,516,240</b>
<b>Bulk purchases</b>											
Electricity Bulk Purchases		-	-	-	-	-	-		-	-	-
Water Bulk Purchases		13,570	12,946	10,367	13,750	13,750	13,750		-	-	-
<b>Total bulk purchases</b>		<b>13,570</b>	<b>12,946</b>	<b>10,367</b>	<b>13,750</b>	<b>13,750</b>	<b>13,750</b>	-	<b>-</b>	<b>-</b>	<b>-</b>
<b>Contracted services</b>											
<i>List services provided by contract</i>											
<i>sub-total</i>		-	-	-	-	-	-	-	-	-	-

DC9 Frances Beard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance' - Continue

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>R</b>											
Allocations to organs of state:											
Electricity											
Water											
Sanitation											
Other											
<b>Total contracted services</b>		-	-	-	-	-	-	-	-	-	-
<b>Other Expenditure By Type</b>											
Collection costs		218,814	-								
Contributions to 'other' provisions		-	-								
Consultant fees		2,463,091	3,163,821	1,483,581	5,387,760	5,567,760	4,567,760	3,499,320	2,381,490	1,529,470	
Audit fees		572,566	580,721	1,028,497	1,100,000	1,100,000	1,100,000	1,200,000	1,250,000	1,300,000	
General expenses		225,559	197,164	90,392	107,880	112,880	112,880	60,140	62,110	64,180	
<i>Advertisement</i>		548,275	652,114	441,080	978,400	1,094,400	1,094,400	1,367,720	1,391,630	1,448,020	
<i>Affiliation Fees</i>		110,176	126,815	202,939	254,370	253,770	253,770	270,000	283,500	294,840	
<i>Bank Charges</i>		41,924	52,539	53,387	66,530	66,530	66,530	62,670	65,800	68,440	
<i>Printing, stationery &amp; publications</i>		388,120	361,487	374,729	716,850	765,190	765,190	736,330	769,460	796,580	
<i>Cleaning materials</i>		13,798	29,126	27,871	110,330	110,330	110,330	141,110	148,510	150,690	
<i>Computer software</i>				36,686	212,970	95,500	95,500	84,460	-	-	
<i>Council Campaigns</i>			140,536	109,671	171,260	128,000	128,000	380,590	399,630	415,620	
<i>Entertainment</i>		184,521	143,281	186,302	539,850	326,150	326,150	239,050	242,050	244,680	
<i>Free basic services</i>		13,358	13,831	11,406	58,440	61,740	61,740	3,500	3,650	3,780	
<i>Motor vehicle opratinbg cost</i>		345,042	402,309	402,182	397,470	367,830	367,830	503,980	476,480	495,230	
<i>Incentive bonus</i>				-	100,000	100,000	100,000	100,000	105,000	109,200	
<i>Insurance</i>		265,538	345,920	190,986	81,500	361,500	361,500	416,750	496,340	550,190	
<i>Actuarial Losses</i>		747,012	5,822	176,834	-	500,000	500,000	-	-	-	
<i>Operating leases</i>		17,812									
<i>Municipal services</i>		421,077	477,316	277,264	1,488,980	1,488,980	1,488,980	1,228,880	1,290,330	1,341,940	
<i>Postage</i>		4,992	6,157	9,977	11,210	11,210	11,210	22,100	23,210	24,140	
<i>Office requirements</i>		78,733	108,287	12,613	25,620	35,620	35,620	17,320	17,490	17,660	
<i>Pauper Burials</i>		4,630	8,000	11,200	9,600	9,600	9,600	22,000	22,600	23,100	
<i>Protective clothing</i>		7,708	7,991	8,472	17,800	17,800	17,800	22,600	23,750	24,710	
<i>Relocation Cost</i>		83,765	49,195	56,068	160,000	260,000	260,000	80,000	84,000	87,360	
<i>Rentals</i>				379,229	3,600	3,600	3,600	126,500	144,430	55,210	
<i>Sample Analysis</i>				59,978	80,810	143,810	143,810	237,500	235,110	244,510	

DC9 Frances Baard - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance' - Continue

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R											
<i>Security Services</i>		124,642	138,157	172,889	282,000	282,000	282,000		352,430	370,050	384,850
<i>Telecommunications</i>		396,743	440,003	412,268	547,720	551,420	551,420		618,860	581,390	600,560
<i>Training &amp; study bursaries</i>		819,570	706,808	809,200	1,302,170	1,292,170	1,292,170		1,381,520	1,626,170	1,688,360
<i>Travel &amp; accommodation</i>		901,205	1,332,686	1,179,459	1,570,840	1,944,625	1,944,625		1,857,950	1,921,480	1,982,670
<b>Total 'Other' Expenditure</b>		<b>8,998,671</b>	<b>9,490,086</b>	<b>8,205,163</b>	<b>15,783,960</b>	<b>17,052,415</b>	<b>16,052,415</b>	<b>-</b>	<b>15,033,280</b>	<b>14,415,660</b>	<b>13,945,990</b>
<b>Repairs and Maintenance by Expenditure Item</b>											
Employee related costs											
Other materials		774,151	1,048,212	1,172,759	2,928,850	3,257,350	3,257,350		3,847,550	4,046,430	4,200,950
Contracted Services											
Other Expenditure											
<b>Total Repairs and Maintenance Expenditure</b>		<b>774,151</b>	<b>1,048,212</b>	<b>1,172,759</b>	<b>2,928,850</b>	<b>3,257,350</b>	<b>3,257,350</b>	<b>-</b>	<b>3,847,550</b>	<b>4,046,430</b>	<b>4,200,950</b>

DC9 Frances Baard - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

R	Description	Ref	Vote1 - Executive & Council	Vote2 - Budget & Treasury	Vote3 - Corporate Services	Vote4 - Planning & Development	Vote5 - Project Management & Advisory Services	Total
<b>Revenue By Source</b>								
	Property rates		-	-	-	-	-	-
	Property rates - penalties & collection charges		-	-	-	-	-	-
	Service charges - electricity revenue		-	-	-	-	-	-
	Service charges - water revenue		-	-	-	-	-	-
	Service charges - sanitation revenue		-	-	-	-	-	-
	Service charges - refuse revenue		-	-	-	-	-	-
	Service charges - other		-	-	-	-	-	-
	Rental of facilities and equipment		-	90	-	-	-	90
	Interest earned - external investments		-	4,878	-	-	-	4,878
	Interest earned - outstanding debtors		-	-	-	-	-	-
	Dividends received		-	-	-	-	-	-
	Fines		-	-	-	-	-	-
	Licences and permits		-	-	-	-	-	-
	Agency services		-	-	-	-	-	-
	Other revenue		-	25	-	-	841	865
	Transfers recognised - operational		1,624	68,895	3,000	2,190	19,894	95,603
	Gains on disposal of PPE		-	80	-	-	-	80
	<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>1,624</b>	<b>73,968</b>	<b>3,000</b>	<b>2,190</b>	<b>20,735</b>	<b>101,516</b>
<b>Expenditure By Type</b>								
	Employee related costs		7,121	7,174	8,961	8,797	6,405	38,459
	Remuneration of councillors		5,521	-	-	-	-	5,521
	Debt impairment		3	-	-	-	-	3
	Depreciation & asset impairment		-	2,670	613	45	298	3,626
	Finance charges		-	1,980	35	-	-	2,015
	Bulk purchases		-	-	-	-	-	-
	Other materials		-	-	-	-	-	-
	Contracted services		820	210	244	700	1,525	3,499
	Transfers and grants		90	540	2,080	7,160	27,446	37,316
	Other expenditure		3,685	2,566	6,025	2,000	1,106	15,382
	Loss on disposal of PPE		-	-	-	-	-	-
	<b>Total Expenditure</b>		<b>17,241</b>	<b>15,140</b>	<b>17,958</b>	<b>18,702</b>	<b>36,780</b>	<b>105,821</b>
	<b>Surplus/(Deficit)</b>		<b>(15,617)</b>	<b>58,827</b>	<b>(14,958)</b>	<b>(16,512)</b>	<b>(16,045)</b>	<b>(4,305)</b>
	Transfers recognised - capital		-	-	-	-	-	-
	Contributions recognised - capital		-	-	-	-	-	-
	Contributed assets		-	-	-	-	-	-
	<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>(15,617)</b>	<b>58,827</b>	<b>(14,958)</b>	<b>(16,512)</b>	<b>(16,045)</b>	<b>(4,305)</b>

DC9 Frances Baard - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>R</b>											
<b>ASSETS</b>											
<u>Call investment deposits</u>											
Call deposits < 90 days		66,000,000	68,300,000	62,500,000	53,653,750	43,200,000	45,330,000		43,200,000	42,060,000	6,060,000
Other current investments > 90 days		1,300,000	1,800,000	2,800,000	2,200,000	2,800,000	2,800,000		2,800,000	2,800,000	2,800,000
<b>Total Call investment deposits</b>		<b>67,300,000</b>	<b>70,100,000</b>	<b>65,300,000</b>	<b>55,853,750</b>	<b>46,000,000</b>	<b>48,130,000</b>	-	<b>46,000,000</b>	<b>44,860,000</b>	<b>8,860,000</b>
<u>Consumer debtors</u>											
Consumer debtors		320	1,100	491	2,000	-	-				
<u>Less: Provision for debt impairment</u>											
<b>Total Consumer debtors</b>		<b>320</b>	<b>1,100</b>	<b>491</b>	<b>2,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>Debt impairment provision</u>											
Balance at the beginning of the year											
Contributions to the provision											
Bad debts written off											
<b>Balance at end of year</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<u>Property, plant and equipment (PPE)</u>											
PPE at cost/valuation (excl. finance leases)		24,730,059	47,819,069	57,504,390	58,716,001	61,919,410	61,919,410		63,037,410	66,417,170	67,317,550
Leases recognised as PPE				266,597		266,597	266,597		266,597	266,597	266,597
<u>Less: Accumulated depreciation</u>		7,938,143	9,569,047	12,266,121	15,777,867	15,623,721	15,623,721		19,249,271	22,761,101	26,277,341
<b>Total Property, plant and equipment (PPE)</b>		<b>16,791,916</b>	<b>38,250,022</b>	<b>45,504,866</b>	<b>42,938,134</b>	<b>46,562,286</b>	<b>46,562,286</b>	<b>-</b>	<b>44,054,736</b>	<b>43,922,666</b>	<b>41,306,806</b>
<b>LIABILITIES</b>											
<u>Current liabilities - Borrowing</u>											
Short term loans (other than bank overdraft)											
Current portion of long-term liabilities				1,129,864		1,129,864	1,129,864		1,129,864	1,129,864	1,129,864
<b>Total Current liabilities - Borrowing</b>		<b>-</b>	<b>-</b>	<b>1,129,864</b>	<b>-</b>	<b>1,129,864</b>	<b>1,129,864</b>	<b>-</b>	<b>1,129,864</b>	<b>1,129,864</b>	<b>1,129,864</b>
<u>Trade and other payables</u>											
Trade and other creditors		1,592,913	6,050,984	6,063,088	2,500,000	1,063,088	1,063,088		1,063,088	1,063,088	1,063,088
Unspent conditional transfers		12,671,295	7,951,455	6,544,350		544,350	544,350		544,350	544,350	544,350
VAT		-									
<b>Total Trade and other payables</b>		<b>14,264,208</b>	<b>14,002,439</b>	<b>12,607,438</b>	<b>2,500,000</b>	<b>1,607,438</b>	<b>1,607,438</b>	<b>-</b>	<b>1,607,438</b>	<b>1,607,438</b>	<b>1,607,438</b>
<u>Non current liabilities - Borrowing</u>											
Borrowing			15,000,000	14,136,733	12,979,668	13,116,403	13,116,403		11,977,893	10,700,453	9,271,883
Finance leases (including PPP asset element)											
<b>Total Non current liabilities - Borrowing</b>		<b>-</b>	<b>15,000,000</b>	<b>14,136,733</b>	<b>12,979,668</b>	<b>13,116,403</b>	<b>13,116,403</b>	<b>-</b>	<b>11,977,893</b>	<b>10,700,453</b>	<b>9,271,883</b>

DC9 Frances Baard - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position' - Cont6inue

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>R</b>											
<b>Provisions - non-current</b>											
Retirement benefits		19,315,139	20,046,240	18,937,790	19,315,139	18,937,790	18,937,790		18,937,790	18,937,790	18,937,790
<i>List other major provision items</i>											
Refuse landfill site rehabilitation											
Other											
<b>Total Provisions - non-current</b>		<b>19,315,139</b>	<b>20,046,240</b>	<b>18,937,790</b>	<b>19,315,139</b>	<b>18,937,790</b>	<b>18,937,790</b>	-	<b>18,937,790</b>	<b>18,937,790</b>	<b>18,937,790</b>
<b>CHANGES IN NET ASSETS</b>											
<b>Accumulated Surplus/(Deficit)</b>											
Accumulated Surplus/(Deficit) - opening balance		59,408,318	38,788,883	45,320,289	56,715,142	56,582,191	56,582,191		48,318,222	46,394,585	46,757,065
GRAP adjustments		(19,590,847)	624,917								
Restated balance		39,817,471	39,413,800	45,320,289	56,715,142	56,582,191	56,582,191	-	48,318,222	46,394,585	46,757,065
Surplus/(Deficit)		1,576,773	7,665,327	3,587,388	(4,477,070)	(6,642,024)	(4,012,024)	-	(4,304,860)	2,785,950	1,675,070
Appropriations to Reserves		(9,671,760)	(10,113,200)	(2,691,550)	154,400	(4,483,167)	(4,483,167)		(1,185,000)	(3,379,760)	(900,380)
Transfers from Reserves		6,640,190	8,123,140	9,982,610					3,399,680		
Depreciation offsets		516,553	231,222	233,534	231,222	231,222	231,222		233,540	233,540	233,540
Other adjustments		(90,344)	-	149,920					(66,997)	722,750	2,216,775
<b>Accumulated Surplus/(Deficit)</b>		<b>38,788,883</b>	<b>45,320,289</b>	<b>56,582,191</b>	<b>52,623,694</b>	<b>45,688,222</b>	<b>48,318,222</b>	-	<b>46,394,585</b>	<b>46,757,065</b>	<b>49,982,070</b>
<b>Reserves</b>											
Housing Development Fund											
Capital replacement		8,953,491	10,943,550	3,652,491	513,391	3,652,491	3,652,491		1,437,811	1,437,811	1,437,811
Capitalisation											
Government grant											
Donations and public contributions											
Self-insurance											
Other reserves (list)											
Revaluation		6,628,150	6,396,928	6,013,465	5,934,488	5,782,245	5,782,245		5,548,705	5,315,165	5,081,625
<b>Total Reserves</b>		<b>15,581,641</b>	<b>17,340,478</b>	<b>9,665,956</b>	<b>6,447,878</b>	<b>9,434,736</b>	<b>9,434,736</b>	-	<b>6,986,516</b>	<b>6,752,976</b>	<b>6,519,436</b>
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>		<b>54,370,523</b>	<b>62,660,767</b>	<b>66,248,146</b>	<b>59,071,573</b>	<b>55,122,957</b>	<b>57,752,957</b>	-	<b>53,381,101</b>	<b>53,510,041</b>	<b>56,501,506</b>

DC9 Frances Baard - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand											
Basic Services	Provision & maintenance of infrastructure & basic services		11,309,642	14,533,312	17,377,832	30,034,140	33,626,991	33,626,991	17,734,900	8,240,970	8,889,470
	Housing		420,774	1,391,224	1,550,172	2,700,000	2,700,000	2,700,000	3,000,000	3,746,100	3,649,350
	Water provision		20,880	22,997	21,259	51,610	51,610	51,610	-	-	-
	Sanitation Services		-	-	-	26,220	26,220	26,220	-	-	-
	Refuse Removal		-	-	-	13,000	13,000	13,000	-	-	-
	Electricity Provision		9,970	6,649	8,134	13,800	17,100	17,100	-	-	-
Municipal Institutional Development And Transformation	Social Services		-	-	-	-	-	-	-	-	-
	Integrated Development Planning		407,449	1,580,764	2,167,462	-	-	-	-	-	-
	Planning & Development		-	-	-	1,000,000	1,511,947	1,511,947	1,200,000	1,200,000	1,000,000
	Environmental Health		100,000	92,000	214,409	700,000	1,700,000	1,700,000	3,000,000	3,000,000	3,000,000
	Fire Fighting & Disaster Management		645,389	731,420	1,411,510	1,075,000	1,314,206	1,314,206	940,000	996,000	999,000
Local Economic Development	Local economic Development & Tourism		217,934	50,000	50,000	-	50,000	50,000	50,000	50,000	50,000
Municipal Financial Viability and Management	To effectively manage the revenue and expenditure functions of the municipality		61,342,351	66,634,207	66,158,139	69,071,740	69,311,740	69,311,740	72,717,500	79,059,130	81,484,170
	To implement an effective system of budgeting and in year reporting procedures		500,000	500,000	3,617,566	1,000,000	1,000,000	1,000,000	1,250,000	1,250,000	1,250,000
Good Governance and Public Participation	Good Governance		893,000	2,148,248	1,258,810	1,389,000	1,408,596	1,408,596	1,624,000	1,715,000	1,815,000
<b>Total Revenue (excluding capital transfers and contributions)</b>		###	<b>75,867,389</b>	<b>87,690,821</b>	<b>93,835,290</b>	<b>107,074,510</b>	<b>112,731,410</b>	<b>112,731,410</b>	<b>101,516,400</b>	<b>99,257,200</b>	<b>102,136,990</b>

DC9 Frances Baard - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Basic Services	To facilitate and support the eradication of backlogs in infrastructure		35,702,307	27,575,664	15,855,830	19,403,110	30,266,820	28,766,820	19,319,700	5,095,390	9,739,070
	Provision of basic services to other rural areas within DMA		30,844	37,679	31,719	104,630	107,930	107,930	-	-	-
	To support maintenance of municipal roads				273,399	543,320	543,320	543,320	840,900	627,970	655,470
	To support the maintenance of municipal infrastructure				11,232,948	10,000,000	10,763,170	10,763,170	10,000,000	10,000,000	10,000,000
	To facilitate and support provision of housing		370,364	1,394,000	2,190,474	3,314,620	3,234,970	3,234,970	4,108,540	3,746,100	3,649,350
	Management of basic service delivery		1,277,475	1,225,408	1,493,649	10,930,150	2,848,150	1,848,150	2,510,530	1,548,170	1,613,970
Municipal Institutional Development And Transformation	Prepare and monitor implementation of IDP		2,810,845	4,535,093	3,212,150	1,289,740	1,269,740	1,269,740	1,546,660	1,625,600	1,715,070
	Manage of planning & Development services		833,816	1,004,434	1,026,416	3,058,890	3,543,562	3,543,562	2,517,190	2,543,230	2,408,230
	To Prepare and Review Spatial Development Frameworks in Municipalities and DMA		-	-	861,864	2,204,520	2,224,520	2,224,520	2,593,650	2,438,220	2,569,710
	Develop and supply geographic information services to users in the district		-	-	500,858	1,322,690	1,331,960	1,331,960	1,870,470	995,840	1,043,230
	To facilitate community related services in the DMA		807,020	749,402	84,155	1,025,820	1,025,820	1,025,820	-	367,540	392,440
	Provision of effective IT service to all users & stakeholders		1,526,075	3,122,549	2,483,470	4,857,860	5,161,360	5,161,360	4,575,820	5,412,910	4,528,120
	Provision of an efficient and effective HR Function		1,851,238	2,481,431	2,113,319	2,977,790	3,537,790	3,537,790	4,109,070	4,514,940	4,706,480
	To manage auxiliary services efficiently and effectively		2,921,704	2,929,653	5,741,446	6,325,460	6,338,460	6,338,460	6,836,180	7,160,310	7,380,570
	Rendering of effective environmental protection services an food safety programmers		1,348,618	1,415,317	2,203,681	2,501,870	3,590,730	3,590,730	2,437,090	2,028,040	2,082,050



DC9 Frances Baard - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure) - Continue

Strategic Objective	Goal	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	Rendering of disaster management services in the district		1,555,656	1,843,984	2,435,139	3,695,800	4,115,006	4,115,006	3,789,840	4,364,620	4,546,910
Local Economic Development	Enhance local economic development through LED capacity building and tourism		3,265,441	3,974,737	3,972,439	6,553,350	6,603,350	6,473,350	6,384,270	8,294,100	7,513,660
Municipal Financial Viability and Management	Ensure that all financial systems and procedures are managed properly and effectively				8,762,171		5,979,030	5,979,030	4,835,130	5,381,120	4,914,860
	To implement a effective system of supply chain management		674,710	983,111	1,324,826	1,815,050	1,865,050	1,865,050	2,070,740	2,170,530	2,274,680
	To implement an effective system of budgeting and in year reporting procedures		1,217,327	1,543,067	4,858,974	3,553,116	5,571,180	5,571,180	4,869,882	5,019,759	5,109,386
	To effectively manage the revenue and expenditure functions of the municipality and ensure that proper asset management systems are in place		4,380,225	8,390,533	1,589,787	6,885,270	1,510,340	1,510,340	2,940,810	2,969,680	3,079,820
	To establish a support service to category "B" municipalities		521,711	661,315	422,519	1,522,764	484,450	484,450	423,468	436,501	444,294
Good Governance and Public Participation	Political oversight & administration		10,544,109	11,204,122	9,882,557	11,841,240	11,822,336	11,822,336	11,423,310	12,414,870	12,976,460
	Ensure accountable administration		1,587,516	3,718,778	5,948,190	3,894,420	3,829,850	3,829,850	3,893,270	4,556,610	4,740,110
	Communication Services		1,063,615	1,235,217	1,745,922	1,930,100	1,804,540	1,804,540	1,924,740	2,759,200	2,377,980
			74,290,616	80,025,494	90,247,902	111,551,580	119,373,434	116,743,434	105,821,260	96,471,250	100,461,920

DC9 Frances Baard - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Basic Services	To facilitate and support the eradication of backlogs in infrastructure	A		-	-	-	-	-	-	20,000	-	-
	Provision of basic services to other rural areas within DMA	A										
	To support maintenance of municipal roads	A		-		-	60,000	60,000	60,000	180,000	-	-
	To support the maintenance of municipal infrastructure	A			-		-					
	To facilitate and support provision of housing	A		-	-	306,816	12,000	6,290	6,290	39,400	-	-
	Management of basic service delivery	A		5,566,729	24,872,060	8,279,945	839,000	858,060	858,060	1,049,000	2,479,000	49,000
Municipal Institutional Development And Transformation	Prepare and monitor implementation of IDP	B		11,393	39,330	45,000	2,500	-	-	9,500	-	-
	Mange of planning & Development services	B		-	-	7,012	-	-	-	-	-	-
	To Prepare and Review Spatial Development Frameworks in Municipalities and DMA	B		-	-	-	1,500	24,500	24,500	-	-	-
	Develop and supply geographic information services to users in the district	B		-	-	60,884	43,500	145,900	145,900	40,000	-	-

DC9 Frances Baard - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure) - Continue

Strategic Objective	Goal	Goal Code	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R	To facilitate community related services in the DMA	B		-	4,225	-	-	-	-	-	-	-
	Provision of effective IT service to all users & stakeholders	B		185,686	637,217	556,976	962,500	2,197,500	2,197,500	416,000	485,000	135,000
	Provision of an efficient and effective HR Function	B		10,923	-	-	28,000	30,400	30,400	-	-	-
	To manage auxiliary services efficiently and effectively	B		234,257	-	358,878	80,000	55,780	55,780	21,000	-	400,000
	Rendering of effective environmental protection services an food safety programmers	B		-	16,064	12,419	-	-	-	-	-	-
	Rendering of disaster management services in the district	B		279,837	342,539	182,547	516,000	519,200	519,200	1,200,000	15,760	16,380
Local Economic Development	Enhance local economic development trough LED capacity building and tourism	C		-	-	-	3,000	3,000	3,000	41,180	-	-
Municipal Financial Viability and Management	Ensure that all financial systems and procedures are managed properly and effectively	D				2,805		-	-	20,000	-	-
	To implement a effective system of supply chain management	D		-	56,341	4,646	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure) - Continue

Strategic Objective	Goal	Goal Code	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R	To implement an effective system of budgeting and in year reporting procedures	D		-	13,131	-	20,000	117,120	117,120	3,600	-	-
	To effectively manage the revenue and expenditure functions of the municipality and ensure that proper asset management systems are in	D		538,246	-	430,600	302,000	302,000	302,000	300,000	400,000	300,000
	To establish a support service to category "B" municipalities	D										
Good Governance and Public Participation	Political oversight & administration	E		53,042	1,314,508	42,045	102,000	85,000	85,000	-	-	-
	Ensure accountable administration	E		-	17,382	19,121	13,000	7,670	7,670	-	-	-
	Communication Services	E		-	-	56,840	2,600	2,600	2,600	60,000	-	-
				<b>6,880,113</b>	<b>27,312,797</b>	<b>10,366,535</b>	<b>2,987,600</b>	<b>4,415,020</b>	<b>4,415,020</b>	<b>3,399,680</b>	<b>3,379,760</b>	<b>900,380</b>

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Vote1 - Executive &amp; Council</b>										
<b>Good Governance and Public Participation</b>										
Committee Services & Administration								100.0%	100.0%	100.0%
<i>Ensure administrative support to Council and the Office of the Municipal Manager.</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<b>Communications</b>										
<i>Implement branding initiatives and improve the professional image of the municipality.</i>	% of identified programmes							100.0%	100.0%	100.0%
<i>Ensure an effective communication network in the municipality.</i>	% of identified programmes							100.0%	100.0%	100.0%
<i>Promote and implement Customer Care Programmes.</i>	% of identified programmes							100.0%	100.0%	100.0%
<b>Internal Audit &amp; Risk Management</b>										
<i>Implement the approved Internal Audit plan</i>	% Implementation of approved Internal Audit Plan							100.0%	100.0%	100.0%
<i>Implement &amp; maintain an Anti-Corruption Policy</i>	% Implementation of approved Anti-corruption Policy							100.0%	100.0%	100.0%
<b>Vote2 - Budget &amp; Treasury</b>										
<b>Sound Financial Management</b>										
Budget Office										
<i>Ensure budget process &amp; reporting mechanisms are in line with MFMA &amp; NT guidelines</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>Ensure accurate &amp; timeous reporting to all stakeholders</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>Compile &amp; implement a financial plan</i>	% Implementation of approved Financial Plan							100.0%	100.0%	100.0%
<i>Support capacity building &amp; performance management</i>	% of identified programmes							100.0%	100.0%	100.0%

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Revenue &amp; Expenditure</b>										
<i>Maintain effective payroll management system as per legislation</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>Ensure creditor payments as per legislation</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>Manage &amp; maintain an effective revenue system</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>Management of financial resources according to councils investment policy</i>	% of compliance to applicable policy							100.0%	100.0%	100.0%
<i>Management of councils assets</i>	% of compliance to applicable policy							100.0%	100.0%	100.0%
<b>SCM</b>										
<i>Acquire goods &amp; services timely in accordance with councils SCM policy</i>	% of compliance to applicable policy							100.0%	100.0%	100.0%
<i>Maintain an effective store function in accordance with councils SCM policy</i>	% of compliance to applicable policy							100.0%	100.0%	100.0%
<i>Promote &amp; increase procurement with SMME's in accordance with councils SCM policy</i>	% of compliance to applicable policy							100.0%	100.0%	100.0%
<b>Support effective &amp; efficient financial management principles &amp; procedures at category B municipalities</b>										
<b>Budget Office</b>										
<i>Support Category B municipalities in financial management &amp; reporting</i>	% of identified programmes							100.0%	100.0%	100.0%
<b>SCM</b>										
<i>Assist category B municipalities with SCM</i>	% of identified programmes							100.0%	100.0%	100.0%

DC9 Frances Beard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Vote 3 - Corporate Services</b>										
Provide an effective, efficient & economic information communication technology environment for improved service delivery										
ICT										
Create a conducive IT environment that enables service delivery	% of identified programmes							60.0%	80.0%	100.0%
Facilitate the creation of a conducive IT environment in the local municipalities	% of identified programmes							60.0%	80.0%	100.0%
To institute business continuity in the district by 2016	% of identified programmes							60.0%	80.0%	100.0%
<b>To provide a fully effective human resource</b>										
HR										
To provide, support & assistance with labour relations management	% of compliance to applicable legislation & policy							100.0%	100.0%	100.0%
To provide, support & assist the district with organisational development functions	% of identified programmes							100.0%	100.0%	100.0%
To provide, support & assist the district with sound human resource administration	Excellent Service delivery to the district							100.0%	100.0%	100.0%
To provide, support & assist the district with training & development	% of identified programmes							100.0%	100.0%	100.0%
To ensure effective human resource planning	% of identified programmes							100.0%	100.0%	100.0%
To ensure the establishment of a district HR forum	% of identified programmes							100.0%	100.0%	100.0%

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>To ensure efficient, effective &amp; economic office support services</b>										
<b>Office Support Services</b>										
<i>Maintenance of quality customer care services</i>	Reduction in complaints							100.0%	100.0%	100.0%
<i>Rendering of administrative support</i>	Excellent Service delivery to the district							100.0%	100.0%	100.0%
<i>Maintenance of machinery &amp; payment of expenditure</i>	% of compliance to applicable legislation, policies & service level agreements							100.0%	100.0%	100.0%
<b>To render effective &amp; sustained municipal health services in the district</b>										
<b>Environmental Health</b>										
<i>To improve the quality of water in the district in accordance to the Blue &amp; Green Drop Regulations by 2014</i>	% of identified programmes							60.0%	80.0%	100.0%
<i>To render municipal health education &amp; awareness programmes in the district by 2012</i>	% of identified programmes							100.0%	100.0%	100.0%
<i>To ensure compliance of food products, food &amp; non-food premises in the district by 2014</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<b>To render effective &amp; sustained environmental health services in the district</b>										
<i>Ensure compliance to environmental policies &amp; standards in the district by 2014</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>To render &amp; or support environmental education &amp; awareness programmes in the district by 2014</i>	% of identified programmes							100.0%	100.0%	100.0%



DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework				
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14		
Community Development	% of identified programmes							100.0%	100.0%	100.0%		
Community Development												
<i>To support &amp; co-ordinate community development in the district</i>												
Vote4 - Planning & Development												
To manage the implementation & maintenance of an effective performance management system												
IDP/PMS		% of compliance to applicable legislation							100.0%	100.0%	100.0%	
<i>To facilitate &amp; administer performance plans &amp; performance agreements for Section 57 managers, linked to the SDBIP for the financial year</i>												
<i>To facilitate four (4) quarterly reviews for section 57 managers</i>			% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>To compile &amp; submit four (4) quarterly institutional performance reports to the mayoral committee &amp; council</i>			% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>To facilitate the annual institutional performance management review iro section 57 managers</i>			% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>To amend &amp; update the performance management policy</i>			% of compliance to applicable policy							100.0%	100.0%	100.0%
To support the implementation & maintenance of performance management in the local municipalities of the district												
<i>To ensure the implementation &amp; maintenance of PMS in the local municipalities in the district</i>			% of compliance to applicable legislation							100.0%	100.0%	100.0%
To facilitate the preparation of credible IDP's in												
<i>To prepare &amp; review the district IDP</i>	% of compliance to applicable legislation								100.0%	100.0%	100.0%	

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<i>To support the preparation &amp; review of IDP's in the local municipalities</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>To facilitate the review of identified sector plans</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<b>To grow &amp; diversify the district economy by optimising all available resources</b>										
<b>LED</b>										
<i>To promote &amp; ensure SMME capacity building programmes</i>	% of identified programmes							100.0%	100.0%	100.0%
<i>To promote &amp; support the main economic sectors in the district (e.g. Agriculture, mining)</i>	% of identified programmes							100.0%	100.0%	100.0%
<i>To facilitate the development of LED strategies for local municipalities</i>	% of identified programmes							100.0%	100.0%	100.0%
<b>To develop &amp; promote tourism in the district</b>										
<b>Tourism</b>										
<i>To promote tourism enterprise development charter</i>	% of identified programmes							100.0%	100.0%	100.0%
<i>In tourism</i>	Compliance to charter							100.0%	100.0%	100.0%
<i>Star Grading Council</i>	% of identified programmes							100.0%	100.0%	100.0%
<i>destination</i>	% of identified programmes							100.0%	100.0%	100.0%
<b>Provide an effective, efficient, economic &amp; GIS</b>										
<i>To ensure that the GIS delivers on municipal requirements in accordance with the districts GIS policy</i>	% of compliance to applicable policy							100.0%	100.0%	100.0%
<i>To ensure that GIS is used as a planning tool in municipal service delivery</i>	Improved planning							100.0%	100.0%	100.0%
<i>To document all GIS data in accordance with national &amp; international metadata standards by 2014</i>	% of compliance to standards							100.0%	100.0%	100.0%

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<i>To capacitate both the district &amp; local municipalities about the functionality of GIS as a planning tool</i>	% of identified programmes							100.0%	100.0%	100.0%
<i>To ensure user friendly GIS mapping applications</i>	Sharing of user friendly information							100.0%	100.0%	100.0%
<i>To integrate FBDM's GIS data with other database systems housed within the district municipality</i>	Integrated GIS information systems							100.0%	100.0%	100.0%
<b>To facilitate the development of sustainable human settlement through town planning legislation &amp; policies in the district</b>										
<b>Spatial Planning</b>										
<i>To facilitate the development of Urban areas in accordance with approved spatial plans</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>accordance with approved plans (Building regulations</i>	% of compliance to							100.0%	100.0%	100.0%
<b>To ensure effective &amp; efficient disaster risk Fire fighting &amp; Disaster Management</b>										
<i>To build integrated institutional capacity for disaster risk management in the district</i>	Integrated capacity building programmes							100.0%	100.0%	100.0%
<i>To implement the disaster risk reduction management plan by 2014</i>	Implementation of plan							100.0%	100.0%	100.0%
<i>To ensure effective &amp; efficient response &amp; recovery to destitute families</i>	% of identified programmes							100.0%	100.0%	100.0%
<b>To reduce the adverse effect of veld fires in the district</b>										
<i>To comply with the veld &amp; forest fires Act 101 of 1998</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%
<i>To build fire fighting capacity in the district</i>	% of identified programmes							100.0%	100.0%	100.0%
<b>To ensure the effective co-ordination of the security function</b>										
<i>To ensure the safeguarding of council's assets</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%

DC9 Frances Baard - Supporting Table SA7 Measureable performance objectives - Continue

Description	Unit of measurement	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
To adhere to Occupational Health & Safety standards by 2013	% of compliance to applicable Act							100.0%	100.0%	100.0%
<i>To ensure that regular inspections are done as per the OH&amp;S Act</i>										
<b>Vote 5 - Project Management &amp; Advisory Services</b>										
Provision of basic services										
Project Management Services										
<i>To ensure sustainable municipal infrastructure services in the district</i>	Reduction in service backlogs							100.0%	100.0%	100.0%
<i>To assist with planning &amp; infrastructure project identification</i>	Funded projects							100.0%	100.0%	100.0%
To improve housing delivery within the framework of sustainable human settlements										
Housing										
<i>To ensure that the district acquires level 3 accreditation</i>	% of compliance to applicable legislation							100.0%	100.0%	100.0%

DC9 Frances Baard - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b><u>Borrowing Management</u></b>											
Borrowing to Asset Ratio	Total Long-Term Borrowing/Total Assets	0.0%	12.9%	12.0%	12.9%	13.8%	13.5%	0.0%	13.0%	11.8%	10.0%
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	2.0%	2.8%	4.7%	2.4%	2.2%	2.3%	0.0%	3.0%	3.4%	3.2%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b><u>Safety of Capital</u></b>											
Debt to Equity	Loans, Creditors, Overdraft & Tax Provision/ Funds & Reserves	67.2%	85.4%	77.9%	69.9%	71.9%	68.6%	0.0%	72.1%	69.5%	63.3%
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	86.5%	146.3%	201.3%	139.0%	139.0%	0.0%	171.4%	158.5%	142.2%
<b><u>Liquidity</u></b>											
Current Ratio	Current assets/current liabilities	4.3	4.2	3.9	6.4	6.4	6.7	-	6.3	6.2	6.7
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	4.3	4.2	3.9	6.4	6.4	6.7	-	6.3	6.2	6.7
Liquidity Ratio	Monetary Assets/Current Liabilities	3.9	3.8	3.5	6.3	6.2	6.5	-	6.2	6.0	6.6
<b><u>Revenue Management</u></b>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		50.2%	65.0%	108.8%	108.8%	108.8%	108.8%	99.3%	101.2%	120.9%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	9.5%	8.7%	6.6%	0.9%	1.1%	1.1%	0.0%	0.8%	0.8%	0.8%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<b><u>Creditors Management</u></b>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))										
<b><u>Funding of Provisions</u></b>											
Provisions not funded - %	Unfunded Provs./Total Provisions										
<b><u>Other Indicators</u></b>											
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source										

DC9 Frances Baard - Supporting Table SA8 Performance indicators and benchmarks - Continue

Description of financial indicator	Basis of calculation	2007/8	2008/9	2009/10	Current Year 2010/11				2011/12 medium term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Employee costs	Employee costs/(Total Revenue - capital revenue)	25.3%	25.9%	30.1%	35.3%	33.5%	33.5%	0.0%	37.9%	42.9%	43.7%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	30.0%	30.3%	34.7%	39.5%	37.5%	37.5%		43.3%	48.7%	49.6%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	3.7%	4.4%	6.8%	4.7%	4.4%	4.4%	0.0%	5.6%	5.5%	5.2%
<b><u>IDP regulation financial viability indicators</u></b>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	1.2	1.6	1.6	1.1	1.1	1.1	-	0.9	0.9	0.9
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	9969.3%	12419.6%	2439.5%	222.1%	271.3%	271.3%	0.0%	915.8%	872.1%	838.6%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	12.9	12.4	10.2	5.7	5.9	6.0	-	6.7	7.4	7.6

DC9 Frances Baard - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Basis of calculation	1996 Census	2001 Census	2007 Survey	2007/8	2008/9	2009/10	Current Year 2010/11	2011/12 Medium Term Revenue & Expenditure Framework		
<b>Demographics</b>											
Population											
Females aged 5 - 14											
Males aged 5 - 14											
Females aged 15 - 34											
Males aged 15 - 34											
Unemployment											
<b>Household income (households) (1.)</b>											
None											
R1 - R4800											
R4800 - R9600											
<b>Poverty profiles (2.)</b>											
Insert description											
<b>Household/demographics (000)</b>											
Number of people in municipal area											
Number of poor people in municipal area											
Number of households in municipal area											
Number of poor households in municipal area											
Definition of poor household (R per month)											
<b>Housing statistics (3.)</b>											
Formal											
Informal											
<b>Total number of households</b>		-	-	-	-	-	-	-	-	-	-
Dwellings provided by municipality (4.)											
Dwellings provided by province/s											
Dwellings provided by private sector (5.)											
<b>Total new housing dwellings</b>		-	-	-	-	-	-	-	-	-	-
<b>Economic (6.)</b>											
Inflation/inflation outlook (CPIX)											
Interest rate - borrowing											
Interest rate - investment											
Remuneration increases											
Consumption growth (electricity)											
Consumption growth (water)											
<b>Collection rates (7.)</b>											
Property tax/service charges											
Rental of facilities & equipment											
Interest - external investments											
Interest - debtors											
Revenue from agency services											

**DC9 Frances Baard Supporting Table SA10 Funding measurement**

Description	MFMA section	Ref	2009/10				Current Year 2010/11			2011/12 medium term revenue & expenditure framework		
			Audited Outcome	2008/9 Audited Outcome	2009/10 Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Funding measures</b>												
Cash/cash equivalents at the year end - R'000	18(1)b		67,902	70,306	65,867	42,827	46,665	46,665	65,867	46,692	45,676	49,854
Cash + investments at the yr end less applications - R'000	18(1)b		39,248	24,959	30,367	35,475	23,165	25,795	-	25,006	23,990	28,163
Cash year end/monthly employee/supplier payments	18(1)b		12.9	12.4	10.2	5.7	5.9	6.0	-	6.7	7.4	7.6
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)		2,093	7,897	3,821	(4,246)	(6,411)	(3,781)	-	(4,071)	3,019	1,909
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)		N.A.	30.1%	1237.4%	82.8%	(6.0%)	(6.0%)	(106.0%)	(106.0%)	(6.0%)	(6.0%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0%	0.0%	0.0%	0.0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)		20.8%	1.1%	8.4%	25.6%	25.6%	25.6%	0.0%	3.3%	3.2%	3.1%
Capital payments % of capital expenditure	18(1)c;19		19.1%	9.3%	100.0%	100.0%	101.5%	101.5%	0.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a		N.A.	4.8%	(18.0%)	(83.9%)	22.2%	0.0%	(100.0%)	(32.7%)	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a		N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Long term receivables % change - incr(decr)	18(1)a		4.6%	2.7%	2.6%	6.8%	7.0%	7.0%	0.0%	9.2%	9.6%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset renewal % of capital budget	20(1)(vi)											
<b>Supporting indicators</b>												
% incr total service charges (incl prop rates)	18(1)a			36.1%	1243.4%	88.8%	0.0%	0.0%	(100.0%)	(100.0%)	0.0%	0.0%
% incr Property Tax	18(1)a			0.0%	0.0%	93.5%	0.0%	0.0%	(100.0%)	(100.0%)	0.0%	0.0%
% incr Service charges - electricity revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - water revenue	18(1)a			36.1%	(20.6%)	15.1%	0.0%	0.0%	(100.0%)	(100.0%)	0.0%	0.0%
% incr Service charges - sanitation revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - refuse revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr in Service charges - other	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a		73	61	255	451	451	451	-	90	95	98
Service charges			12	16	212	401	401	401	-	-	-	-
Property rates			-	-	200	387	387	387	-	-	-	-
Service charges - electricity revenue			-	-	-	-	-	-	-	-	-	-
Service charges - water revenue			12	16	13	14	14	14	-	-	-	-
Service charges - sanitation revenue			-	-	-	-	-	-	-	-	-	-
Service charges - refuse removal			-	-	-	-	-	-	-	-	-	-
Service charges - other			-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment			61	45	43	50	50	50	-	90	95	98
Capital expenditure excluding capital grant funding			6,880	27,313	10,367	2,988	4,415	4,415	-	3,400	3,380	900
Cash receipts from ratepayers	18(1)a		1,575	1,716	4,609	1,988	2,129	2,129	-	967	904	829
Ratepayer & Other revenue	18(1)a		1,559	1,708	4,237	1,900	2,144	2,144	-	955	748	781













DC9 Frances Baard - Supporting Table SA11 Property rates summary

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Valuation:</b>										
Date of valuation:										
Financial year valuation used										
Municipal by-laws s6 in place? (Y/N)										
Municipal/assistant valuer appointed? (Y/N)										
Municipal partnership s38 used? (Y/N)										
No. of assistant valuers (FTE)										
No. of data collectors (FTE)										
No. of internal valuers (FTE)										
No. of external valuers (FTE)										
No. of additional valuers (FTE)										
Valuation appeal board established? (Y/N)										
Implementation time of new valuation roll (mths)										
No. of properties										
No. of sectional title values										
No. of unreasonably difficult properties s7(2)										
No. of supplementary valuations										
No. of valuation roll amendments										
No. of objections by rate payers										
No. of appeals by rate payers										
No. of successful objections										
No. of successful objections > 10%										
Supplementary valuation										
Public service infrastructure value (Rm)										
Municipality owned property value (Rm)										
<b>Valuation reductions:</b>										
Valuation reductions-public infrastructure (Rm)										
Valuation reductions-nature reserves/park (Rm)										
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)										
Valuation reductions-public worship (Rm)										
Valuation reductions-other (Rm)										
<b>Total valuation reductions:</b>		-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)										
Total land value (Rm)										
Total value of improvements (Rm)										
Total market value (Rm)										

DC9 Frances Baard - Supporting Table SA11 Property rates summary - Continiue

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Rating:</b>										
Residential rate used to determine rate for other categories? (Y/N)										
Differential rates used? (Y/N)										
Limit on annual rate increase (s20)? (Y/N)										
Special rating area used? (Y/N)										
Phasing-in properties s21 (number)										
Rates policy accompanying budget? (Y/N)										
Fixed amount minimum value (R'000)										
Non-residential prescribed ratio s19? (%)										
<b>Rate revenue:</b>										
Rate revenue budget (R'000)										
Rate revenue expected to collect (R'000)										
Expected cash collection rate (%)										
Special rating areas (R'000)										
Rebates, exemptions - indigent (R'000)										
Rebates, exemptions - pensioners (R'000)										
Rebates, exemptions - bona fide farm. (R'000)										
Rebates, exemptions - other (R'000)										
Phase-in reductions/discounts (R'000)										
<b>Total rebates,exemptns,eductns,discs (R'000)</b>		-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA12 Property rates by category (current year)

#REF!	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.	
<b>Current Year 2010/11</b>																		
<b>Valuation:</b>																		
No. of properties																		
No. of sectional title property values																		
No. of unreasonably difficult properties s7(2)																		
No. of supplementary valuations																		
Supplementary valuation (Rm)																		
No. of valuation roll amendments																		
No. of objections by rate-payers																		
No. of appeals by rate-payers																		
No. of appeals by rate-payers finalise																		
No. of successful objections																		
No. of successful objections > 10%																		
Estimated no. of properties not valued																		
Years since last valuation (select)																		
Frequency of valuation (select)																		
Method of valuation used (select)																		
Base of valuation (select)																		
Phasing-in properties s21 (number)																		
Combination of rating types used? (Y/N)																		
Flat rate used? (Y/N)																		
Is balance rated by uniform rate/variable rate?																		
<b>Valuation reductions:</b>																		
Valuation reductions-public infrastructure (Rm)																		
Valuation reductions-nature reserves/park (Rm)																		
Valuation reductions-mineral rights (Rm)																		
Valuation reductions-R15,000 threshold (Rm)																		
Valuation reductions-public worship (Rm)																		
Valuation reductions-other (Rm)																		
<b>Total valuation reductions:</b>																		
Total value used for rating (Rm)																		
Total land value (Rm)																		
Total value of improvements (Rm)																		
Total market value (Rm)																		
<b>Rating:</b>																		
Average rate																		
Rate revenue budget (R '000)																		
Rate revenue expected to collect (R'000)																		
Expected cash collection rate (%)																		
Special rating areas (R'000)																		
Rebates, exemptions - indigent (R'000)																		
Rebates, exemptions - pensioners (R'000)																		
Rebates, exemptions - bona fide farm. (R'000)																		
Rebates, exemptions - other (R'000)																		
Phase-in reductions/discounts (R'000)																		
<b>Total rebates,exemptns,eductns,discs (R'000)</b>																		
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA13 Property rates by category (budget year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.	
<b>Budget Year 2011/12</b>																		
<b>Valuation:</b>																		
No. of properties																		
No. of sectional title property values																		
No. of unreasonably difficult properties s7(2)																		
No. of supplementary valuations																		
Supplementary valuation (Rm)																		
No. of valuation roll amendments																		
No. of objections by rate-payers																		
No. of appeals by rate-payers																		
No. of appeals by rate-payers finalise																		
No. of successful objections																		
No. of successful objections > 10%																		
Estimated no. of properties not valued																		
Years since last valuation (select)																		
Frequency of valuation (select)																		
Method of valuation used (select)																		
Base of valuation (select)																		
Phasing-in properties s21 (number)																		
Combination of rating types used? (Y/N)																		
Flat rate used? (Y/N)																		
Is balance rated by uniform rate/variable rate:																		
<b>Valuation reductions:</b>																		
Valuation reductions-public infrastructure (Rm)																		
Valuation reductions-nature reserves/park (Rm)																		
Valuation reductions-mineral rights (Rm)																		
Valuation reductions-R15,000 threshold (Rm)																		
Valuation reductions-public worship (Rm)																		
Valuation reductions-other (Rm)																		
<b>Total valuation reductions:</b>																		
Total value used for rating (Rm)																		
Total land value (Rm)																		
Total value of improvements (Rm)																		
Total market value (Rm)																		
<b>Rating:</b>																		
Average rate																		
Rate revenue budget (R'000)																		
Rate revenue expected to collect (R'000)																		
Expected cash collection rate (%)																		
Special rating areas (R'000)																		
Rebates, exemptions - indigent (R'000)																		
Rebates, exemptions - pensioners (R'000)																		
Rebates, exemptions - bona fide farm. (R'000)																		
Rebates, exemptions - other (R'000)																		
Phase-in reductions/discounts (R'000)																		
<b>Total rebates,exemptns,eductns,discs (R'000)</b>																		

DC9 Frances Baard - Supporting Table SA14 Household bills

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12 % incr.	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Rand/cent											
<b>Monthly Account for Household - 'Large' Household</b>											
<b>Rates and services charges:</b>											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
<b>sub-total</b>		-	-	-	-	-	-	-	-	-	-
VAT on Services											
<b>Total large household bill:</b>		-	-	-	-	-	-	-	-	-	-
% increase/-decrease			-	-	-	-	-	-	-	-	-
<b>Monthly Account for Household - 'Small' Household</b>											
<b>Rates and services charges:</b>											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
<b>sub-total</b>		-	-	-	-	-	-	-	-	-	-
VAT on Services											
<b>Total small household bill:</b>		-	-	-	-	-	-	-	-	-	-
% increase/-decrease			-	-	-	-	-	-	-	-	-



DC9 Frances Baard - Supporting Table SA14 Household bills

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12 % incr.	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Rand/cent											
<u>Monthly Account for Household - 'Small' Household receiving free basic services</u>											
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services											
<b>Total small household bill:</b>		-	-	-	-	-	-	-	-	-	-
% increase/decrease			-	-	-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>R</b>										
<u>Parent municipality</u>										
Securities - National Government										
Listed Corporate Bonds		5,722	5,722	17,754	5,722	17,754	17,754	17,754	17,754	17,754
Deposits - Bank		67,300,000	70,100,000	65,300,000	55,853,750	46,000,000	48,130,000	46,000,000	44,860,000	8,860,000
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
<b>Municipality sub-total</b>		<b>67,305,722</b>	<b>70,105,722</b>	<b>65,317,754</b>	<b>55,859,472</b>	<b>46,017,754</b>	<b>48,147,754</b>	<b>46,017,754</b>	<b>44,877,754</b>	<b>8,877,754</b>
<u>Entities</u>										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
<b>Entities sub-total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Consolidated total:</b>		<b>67,305,722</b>	<b>70,105,722</b>	<b>65,317,754</b>	<b>55,859,472</b>	<b>46,017,754</b>	<b>48,147,754</b>	<b>46,017,754</b>	<b>44,877,754</b>	<b>8,877,754</b>

DC9 Frances Baard - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of investment	Monetary value	Interest to be realised
		Yrs/Months			Rand	
<b>Parent municipality</b>						
ABSA		3 Months	Call deposit	Jun-12	15,200,000	1,641,600
Standard Bank		3 Months	Call deposit	Jun-12	12,000,000	1,296,000
Nedcor		3 Months	Call deposit	Jun-12	16,000,000	1,760,000
ABSA		12 Months	Fixed Deposit	Jun-12	500,000	54,000
Standard Bank [Leave Provision]		12 Months	Fixed Deposit	Jun-12	2,300,000	248,400
Sen Wes			Shares		11,536	-
Sanlam			Shares		6,218	-
<b>Municipality sub-total</b>					<b>46,017,754</b>	<b>5,000,000</b>
<b>Entities</b>						
<b>Entities sub-total</b>					-	-
<b>TOTAL INVESTMENTS AND INTEREST</b>					<b>46,017,754</b>	<b>5,000,000</b>

DC9 Frances Beard - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand										
<b>Parent municipality</b>										
Long-Term Loans (annuity/reducing balance)		-	15,000,000	14,136,733	12,979,668	13,116,403	13,116,403	11,977,893	10,700,453	9,271,883
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Municipality sub-total</b>		-	15,000,000	14,136,733	12,979,668	13,116,403	13,116,403	11,977,893	10,700,453	9,271,883
<b>Entities</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Entities sub-total</b>		-	-	-	-	-	-	-	-	-
<b>Total Borrowing</b>		-	15,000,000	14,136,733	12,979,668	13,116,403	13,116,403	11,977,893	10,700,453	9,271,883

DC9 Frances Baard - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>RECEIPTS:</b>										
<u>Operating Transfers and Grants</u>										
<b>National Government:</b>		55,432,531	63,141,806	69,957,018	88,584,000	89,095,947	89,095,947	91,613,000	88,511,000	91,244,000
Local Government Equitable Share		4,793,609	7,557,806	9,740,018	12,932,000	12,932,000	12,932,000	10,012,000	10,613,000	11,234,000
Special Contribution: Councillor Remuneration		893,000	1,028,000	1,240,000	1,389,000	1,389,000	1,389,000	1,624,000	1,715,000	1,815,000
Levy replacement		47,396,000	53,321,000	56,927,000	62,056,000	62,056,000	62,056,000	67,645,000	73,733,000	75,945,000
Finance Management		500,000	500,000	750,000	1,000,000	1,000,000	1,000,000	1,250,000	1,250,000	1,250,000
Municipal Systems Improvement		1,000,000	735,000	1,300,000	1,000,000	1,511,947	1,511,947	1,200,000	1,200,000	1,000,000
Other transfers/grants [insert description]										
Extended Public Works Programme		743,228			10,207,000	10,207,000	10,207,000	9,882,000	-	-
Water Affairs		106,694						-	-	-
<b>Provincial Government:</b>		3,493,000	1,746,665	3,160,728	4,475,000	5,783,802	5,783,802	3,990,000	4,792,100	4,698,350
Health subsidy										
Housing		1,000,000	734,665	1,280,728	2,700,000	2,700,000	2,700,000	3,000,000	3,746,100	3,649,350
Other transfers/grants [insert description]										
Near Grant		523,000	570,000	714,000	725,000	725,000	725,000	569,000	607,000	610,000
Fire Fighting Equipment Grant		300,000	300,000	320,000	350,000	589,206	589,206	371,000	389,000	389,000
NC Tourism		70,000	50,000	50,000		50,000	50,000	50,000	50,000	50,000
O&M Electricity										
Environmental health Grant		100,000	92,000	96,000						
Environmental Health Recycling Grant				700,000	700,000	1,700,000	1,700,000	-	-	-
District Aids Programme						19,596	19,596			
NCPA Vuna Awards		1,500,000								
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										

DC9 Frances Baard - Supporting Table SA18 Transfers and grant receipts - Continue

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Other grant providers:</b>		160,000	174,950	117,667	-	-	-	-	-	-
<i>[insert description]</i>										
<i>Seta Skills Grant</i>			174,950	117,667						
<i>Koopmansfontein Kraft Project</i>										
<i>DBSA LED Capacity Building</i>		150,000								
<i>Nedbank</i>		10,000								
<b>Total Operating Transfers and Grants</b>		<b>59,085,531</b>	<b>65,063,421</b>	<b>73,235,413</b>	<b>93,059,000</b>	<b>94,879,749</b>	<b>94,879,749</b>	<b>95,603,000</b>	<b>93,303,100</b>	<b>95,942,350</b>
<b>Capital Transfers and Grants</b>										
<b>National Government:</b>		<b>2,688,744</b>	<b>7,486,387</b>	<b>8,703,124</b>	<b>6,446,000</b>	<b>10,038,151</b>	<b>10,038,151</b>	-	-	-
Municipal Infrastructure (MIG)		1,337,970	2,100,000	7,036,000	6,446,000	6,446,000	6,446,000	-	-	-
Water Affairs		1,350,774	2,501,387	1,667,124		3,592,151	3,592,151	-	-	-
Backlogs in water & Sanitation at schools & Clinics			2,885,000							
Other capital transfers/grants [insert desc]										
Department of Economic Development										
<b>Provincial Government:</b>		-	-	-	-	-	-	-	-	-
Eradication of Buckrts										
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>										
<b>Other grant providers:</b>		<b>816,368</b>	<b>486,902</b>	-	-	-	-	-	-	-
<i>Koopmansfontein Self Build Electricity</i>		816,368	486,902							
<b>Total Capital Transfers and Grants</b>		<b>3,505,112</b>	<b>7,973,289</b>	<b>8,703,124</b>	<b>6,446,000</b>	<b>10,038,151</b>	<b>10,038,151</b>	-	-	-
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>		<b>62,590,643</b>	<b>73,036,710</b>	<b>81,938,537</b>	<b>99,505,000</b>	<b>104,917,900</b>	<b>104,917,900</b>	<b>95,603,000</b>	<b>93,303,100</b>	<b>95,942,350</b>

DC9 Frances Baard - Supporting Table SA19 Expenditure on transfers and grant programme

R	Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>EXPENDITURE:</b>											
<u>Operating expenditure of Transfers and Grants</u>											
	<b>National Government:</b>		<b>54,625,010</b>	<b>65,268,995</b>	<b>70,824,480</b>	<b>88,584,000</b>	<b>89,412,906</b>	<b>89,412,906</b>	<b>91,613,000</b>	<b>88,511,000</b>	<b>91,244,000</b>
	Local Government Equitable Share		5,321,867	7,898,060	9,740,018	12,932,000	12,932,000	12,932,000	10,012,000	10,613,000	11,234,000
	Special Contribution: Councillor Remuneration		893,000	1,028,000	1,240,000	1,389,000	1,389,000	1,389,000	1,624,000	1,715,000	1,815,000
	Levy replacement		47,396,000	53,321,000	56,927,000	62,056,000	62,056,000	62,056,000	67,645,000	73,733,000	75,945,000
	Finance Management		500,000	500,000	750,000	1,000,000	1,000,000	1,000,000	1,250,000	1,250,000	1,250,000
	Municipal Systems Improvement		407,449	1,580,764	2,167,462	1,000,000	1,511,947	1,511,947	1,200,000	1,200,000	1,000,000
	Other transfers/grants [insert description]										
	Extended Public Works Programme			941,171		10,207,000	10,523,959	10,523,959	9,882,000	-	-
	Water Affairs		106,694								
	<b>Provincial Government:</b>		<b>1,330,870</b>	<b>2,296,816</b>	<b>3,244,900</b>	<b>4,475,000</b>	<b>5,783,802</b>	<b>5,783,802</b>	<b>3,990,000</b>	<b>4,792,100</b>	<b>4,698,350</b>
	Health subsidy		-	-							
	Housing		420,774	1,391,224	1,550,172	2,700,000	2,700,000	2,700,000	3,000,000	3,746,100	3,649,350
	Other transfers/grants [insert description]										
	Near Grant		523,000	486,062	797,938	725,000	725,000	725,000	569,000	607,000	610,000
	Fire Fighting Equipment Grant		122,389	245,358	613,572	350,000	589,206	589,206	371,000	389,000	389,000
	NC Tourism		70,000	50,000	50,000		50,000	50,000	50,000	50,000	50,000
	O&M Electricity			28,045							
	EPWP			-							
	Environmental health Grant		100,000	92,000	96,000						
	Drought Relieve Funds		91,224								
	Environmental Health Recycling Grant				118,409	700,000	1,700,000	1,700,000	-	-	-
	District Aids Programme		3,483	4,127	18,810		19,596	19,596	-	-	-
	NCPA Vuna Awards										
	<b>District Municipality:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<i>[insert description]</i>										

DC9 Frances Baard - Supporting Table SA19 Expenditure on transfers and grant programme - Continue

R	Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	Other grant providers: <i>[insert description]</i>		270,032	174,950	117,667	-	-	-	-	-	-
	Seta Skills Grant		88,422	174,950	117,667						
	Koopmansfontein Kraft Project		21,610								
	DBSA		150,000								
	Nedbank		10,000								
	<b>Total Operating Transfers and Grants</b>		<b>56,225,911</b>	<b>67,740,761</b>	<b>74,187,048</b>	<b>93,059,000</b>	<b>95,196,708</b>	<b>95,196,708</b>	<b>95,603,000</b>	<b>93,303,100</b>	<b>95,942,350</b>
	<b>Capital Transfers and Grants</b>										
	National Government:		4,893,709	8,152,624	9,054,412	6,446,000	9,721,192	9,721,192	-	-	-
	Municipal Infrastructure (MIG)		3,193,953	2,495,905	6,936,404	6,446,000	6,446,000	6,446,000	-	-	-
	Public Works										
	Water Affairs		1,699,756	2,973,143	1,916,584		3,275,192	3,275,192	-	-	-
	Backlogs in water & Sanitation at schools & Clinics			2,683,576	201,424						
	Other capital transfers/grants <i>[insert desc]</i>										
	Department of Economic Development										
	Provincial Government:		3,343,960	1,376,264	104,182	-	-	-	-	-	-
	Eradication of Buckrts		3,343,960	1,376,264	104,182						
	District Municipality:		-	-	-	-	-	-	-	-	-
	<i>[insert description]</i>										
	Other grant providers:		794,758	486,902	-	-	-	-	-	-	-
	Koopmansfontein Self Build Electricity		794,758	486,902							
	<b>Total capital expenditure of Transfers and Grants</b>		<b>9,032,428</b>	<b>10,015,790</b>	<b>9,158,594</b>	<b>6,446,000</b>	<b>9,721,192</b>	<b>9,721,192</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		<b>65,258,339</b>	<b>77,756,551</b>	<b>83,345,642</b>	<b>99,505,000</b>	<b>104,917,900</b>	<b>104,917,900</b>	<b>95,603,000</b>	<b>93,303,100</b>	<b>95,942,350</b>



DC9 Frances Baard - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

R	Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Operating transfers and grants:</b>											
<b>National Government:</b>											
	Balance unspent at beginning of the year		3,016,035	3,823,556	1,696,367	828,905	828,905	828,905	511,946	511,946	511,946
	Current year receipts		55,432,531	63,141,806	69,957,018	88,584,000	89,095,947	89,095,947	91,613,000	88,511,000	91,244,000
	<b>Conditions met - transferred to revenue</b>		<b>54,625,010</b>	<b>65,268,995</b>	<b>70,824,480</b>	<b>88,584,000</b>	<b>89,412,906</b>	<b>89,412,906</b>	<b>91,613,000</b>	<b>88,511,000</b>	<b>91,244,000</b>
	Conditions still to be met - transferred to liabilities		3,823,556	1,696,367	828,905	828,905	511,946	511,946	511,946	511,946	511,946
<b>Provincial Government:</b>											
	Balance unspent at beginning of the year		845,261	3,007,391	2,457,241	2,373,068	2,373,068	2,373,068	2,373,068	2,373,068	2,373,068
	Current year receipts		3,493,000	1,746,665	3,160,728	4,475,000	5,783,802	5,783,802	3,990,000	4,792,100	4,698,350
	<b>Conditions met - transferred to revenue</b>		<b>1,330,870</b>	<b>2,296,816</b>	<b>3,244,900</b>	<b>4,475,000</b>	<b>5,783,802</b>	<b>5,783,802</b>	<b>3,990,000</b>	<b>4,792,100</b>	<b>4,698,350</b>
	Conditions still to be met - transferred to liabilities		3,007,391	2,457,241	2,373,068	2,373,068	2,373,068	2,373,068	2,373,068	2,373,068	2,373,068
<b>District Municipality:</b>											
	Balance unspent at beginning of the year										
	Current year receipts										
	<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
	Conditions still to be met - transferred to liabilities										
<b>Other grant providers:</b>											
	Balance unspent at beginning of the year		110,032	-	(0)	(0)	(0)	(0)	(0)	(0)	(0)
	Current year receipts		160,000	174,950	117,667	-	-	-	-	-	-
	<b>Conditions met - transferred to revenue</b>		<b>270,032</b>	<b>174,950</b>	<b>117,667</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Conditions still to be met - transferred to liabilities		-	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
	<b>Total operating transfers and grants revenue</b>		<b>56,225,911</b>	<b>67,740,761</b>	<b>74,187,048</b>	<b>93,059,000</b>	<b>95,196,708</b>	<b>95,196,708</b>	<b>95,603,000</b>	<b>93,303,100</b>	<b>95,942,350</b>
	<b>Total operating transfers and grants - CTBM</b>		<b>6,830,947</b>	<b>4,153,608</b>	<b>3,201,973</b>	<b>3,201,973</b>	<b>2,885,014</b>	<b>2,885,014</b>	<b>2,885,014</b>	<b>2,885,014</b>	<b>2,885,014</b>
<b>Capital transfers and grants:</b>											
<b>National Government:</b>											
	Balance unspent at beginning of the year		6,564,865	4,359,900	3,693,663	3,342,375	3,342,375	3,342,375	3,659,334	3,659,334	3,659,334
	Current year receipts		2,688,744	7,486,387	8,703,124	6,446,000	10,038,151	10,038,151	-	-	-
	<b>Conditions met - transferred to revenue</b>		<b>4,893,709</b>	<b>8,152,624</b>	<b>9,054,412</b>	<b>6,446,000</b>	<b>9,721,192</b>	<b>9,721,192</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Conditions still to be met - transferred to liabilities		4,359,900	3,693,663	3,342,375	3,342,375	3,659,334	3,659,334	3,659,334	3,659,334	3,659,334
<b>Provincial Government:</b>											
	Balance unspent at beginning of the year		4,824,407	1,480,447	104,182	1	1	1	1	1	1
	Current year receipts		-	-	-	-	-	-	-	-	-
	<b>Conditions met - transferred to revenue</b>		<b>3,343,960</b>	<b>1,376,264</b>	<b>104,182</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	Conditions still to be met - transferred to liabilities		1,480,447	104,182	1	1	1	1	1	1	1

DC9 Frances Beard - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds - Continue

R	Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<b>District Municipality:</b>										
	Balance unspent at beginning of the year										
	Current year receipts										
	<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
	Conditions still to be met - transferred to liabilities										
	<b>Other grant providers:</b>										
	Balance unspent at beginning of the year		-	21,610	21,610	21,610	21,610	21,610	21,610	21,610	21,610
	Current year receipts		816,368	486,902	-	-	-	-	-	-	-
	<b>Conditions met - transferred to revenue</b>		<b>794,758</b>	<b>486,902</b>	-	-	-	-	-	-	-
	Conditions still to be met - transferred to liabilities		21,610	21,610	21,610	21,610	21,610	21,610	21,610	21,610	21,610
	<b>Total capital transfers and grants revenue</b>		<b>9,032,428</b>	<b>10,015,790</b>	<b>9,158,594</b>	<b>6,446,000</b>	<b>9,721,192</b>	<b>9,721,192</b>	-	-	-
	<b>Total capital transfers and grants - CTBM</b>		<b>5,861,956</b>	<b>3,819,455</b>	<b>3,363,985</b>	<b>3,363,985</b>	<b>3,680,944</b>	<b>3,680,944</b>	<b>3,680,944</b>	<b>3,680,944</b>	<b>3,680,944</b>
	<b>TOTAL TRANSFERS AND GRANTS REVENUE</b>		<b>65,258,339</b>	<b>77,756,551</b>	<b>83,345,642</b>	<b>99,505,000</b>	<b>104,917,900</b>	<b>104,917,900</b>	<b>95,603,000</b>	<b>93,303,100</b>	<b>95,942,350</b>
	<b>TOTAL TRANSFERS AND GRANTS - CTBM</b>		<b>12,692,904</b>	<b>7,973,063</b>	<b>6,565,958</b>	<b>6,565,958</b>	<b>6,565,958</b>	<b>6,565,958</b>	<b>6,565,958</b>	<b>6,565,958</b>	<b>6,565,958</b>

DC9 Frances Baard - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>R thousand</b>										
<b>Transfers to other municipalities</b>										
<i>Dikgatlong Municipality (NC092)</i>		10,078,248	7,712,665	8,356,414	3,680,000	5,571,800	5,571,800	3,812,000	4,500,000	3,000,000
<i>Magareng Municipality (NC093)</i>		6,545,179	6,422,354	2,328,241	5,400,000	5,400,000	5,400,000	4,420,000	3,000,000	3,000,000
<i>Phokwane Municipality (NC094)</i>		6,922,668	3,761,761	7,036,369	2,710,000	7,264,200	7,264,200	5,762,000	4,000,000	3,000,000
<i>Sol Plaatje Municipality (NC091)</i>		6,900,100	4,049,366	5,011,525	500,000	500,000	500,000	750,000	1,000,000	1,000,000
<i>District Management Areas</i>		3,894,760	4,293,638	2,872,752	5,788,820	5,004,110	3,504,110	2,500,000	-	-
<i>Expanded works program</i>					10,207,000	10,207,000	10,207,000	9,882,000	-	-
<i>Unallocated (Mintenance Fund)</i>						410,000	410,000	-	-	-
<i>DWAF Projects awaiting approval</i>						3,592,420	3,592,420	-	-	-
<i>Unallocated (MIG Grant)</i>					6,446,000	-	-	-	-	-
<i>Unallocated</i>					410,000	733,170	733,170	-	-	7,022,460
<b>TOTAL TRANSFERS TO MUNICIPALITIES:</b>		<b>34,340,955</b>	<b>26,239,784</b>	<b>25,605,302</b>	<b>35,141,820</b>	<b>38,682,700</b>	<b>37,182,700</b>	<b>27,126,000</b>	<b>12,500,000</b>	<b>17,022,460</b>
<b>Transfers to Entities/Other External Mechanisms</b>										
<i>Dikgatlong Municipality (NC092)</i>										
<b>TOTAL TRANSFERS TO ENTITIES/EMS'</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Transfers to other Organs of State</b>										
<i>Northern Cape Tourism Authority</i>		131,579	132,366	135,000	135,000	135,000	135,000	135,000	135,000	135,000
<b>TOTAL TRANSFERS TO OTHER ORGANS OF STATE:</b>		<b>131,579</b>	<b>132,366</b>	<b>135,000</b>	<b>135,000</b>	<b>135,000</b>	<b>135,000</b>	<b>135,000</b>	<b>135,000</b>	<b>135,000</b>
<b>Grants to Organisations/ Groups of Individuals</b>										
<i>Council</i>		343,928	996,883	930,995		219,596	219,596	54,000	4,000	4,000
<i>Municipal Manager</i>		36,815	945,298	3,311,363		-	-	-	-	-
<i>Communications</i>		134,720	244,596	629,111	150,460	80,460	80,460	36,430	183,970	34,940
<i>Special projects: Finance</i>		1,103,050	5,391,801	5,201,757	1,690,000	1,456,700	1,456,700	450,000	900,000	450,000
<i>Employment assistance program</i>		17,385	32,000	24,799	100,000	300,000	300,000	750,000	1,004,630	1,036,520
<i>Employee wellness programs</i>						160,000	160,000	-	-	-
<i>Information systems</i>								660,000	550,000	-
<i>Other Infrastructure Projects</i>		-	35,146	-	-	-	-	-	-	-
<i>IDP / PMS Projects</i>		-	664,947	2,184,434	36,580	36,580	36,580	38,660	40,960	43,240
<i>Tourism Projects</i>		419,929	22,892	906,417	1,715,000	1,715,000	1,625,000	1,970,000	3,236,900	2,974,300

DC9 Frances Baard - Supporting Table SA21 Transfers and grants made by the municipality - Continue

Description	R thousand	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<i>Msig Projects</i>		407,449	1,580,764	-	1,824,250	2,310,337	2,310,337	1,200,000	1,200,000	1,000,000
<i>Local Economic Development</i>		1,188,851	1,543,675	1,329,008	1,481,200	1,531,200	1,491,200	1,569,000	2,082,150	1,474,000
<i>Environmental Health Projects</i>		286,430	183,630	240,882	980,000	2,005,860	2,005,860	670,000	182,500	155,810
<i>Community Development</i>		323,708	465,208	50,269	677,750	677,750	677,750	-	-	-
<i>GIS Programmes</i>				-	20,000	63,670	63,670	847,020	-	-
<i>Spatial Planning</i>								1,003,160	1,065,350	1,128,210
<i>Disaster Management</i>		208,009	547,716	638,414	499,600	918,806	918,806	216,880	371,000	371,000
<i>Disaster emergency Projects</i>				98,323	180,000	180,000	180,000	180,000	189,000	196,560
<i>Special Programmes</i>			7,590	-	190,000	181,500	181,500	-	-	-
<i>FMG Projects</i>				496,219	290,000	743,050	743,050	90,000	126,900	91,650
<i>Sprcial Projects: Housing</i>				8,475	239,980	226,480	226,480	319,700	403,740	161,120
<b>TOTAL GRANTS TO ORGANISATIONS/GROUPS OF INDIVIDUALS:</b>		<b>4,470,273</b>	<b>12,662,144</b>	<b>16,050,465</b>	<b>10,074,820</b>	<b>12,806,989</b>	<b>12,676,989</b>	<b>10,054,850</b>	<b>11,541,100</b>	<b>9,121,350</b>
<b>TOTAL TRANSFERS AND GRANTS</b>		<b>38,942,807</b>	<b>39,034,294</b>	<b>41,790,767</b>	<b>45,351,640</b>	<b>51,624,689</b>	<b>49,994,689</b>	<b>37,315,850</b>	<b>24,176,100</b>	<b>26,278,810</b>

DC9 Frances Baard - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	R	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
		A	B	C	D	E	F	G	H	I
<b><u>Councillors (Political Office Bearers plus Other)</u></b>										
Salary		2,301,106	2,482,980	2,662,869	2,851,590	2,851,590	2,851,590	3,524,380	3,700,600	3,885,640
Pension Contributions		227,528	277,911	311,049	339,690	339,690	339,690	403,740	423,930	445,130
Medical Aid Contributions		43,839	54,471	78,043	91,960	91,960	91,960	105,100	110,360	115,880
Motor vehicle allowance		836,605	917,888	993,684	1,073,190	1,073,190	1,073,190	1,255,180	1,317,940	1,383,840
Cell phone allowance		116,940	126,895	138,840	149,950	149,950	149,950	186,830	196,170	205,980
Housing allowance					-					
Other benefits or allowances		34,834	48,167	59,982	44,000	44,000	44,000	46,200	48,520	50,940
In-kind benefits										
<b>Sub Total - Councillors</b>		<b>3,560,852</b>	<b>3,908,311</b>	<b>4,244,467</b>	<b>4,550,380</b>	<b>4,550,380</b>	<b>4,550,380</b>	<b>5,521,430</b>	<b>5,797,520</b>	<b>6,087,410</b>
% increase			9.8%	8.6%	7.2%	-	-	21.3%	5.0%	5.0%
<b><u>Senior Managers of the Municipality</u></b>										
Salary		1,585,912	2,599,703	2,852,150	3,148,380	3,148,380	3,148,380	3,410,530	3,536,650	3,720,570
Pension Contributions		285,375	364,420	428,538	430,320	430,320	430,320	468,970	487,780	513,150
Medical Aid Contributions		129,804	122,722	175,871	205,250	205,250	205,250	196,750	216,850	238,970
Motor vehicle allowance		423,600	456,874	471,750	475,800	475,800	475,800	475,800	475,800	475,800
Cell phone allowance					36,000	36,000	36,000	36,000	36,000	36,000
Housing allowance		81,246	81,246	81,246	6,770	6,770	6,770	6,770	6,770	6,770
Performance Bonus		196,460	586,791	484,512	380,000	380,000	380,000	459,620	460,000	460,000
Other benefits or allowances		26,977	36,392	44,835	99,250	99,250	99,250	167,020	172,360	179,790
In-kind benefits					90	90	90	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>		<b>2,729,374</b>	<b>4,248,148</b>	<b>4,538,902</b>	<b>4,871,580</b>	<b>4,871,580</b>	<b>4,871,580</b>	<b>5,221,460</b>	<b>5,392,210</b>	<b>5,631,050</b>
% increase			55.6%	6.8%	7.3%	-	-	7.2%	3.3%	4.4%

DC9 Frances Baard - Supporting Table SA22 Summary councillor and staff benefits - continue

Summary of Employee and Councillor remuneration	R	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		11,657,103	13,162,402	17,905,254	22,673,280	22,673,280	22,673,280	23,539,210	26,504,490	27,890,400
Pension Contributions		1,615,566	1,976,453	2,504,667	3,513,150	3,513,150	3,513,150	3,731,080	4,203,760	4,419,550
Medical Aid Contributions		1,512,202	1,650,921	1,002,923	2,321,010	2,321,010	2,321,010	1,727,860	1,955,500	2,079,320
Motor vehicle allowance		883,441	954,643	1,233,796	1,701,370	1,701,370	1,701,370	1,666,820	1,666,820	1,666,820
Cell phone allowance		-		155,611	75,000	75,000	75,000	91,800	88,200	88,200
Housing allowance		424,029	335,245	454,372	535,870	535,870	535,870	643,460	671,460	671,460
Overtime								-	-	-
Performance Bonus					-	-	-	-	-	-
Other benefits or allowances		341,593	351,858	480,664	2,053,060	2,053,060	2,053,060	1,837,500	2,061,790	2,157,370
In-kind benefits								-	-	-
<b>Sub Total - Other Municipal Staff</b>		<b>16,433,934</b>	<b>18,431,522</b>	<b>23,737,286</b>	<b>32,872,740</b>	<b>32,872,740</b>	<b>32,872,740</b>	<b>33,237,730</b>	<b>37,152,020</b>	<b>38,973,120</b>
% increase			12.2%	28.8%	38.5%	-	-	1.1%	11.8%	4.9%
<b>Total Parent Municipality</b>		<b>22,724,160</b>	<b>26,587,981</b>	<b>32,520,655</b>	<b>42,294,700</b>	<b>42,294,700</b>	<b>42,294,700</b>	<b>43,980,620</b>	<b>48,341,750</b>	<b>50,691,580</b>
			17.0%	22.3%	30.1%	-	-	4.0%	9.9%	4.9%
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>		<b>22,724,160</b>	<b>26,587,981</b>	<b>32,520,655</b>	<b>42,294,700</b>	<b>42,294,700</b>	<b>42,294,700</b>	<b>43,980,620</b>	<b>48,341,750</b>	<b>50,691,580</b>
% increase			17.0%	22.3%	30.1%	-	-	4.0%	9.9%	4.9%
<b>TOTAL MANAGERS AND STAFF</b>		<b>19,163,308</b>	<b>22,679,670</b>	<b>28,276,188</b>	<b>37,744,320</b>	<b>37,744,320</b>	<b>37,744,320</b>	<b>38,459,190</b>	<b>42,544,230</b>	<b>44,604,170</b>

DC9 Frances Baard - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No. 10	Salary	Contrib.	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.			2.	3.
<b>Councillors</b>								
Speaker			508,270	18,920	84,020			611,210
Chief Whip								-
Executive Mayor			398,580	80,150	163,370			642,100
Deputy Executive Mayor								-
Executive Committee			1,218,230	228,260	556,220			2,002,710
Total for all other councillors			1,399,300	305,910	560,200			2,265,410
<b>Total Councillors</b>		-	<b>3,524,380</b>	<b>633,240</b>	<b>1,363,810</b>			<b>5,521,430</b>
<b>Senior Managers of the Municipality</b>								
Municipal Manager (MM)			617,180	193,250	211,010	99,620		1,121,060
Chief Finance Officer			568,630	176,430	190,040	90,000		1,025,100
Director - Administration			579,970	180,080	175,050	90,000		1,025,100
Director - Planning & Development			639,250	182,240	113,610	90,000		1,025,100
Director - Infrastructure Development			743,150	43,020	148,930	90,000		1,025,100
								-
<i>List of each official with packages &gt;= senior manager</i>								-
								-
<b>Total Senior Managers of the Municipality</b>		-	<b>3,148,180</b>	<b>775,020</b>	<b>838,640</b>	<b>459,620</b>	-	<b>5,221,460</b>
<b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b>			<b>6,672,560</b>	<b>1,408,260</b>	<b>2,202,450</b>	<b>459,620</b>	-	<b>10,742,890</b>

DC9 Frances Baard - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers Number	Ref	2009/10			Current Year 2010/11			Budget Year 2011/12		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
<b>Municipal Council and Boards of Municipal Entities</b>										
Councillors (Political Office Bearers plus Other Councillors)		25	7	18	25	7	18	25	7	18
Board Members of municipal entities		-	-	-	-	-	-	-	-	-
<b>Municipal employees</b>										
Municipal Manager and Senior Managers		4	5	5	5		5	5	-	5
Other Managers					12	5	7	17	9	8
Professionals		-	-	-	17	14	3	20	14	6
<i>Finance</i>					12	12		17	12	5
<i>Spatial/town planning</i>					1		1	3	2	1
<i>Information Technology</i>					4	2	2			
<i>Roads</i>										
<i>Electricity</i>										
<i>Water</i>										
<i>Sanitation</i>										
<i>Refuse</i>										
<i>Other</i>					30	25	5			
Technicians		-	-	-	-	-	-	5	3	2
<i>Finance</i>										
<i>Spatial/town planning</i>										
<i>Information Technology</i>								5	3	2
<i>Roads</i>										
<i>Electricity</i>										
<i>Water</i>										
<i>Sanitation</i>										
<i>Refuse</i>										
<i>Other</i>					8	5	3	31	31	
Clerks (Clerical and administrative)					39	39		33	33	
Service and sales workers					15	15		15	15	
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators					3	3				
Elementary Occupations										
<b>TOTAL PERSONNEL NUMBERS</b>		<b>29</b>	<b>12</b>	<b>23</b>	<b>154</b>	<b>113</b>	<b>41</b>	<b>151</b>	<b>112</b>	<b>39</b>
% increase					569.6%	(26.6%)	(63.7%)	(1.9%)	(0.9%)	(4.9%)
<b>Total municipal employees headcount</b>										
Finance personnel headcount					25	17	8			
Human Resources personnel headcount					5	4	1			



DC9 Frances Baard - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Revenue By Source</b>																
Property rates													-	-	-	
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - electricity revenue													-	-	-	
Service charges - water revenue													-	-	-	
Service charges - sanitation revenue													-	-	-	
Service charges - refuse revenue													-	-	-	
Service charges - other													-	-	-	
Rental of facilities and equipment		7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	90,000	94,500	98,280	
Interest earned - external investments		487,800	341,460	219,510	439,020	439,020	351,216	560,970	487,800	243,900	439,020	463,410	4,878,000	5,121,900	5,326,770	
Interest earned - outstanding debtors													-	-	-	
Dividends received													-	-	-	
Fines													-	-	-	
Licences and permits													-	-	-	
Agency services													-	-	-	
Transfers recognised - operational		22,548,333	1,000,000	1,000,000	1,500,000	22,548,333	500,000	5,000,000	6,000,000	28,681,333	5,000,000	3,000,000	(1,175,000)	95,603,000	93,303,100	95,942,350
Other revenue		72,117	72,117	72,117	72,117	72,117	72,117	72,117	72,117	72,117	72,117	72,117	72,117	865,400	653,700	682,230
Gains on disposal of PPE													80,000	80,000	87,360	
<b>Total Revenue (excluding capital transfers and contribution)</b>		<b>23,115,750</b>	<b>1,421,077</b>	<b>1,299,127</b>	<b>2,018,637</b>	<b>23,066,970</b>	<b>930,833</b>	<b>5,640,587</b>	<b>6,567,417</b>	<b>29,004,850</b>	<b>5,518,637</b>	<b>3,543,027</b>	<b>(610,509)</b>	<b>101,516,400</b>	<b>99,257,200</b>	<b>102,136,990</b>
<b>Expenditure By Type</b>																
Employee related costs		3,168,272	3,168,272	3,168,272	3,168,272	5,235,142	3,168,272	3,860,390	3,400,770	3,400,770	3,400,770	3,400,770	(80,778)	38,459,190	42,544,230	44,604,170
Remuneration of councillors		460,119	460,119	460,119	460,119	460,119	460,119	460,119	460,119	460,119	460,119	460,119	460,119	5,521,430	5,797,520	6,087,410
Debt impairment													3,000	3,000	3,000	
Depreciation & asset impairment		302,129	302,129	302,129	302,129	302,129	302,129	302,129	302,129	302,129	302,129	302,129	302,129	3,625,550	3,511,830	3,516,240
Finance charges							549,107						1,466,303	2,015,410	1,976,480	1,825,350
Bulk purchases		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services													-	-	-	-
Transfers and grants		559,738	746,317	2,612,110	2,985,268	1,492,634	3,731,585	1,865,793	3,731,585	5,597,378	7,463,170	4,477,902	2,052,372	37,315,850	24,176,100	26,278,810
Other expenditure		1,573,403	1,573,403	1,573,403	1,573,403	1,573,403	1,573,403	1,573,403	1,573,403	1,573,403	1,573,403	1,573,403	1,573,403	18,880,830	18,462,090	18,146,940
Loss on disposal of PPE													-	-	-	-
<b>Total Expenditure</b>		<b>6,063,660</b>	<b>6,250,240</b>	<b>8,116,032</b>	<b>8,489,191</b>	<b>9,063,427</b>	<b>9,784,615</b>	<b>8,061,833</b>	<b>9,468,006</b>	<b>11,333,798</b>	<b>13,199,591</b>	<b>10,217,323</b>	<b>5,773,547</b>	<b>105,821,260</b>	<b>96,471,250</b>	<b>100,461,920</b>
<b>Surplus/(Deficit)</b>																
Transfers recognised - capital		17,052,090	(4,829,163)	(6,816,905)	(6,470,554)	14,003,544	(8,853,782)	(2,421,246)	(2,900,589)	17,671,052	(7,680,954)	(6,674,296)	(6,384,057)	(4,304,860)	2,785,950	1,675,070
Contributions recognised - capital													-	-	-	-
Contributed assets													-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>																
Taxation													-	-	-	-
Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate													-	-	-	-
<b>Surplus/(Deficit)</b>		<b>17,052,090</b>	<b>(4,829,163)</b>	<b>(6,816,905)</b>	<b>(6,470,554)</b>	<b>14,003,544</b>	<b>(8,853,782)</b>	<b>(2,421,246)</b>	<b>(2,900,589)</b>	<b>17,671,052</b>	<b>(7,680,954)</b>	<b>(6,674,296)</b>	<b>(6,384,057)</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>

DC9 Frances Baard - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

R	Description	Ref	Budget Year 2011/12											Medium Term Revenue and Expenditure Framework			
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Revenue by Vote</b>																	
	Vote1 - Executive & Council		541,333	-	-	-	541,333	-	-	-	541,333	-	-	-	1,624,000	1,715,000	1,815,000
	Vote2 - Budget & Treasury		17,987,083	1,171,077	1,049,127	1,086,137	17,755,803	198,333	4,518,087	6,384,917	25,876,183	5,268,637	3,293,027	(10,620,909)	73,967,500	80,309,130	82,734,170
	Vote3 - Corporate Services		1,000,000	-	-	-	1,000,000	-	-	-	1,000,000	-	-	-	3,000,000	3,000,000	3,000,000
	Vote4 - Planning & Development		-	-	-	182,500	182,500	182,500	1,122,500	182,500	-	-	-	337,500	2,190,000	2,246,000	2,049,000
	Vote5 - Project Management & Advisory Services		3,587,333	250,000	250,000	750,000	3,587,333	550,000	-	-	1,587,333	250,000	250,000	9,672,900	20,734,900	11,987,070	12,538,820
	Example 6 - Vote6		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Example 7 - Vote7		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Example 8 - Vote8		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Example 9 - Vote9		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Example 10 - Vote10		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Example 11 - Vote11		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Example 12 - Vote12		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Example 13 - Vote13		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Example 14 - Vote14		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Example 15 - Vote15		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<b>Total Revenue by Vote</b>		<b>23,115,750</b>	<b>1,421,077</b>	<b>1,299,127</b>	<b>2,018,637</b>	<b>23,066,970</b>	<b>930,833</b>	<b>5,640,587</b>	<b>6,567,417</b>	<b>29,004,850</b>	<b>5,518,637</b>	<b>3,543,027</b>	<b>(610,509)</b>	<b>101,516,400</b>	<b>99,257,200</b>	<b>102,136,990</b>
<b>Expenditure by Vote to be appropriated</b>																	
	Vote1 - Executive & Council		1,400,183	1,400,183	1,400,183	1,400,183	1,739,693	1,400,183	1,499,803	1,400,183	1,400,183	1,400,183	1,400,183	1,400,183	17,241,320	19,730,680	20,094,550
	Vote2 - Budget & Treasury		1,221,943	1,221,943	1,221,943	1,221,943	1,608,663	1,221,943	1,221,943	1,311,943	1,221,943	1,221,943	1,221,943	1,221,943	15,140,030	15,977,590	15,823,040
	Vote3 - Corporate Services		1,446,123	1,446,123	1,446,123	1,446,123	1,960,813	1,446,123	1,536,123	1,446,123	1,446,123	1,446,123	1,446,123	1,446,123	17,958,160	19,483,740	19,089,660
	Vote4 - Planning & Development		1,491,661	1,510,648	1,510,648	1,510,648	1,994,948	1,510,648	1,600,648	1,510,648	1,510,648	1,510,648	1,510,648	1,529,636	18,702,080	20,261,610	19,796,810
	Vote5 - Project Management & Advisory Services		242,941	428,966	2,289,217	2,661,267	1,514,716	3,954,475	1,957,615	3,547,866	5,498,117	7,358,369	4,384,966	2,941,155	36,779,670	21,017,630	25,657,860
	Example 6 - Vote6		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Example 7 - Vote7		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Example 8 - Vote8		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Example 9 - Vote9		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Example 10 - Vote10		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Example 11 - Vote11		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Example 12 - Vote12		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Example 13 - Vote13		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Example 14 - Vote14		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Example 15 - Vote15		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<b>Total Expenditure by Vote</b>		<b>5,802,849</b>	<b>6,007,862</b>	<b>7,868,113</b>	<b>8,240,163</b>	<b>8,818,832</b>	<b>9,533,371</b>	<b>7,816,130</b>	<b>9,216,762</b>	<b>11,077,013</b>	<b>12,937,264</b>	<b>9,963,862</b>	<b>8,539,038</b>	<b>105,821,260</b>	<b>96,471,250</b>	<b>100,461,920</b>
	<b>Surplus/(Deficit) before assoc.</b>		<b>17,312,901</b>	<b>(4,586,785)</b>	<b>(6,568,986)</b>	<b>(6,221,527)</b>	<b>14,248,138</b>	<b>(8,602,538)</b>	<b>(2,175,544)</b>	<b>(2,649,345)</b>	<b>17,927,837</b>	<b>(7,418,628)</b>	<b>(6,420,836)</b>	<b>(9,149,548)</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>
	Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<b>Surplus/(Deficit)</b>		<b>17,312,901</b>	<b>(4,586,785)</b>	<b>(6,568,986)</b>	<b>(6,221,527)</b>	<b>14,248,138</b>	<b>(8,602,538)</b>	<b>(2,175,544)</b>	<b>(2,649,345)</b>	<b>17,927,837</b>	<b>(7,418,628)</b>	<b>(6,420,836)</b>	<b>(9,149,548)</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>

DC9 Frances Baard - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

R	Description	Ref	Budget Year 2011/12										Medium Term Revenue and Expenditure Framework				
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Revenue - Standard</b>																	
	<i>Governance and administration</i>		18,528,417	1,171,077	1,049,127	1,086,137	18,297,137	198,333	4,518,087	6,384,917	26,417,517	5,268,637	3,293,027	(10,620,909)	75,591,500	82,024,130	84,549,170
	Executive and council		541,333	-	-	-	541,333	-	-	-	541,333	-	-	-	1,624,000	1,715,000	1,815,000
	Budget and treasury office		17,987,083	1,171,077	1,049,127	1,086,137	17,755,803	198,333	4,518,087	6,384,917	25,876,183	5,268,637	3,293,027	(10,620,909)	73,967,500	80,309,130	82,734,170
	Corporate services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<i>Community and public safety</i>		250,000	250,000	250,000	250,000	250,000	250,000	820,000	820,000	250,000	250,000	250,000	50,000	3,940,000	4,742,100	4,648,350
	Community and social services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Public safety		-	-	-	-	-	-	570,000	570,000	-	-	-	(200,000)	940,000	996,000	999,000
	Housing		250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	3,000,000	3,746,100	3,649,350	
	Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<i>Economic and environmental services</i>		4,337,333	-	-	682,500	4,519,833	482,500	302,500	(637,500)	2,337,333	-	-	9,960,400	21,984,900	12,490,970	12,939,470
	Planning and development		3,337,333	-	-	682,500	3,519,833	482,500	302,500	(637,500)	1,337,333	-	-	9,960,400	18,984,900	9,490,970	9,939,470
	Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Environmental protection		1,000,000	-	-	-	1,000,000	-	-	-	1,000,000	-	-	-	3,000,000	3,000,000	3,000,000
	<i>Trading services</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<b>Total Revenue - Standard</b>		<b>23,115,750</b>	<b>1,421,077</b>	<b>1,299,127</b>	<b>2,018,637</b>	<b>23,066,970</b>	<b>930,833</b>	<b>5,640,587</b>	<b>6,567,417</b>	<b>29,004,850</b>	<b>5,518,637</b>	<b>3,543,027</b>	<b>(610,509)</b>	<b>101,516,400</b>	<b>99,257,200</b>	<b>102,136,990</b>
<b>Expenditure - Standard</b>																	
	<i>Governance and administration</i>		4,068,248	4,068,248	4,068,248	4,068,248	5,309,168	4,068,248	4,257,868	4,158,248	4,068,248	4,068,248	4,068,248	1,631,158	47,902,420	52,796,430	52,532,760
	Executive and council		1,700,183	1,500,183	1,700,183	1,550,183	1,739,693	1,400,183	1,499,803	1,550,183	1,400,183	1,400,183	1,400,183	400,183	17,241,320	19,730,680	20,094,550
	Budget and treasury office		1,221,943	1,221,943	1,221,943	921,943	1,608,663	1,521,943	1,621,943	1,461,943	1,221,943	1,221,943	1,221,943	671,943	15,140,030	15,977,590	15,823,040
	Corporate services		1,146,123	1,346,123	1,146,123	1,596,123	1,960,813	1,146,123	1,136,123	1,146,123	1,446,123	1,446,123	1,446,123	559,033	15,521,070	17,088,160	16,615,170
	<i>Community and public safety</i>		635,769	635,769	635,769	635,769	927,348	635,769	635,769	635,769	635,769	635,769	635,769	613,340	7,898,380	8,478,260	8,588,700
	Community and social services		-	-	-	-	-	-	-	-	-	-	-	-	-	367,540	392,440
	Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Public safety		305,575	305,575	305,575	305,575	438,760	305,575	305,575	305,575	305,575	305,575	305,575	295,330	3,789,840	4,364,620	4,546,910
	Housing		330,194	330,194	330,194	330,194	488,588	330,194	330,194	330,194	330,194	330,194	330,194	318,010	4,108,540	3,746,100	3,649,350
	Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<i>Economic and environmental services</i>		1,098,832	1,303,845	3,164,096	3,536,147	2,582,316	4,829,354	2,922,494	4,422,745	6,372,996	8,233,248	5,259,846	6,294,541	50,020,460	35,196,560	39,340,460
	Planning and development		1,098,832	1,303,845	3,164,096	3,536,147	2,582,316	4,829,354	2,922,494	4,422,745	6,372,996	8,233,248	5,259,846	3,857,451	47,583,370	33,168,520	37,258,410
	Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Environmental protection		-	-	-	-	-	-	-	-	-	-	-	2,437,090	2,437,090	2,028,040	2,082,050
	<i>Trading services</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<b>Total Expenditure - Standard</b>		<b>5,802,849</b>	<b>6,007,862</b>	<b>7,868,113</b>	<b>8,240,163</b>	<b>8,818,832</b>	<b>9,533,371</b>	<b>7,816,130</b>	<b>9,216,762</b>	<b>11,077,013</b>	<b>12,937,264</b>	<b>9,963,862</b>	<b>8,539,038</b>	<b>105,821,260</b>	<b>96,471,250</b>	<b>100,461,920</b>
	<b>Surplus/(Deficit) before assoc.</b>		<b>17,312,901</b>	<b>(4,586,785)</b>	<b>(6,568,986)</b>	<b>(6,221,527)</b>	<b>14,248,138</b>	<b>(8,602,538)</b>	<b>(2,175,544)</b>	<b>(2,649,345)</b>	<b>17,927,837</b>	<b>(7,418,628)</b>	<b>(6,420,836)</b>	<b>(9,149,548)</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>
	Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<b>Surplus/(Deficit)</b>		<b>17,312,901</b>	<b>(4,586,785)</b>	<b>(6,568,986)</b>	<b>(6,221,527)</b>	<b>14,248,138</b>	<b>(8,602,538)</b>	<b>(2,175,544)</b>	<b>(2,649,345)</b>	<b>17,927,837</b>	<b>(7,418,628)</b>	<b>(6,420,836)</b>	<b>(9,149,548)</b>	<b>(4,304,860)</b>	<b>2,785,950</b>	<b>1,675,070</b>

DC9 Frances Baard - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

R	Description	Ref	Budget Year 2011/12										Medium Term Revenue and Expenditure Framework				
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<b>Multi-year expenditure to be appropriated</b>																
	Vote1 - Executive & Council												-	-	-	-	-
	Vote2 - Budget & Treasury												-	-	-	-	-
	Vote3 - Corporate Services												-	-	-	-	-
	Vote4 - Planning & Development												-	-	-	-	-
	Vote5 - Project Management & Advisory Services												-	-	-	-	-
	Example 6 - Vote6												-	-	-	-	-
	Example 7 - Vote7												-	-	-	-	-
	Example 8 - Vote8												-	-	-	-	-
	Example 9 - Vote9												-	-	-	-	-
	Example 10 - Vote10												-	-	-	-	-
	Example 11 - Vote11												-	-	-	-	-
	Example 12 - Vote12												-	-	-	-	-
	Example 13 - Vote13												-	-	-	-	-
	Example 14 - Vote14												-	-	-	-	-
	Example 15 - Vote15												-	-	-	-	-
	<b>Capital multi-year expenditure sub-total</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<b>Single-year expenditure to be appropriated</b>																
	Vote1 - Executive & Council		60,000										-	60,000	-	-	-
	Vote2 - Budget & Treasury				20,000	-	300,000					3,600	323,600	400,000	300,000		
	Vote3 - Corporate Services		-	-	-	15,000	145,000	-	18,000	256,000	-	3,000	437,000	485,000	535,000		
	Vote4 - Planning & Development		-	9,500	16,500	-	41,180	15,000	-	-	-	1,208,500	1,290,680	15,760	16,380		
	Vote5 - Project Management & Advisory Services							150,400	200,000	370,000	3,000	565,000	1,288,400	2,479,000	49,000		
	Example 6 - Vote6											-	-	-	-	-	-
	Example 7 - Vote7											-	-	-	-	-	-
	Example 8 - Vote8											-	-	-	-	-	-
	Example 9 - Vote9											-	-	-	-	-	-
	Example 10 - Vote10											-	-	-	-	-	-
	Example 11 - Vote11											-	-	-	-	-	-
	Example 12 - Vote12											-	-	-	-	-	-
	Example 13 - Vote13											-	-	-	-	-	-
	Example 14 - Vote14											-	-	-	-	-	-
	Example 15 - Vote15											-	-	-	-	-	-
	<b>Capital single-year expenditure sub-total</b>		60,000	9,500	36,500	-	356,180	145,000	165,400	218,000	626,000	3,000	1,780,100	3,399,680	3,379,760	900,380	
	<b>Total Capital Expenditure</b>		60,000	9,500	36,500	-	356,180	145,000	165,400	218,000	626,000	3,000	1,780,100	3,399,680	3,379,760	900,380	

DC9 Frances Baard - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

R	Description	Ref	Budget Year 2011/12										Medium Term Revenue and Expenditure Framework				
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>DC9 Frances Baard - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding - Continue</b>																	
	<i>Governance and administration</i>		60,000	-	20,000	-	315,000	145,000	-	18,000	-	-	-	262,600	820,600	885,000	835,000
	Executive and council		60,000	-	-	-	-	-	-	-	-	-	-	-	60,000	-	-
	Budget and treasury office		-	-	20,000	-	300,000	-	-	-	-	-	3,600	323,600	400,000	300,000	
	Corporate services		-	-	-	-	15,000	145,000	-	18,000	-	-	259,000	437,000	485,000	535,000	
	<i>Community and public safety</i>		-	-	-	-	-	-	34,400	-	-	-	1,205,000	1,239,400	15,760	16,380	
	Community and social services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Public safety		-	-	-	-	-	-	-	-	-	-	1,200,000	1,200,000	15,760	16,380	
	Housing		-	-	-	-	-	34,400	-	-	-	-	5,000	39,400	-	-	
	Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	<i>Economic and environmental services</i>		-	9,500	16,500	-	41,180	-	131,000	200,000	626,000	3,000	312,500	1,339,680	2,479,000	49,000	
	Planning and development		-	9,500	16,500	-	41,180	-	131,000	200,000	626,000	3,000	312,500	1,339,680	2,479,000	49,000	
	Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	<i>Trading services</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	<b>Total Capital Expenditure - Standard</b>		<b>60,000</b>	<b>9,500</b>	<b>36,500</b>	<b>-</b>	<b>356,180</b>	<b>145,000</b>	<b>165,400</b>	<b>218,000</b>	<b>626,000</b>	<b>3,000</b>	<b>1,780,100</b>	<b>3,399,680</b>	<b>3,379,760</b>	<b>900,380</b>	

DC9 Frances Baard - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>R</b>													Jan-00		
<b>Cash Receipts By Source</b>															
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	90,000	94,500	98,280
Interest earned - external investments	487,800	341,460	219,510	439,020	439,020	351,216	560,970	487,800	243,900	439,020	463,410	404,874	4,878,000	5,121,900	5,326,770
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer receipts - operational	22,548,333	1,000,000	1,000,000	-	22,548,333	500,000	5,000,000	6,000,000	28,681,333	5,000,000	3,000,000	325,000	95,603,000	93,303,100	95,942,350
Other revenue	72,117	72,117	72,117	72,117	72,117	72,117	72,117	72,117	72,117	72,117	72,117	72,117	865,400	653,700	682,230
<b>Cash Receipts by Source</b>	<b>23,115,750</b>	<b>1,421,077</b>	<b>1,299,127</b>	<b>518,637</b>	<b>23,066,970</b>	<b>930,833</b>	<b>5,640,587</b>	<b>6,567,417</b>	<b>29,004,850</b>	<b>5,518,637</b>	<b>3,543,027</b>	<b>809,491</b>	<b>101,436,400</b>	<b>99,173,200</b>	<b>102,049,630</b>
<b>Other Cash Flows by Source</b>															
Transfer receipts - capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contributions recognised - capital & Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (Increase) other non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Cash Receipts by Source</b>	<b>23,115,750</b>	<b>1,421,077</b>	<b>1,299,127</b>	<b>518,637</b>	<b>23,066,970</b>	<b>930,833</b>	<b>5,640,587</b>	<b>6,567,417</b>	<b>29,004,850</b>	<b>5,518,637</b>	<b>3,543,027</b>	<b>809,491</b>	<b>101,436,400</b>	<b>99,173,200</b>	<b>102,049,630</b>
<b>Cash Payments by Type</b>															
Employee related costs	3,168,272	3,168,272	3,168,272	3,168,272	5,235,142	3,168,272	3,860,390	3,400,770	3,400,770	3,300,770	3,400,770	19,222	38,459,190	42,544,230	44,604,170
Remuneration of councillors	460,119	460,119	460,119	460,119	460,119	460,119	460,119	460,119	460,119	460,119	460,119	460,119	5,521,430	5,797,520	6,087,410
Collection costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest paid	-	-	-	-	-	549,107	-	-	-	-	-	549,107	1,098,214	1,976,480	1,825,350
Bulk purchases - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Water & Sewer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants and subsidies paid - other municipalities	559,738	746,317	2,612,110	2,985,268	1,492,634	3,731,585	1,865,793	3,731,585	5,597,378	7,463,170	4,477,902	2,052,372	37,315,850	24,176,100	26,278,810
Grants and subsidies paid - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General expenses	1,445,513	1,573,403	1,423,403	1,523,403	1,557,623	1,216,859	1,573,403	1,487,751	1,573,403	1,551,067	1,420,768	(1,870,244)	14,476,346	21,038,100	16,746,185
<b>Cash Payments by Type</b>	<b>5,633,641</b>	<b>5,948,110</b>	<b>7,663,903</b>	<b>8,137,061</b>	<b>8,745,517</b>	<b>9,125,941</b>	<b>7,759,704</b>	<b>9,080,224</b>	<b>11,031,669</b>	<b>12,775,125</b>	<b>9,759,558</b>	<b>1,210,575</b>	<b>96,871,030</b>	<b>95,532,430</b>	<b>95,541,925</b>
<b>Other Cash Flows/Payments by Type</b>															
Capital assets	60,000	9,500	36,500	-	356,180	145,000	165,400	218,000	626,000	3,000	-	1,780,100	3,399,680	3,379,760	900,380
Repayment of borrowing	-	-	-	-	-	569,255	-	-	-	-	-	569,255	1,138,510	1,277,440	1,428,570
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Cash Payments by Type</b>	<b>5,693,641</b>	<b>5,957,610</b>	<b>7,700,403</b>	<b>8,137,061</b>	<b>9,101,697</b>	<b>9,840,196</b>	<b>7,925,104</b>	<b>9,298,224</b>	<b>11,657,669</b>	<b>12,778,125</b>	<b>9,759,558</b>	<b>3,559,930</b>	<b>101,409,220</b>	<b>100,189,630</b>	<b>97,870,875</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>17,422,109</b>	<b>(4,536,534)</b>	<b>(6,401,276)</b>	<b>(7,618,425)</b>	<b>13,965,273</b>	<b>(8,909,364)</b>	<b>(2,284,517)</b>	<b>(2,730,808)</b>	<b>17,347,181</b>	<b>(7,259,489)</b>	<b>(6,216,532)</b>	<b>(2,750,440)</b>	<b>27,180</b>	<b>(1,016,430)</b>	<b>4,178,755</b>
Cash/cash equivalents at the month/year begin:	46,664,855	64,086,964	59,550,431	53,149,154	45,530,730	59,496,002	50,586,639	48,302,122	45,571,314	62,918,495	55,659,006	49,442,475	46,664,855	46,692,035	45,675,605
Cash/cash equivalents at the month/year end:	64,086,964	59,550,431	53,149,154	45,530,730	59,496,002	50,586,639	48,302,122	45,571,314	62,918,495	55,659,006	49,442,475	46,692,035	46,692,035	45,675,605	49,854,360

DC9 Frances Baard - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1. Number	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2. R thousand

DC9 Frances Baard - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2010/11	2011/12 Medium Term Revenue & Expenditure Framework			Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Total Contract Value
		Total	Original Budget	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
<b>Parent Municipality:</b>														
<u>Revenue Obligation By Contract</u>														
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<i>Contract 3 etc</i>														-
<b>Total Operating Revenue Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Expenditure Obligation By Contract</u>														
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<i>Contract 3 etc</i>														-
<b>Total Operating Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Capital Expenditure Obligation By Contract</u>														
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<i>Contract 3 etc</i>														-
<b>Total Capital Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Parent Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Entities:</b>														
<u>Revenue Obligation By Contract</u>														
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<i>Contract 3 etc</i>														-
<b>Total Operating Revenue Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Expenditure Obligation By Contract</u>														
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<i>Contract 3 etc</i>														-
<b>Total Operating Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Capital Expenditure Obligation By Contract</u>														
<i>Contract 1</i>														-
<i>Contract 2</i>														-
<i>Contract 3 etc</i>														-
<b>Total Capital Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Entity Expenditure Implication</b>		-	-	-	-	-	-	-	-	-	-	-	-	-



DC9 Frances Baard - Supporting Table SA34a Capital expenditure on new assets by asset class

R	Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<u>Capital expenditure on new assets by Asset Class/Sub-class</u>										
	<b>Infrastructure</b>		-	-	-	-	-	-	-	-	-
	Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
	<i>Roads, Pavements &amp; Bridges</i>										
	<i>Storm water</i>										
	Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
	<i>Generation</i>										
	<i>Transmission &amp; Reticulation</i>										
	<i>Street Lighting</i>										
	Infrastructure - Water		-	-	-	-	-	-	-	-	-
	<i>Dams &amp; Reservoirs</i>										
	<i>Water purification</i>										
	<i>Reticulation</i>										
	Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
	<i>Reticulation</i>										
	<i>Sewerage purification</i>										
	Infrastructure - Other		-	-	-	-	-	-	-	-	-
	<i>Waste Management</i>										
	<i>Transportation</i>										
	<i>Gas</i>										
	<i>Other</i>										
	<b>Community</b>		6	248	-	-	-	-	-	-	-
	Parks & gardens										
	Sportsfields & stadia										
	Swimming pools										
	Community halls										
	Libraries										
	Recreational facilities										
	Fire, safety & emergency										
	Security and policing										
	Buses										
	Clinics										
	Museums & Art Galleries										

DC9 Frances Baard - Supporting Table SA34a Capital expenditure on new assets by asset class - Continue

R	Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	Cemeteries										
	Social rental housing										
	Other		6,280	247,894							
	<b>Heritage assets</b>		-	591,898	35,529	-	-	-	4,000	-	-
	Buildings										
	Other			591,898	35,529				4,000	-	-
	<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
	Housing development										
	Other										
	<b>Other assets</b>		6,873,833	26,473,006	9,119,892	2,078,600	3,378,800	3,378,800	2,790,680	2,775,760	16,380
	General vehicles		160,000	-	260,000	430,000	430,000	430,000	185,000	-	-
	Specialised vehicles		160,000	-	-	-	-	-	-	-	-
	Plant & equipment		86,826	1,537,205	199,761	175,000	177,400	177,400	1,240,000	-	-
	Computers - hardware/equipment		817,446	836,390	258,220	630,500	1,877,270	1,877,270	290,180	350,000	-
	Furniture and other office equipment		434,511	713,462	360,112	52,100	84,070	84,070	71,500	15,760	16,380
	Abattoirs										
	Markets										
	Civic Land and Buildings		5,215,050	23,382,749	8,041,799	791,000	810,060	810,060	1,004,000	2,410,000	-
	Other Buildings										
	Other Land										
	Surplus Assets - (Investment or Inventory)										
	Other			3,200							
	<b>Agricultural assets</b>		-	-	-	-	-	-	-	-	-
	List sub-class										
	<b>Biological assets</b>		-	-	-	-	-	-	-	-	-
	List sub-class										

DC9 Frances Baard - Supporting Table SA34a Capital expenditure on new assets by asset class - Continue

Description	Ref ####	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Intangibles</b>		-	-	-	-	-	-	-	-	-
Computers - software & programming										
Other ( <i>list sub-class</i> )										
<b>Total Capital Expenditure on new assets</b>		<b>6,880,113</b>	<b>27,312,797</b>	<b>9,155,421</b>	<b>2,078,600</b>	<b>3,378,800</b>	<b>3,378,800</b>	<b>2,794,680</b>	<b>2,775,760</b>	<b>16,380</b>
<b>Specialised vehicles</b>		-	-	-	-	-	-	-	-	-
Refuse										
Fire										
Conservancy										
Ambulances										

DC9 Frances Baard - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

R	Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<u>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</u>											
	<b>Infrastructure</b>		-	-	-	-	-	-	-	-	-
	Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
	<i>Roads, Pavements &amp; Bridges</i>										
	<i>Storm water</i>										
	Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
	<i>Generation</i>										
	<i>Transmission &amp; Reticulation</i>										
	<i>Street Lighting</i>										
	Infrastructure - Water		-	-	-	-	-	-	-	-	-
	<i>Dams &amp; Reservoirs</i>										
	<i>Water purification</i>										
	<i>Reticulation</i>										
	Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
	<i>Reticulation</i>										
	<i>Sewerage purification</i>										
	Infrastructure - Other		-	-	-	-	-	-	-	-	-
	<i>Waste Management</i>										
	<i>Transportation</i>										
	<i>Gas</i>										
	<i>Other</i>										
	<b>Community</b>		-	-	-	-	-	-	-	-	-
	Parks & gardens										
	Sportsfields & stadia										
	Swimming pools										
	Community halls										
	Libraries										
	Recreational facilities										
	Fire, safety & emergency										
	Security and policing										
	Buses										
	Clinics										
	Museums & Art Galleries										

DC9 Frances Baard - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class - Continue

R	Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	Cemeteries										
	Social rental housing										
	Other										
	<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
	Buildings										
	Other										
	<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
	Housing development										
	Other										
	<b>Other assets</b>		-	-	1,211,114	909,000	1,036,220	1,036,220	605,000	604,000	884,000
	General vehicles				418,680	230,000	230,000	230,000	300,000	400,000	300,000
	Specialised vehicles										
	Plant & equipment				386,637	346,000	649,200	649,200	67,000	49,000	449,000
	Computers - hardware/equipment				399,322	305,000	157,020	157,020	238,000	155,000	135,000
	Furniture and other office equipment				6,475	28,000	-	-	-	-	-
	Abattoirs										
	Markets										
	Civic Land and Buildings										
	Other Buildings										
	Other Land				-	-	-	-	-	-	-
	Surplus Assets - (Investment or Inventory)										
	Other										
	<b>Agricultural assets</b>		-	-	-	-	-	-	-	-	-
	<i>List sub-class</i>										
	<b>Biological assets</b>		-	-	-	-	-	-	-	-	-
	<i>List sub-class</i>										
	<b>Intangibles</b>		-	-	-	-	-	-	-	-	-
	Computers - software & programming										
	Other ( <i>list sub-class</i> )										
	<b>Total Capital Expenditure on renewal of existing assets</b>		-	-	1,211,114	909,000	1,036,220	1,036,220	605,000	604,000	884,000

DC9 Frances Baard - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class - Continue

R	Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<u>Specialised vehicles</u>		-	-	-	-	-	-	-	-	-
	Refuse										
	Fire										
	Conservancy										
	Ambulances										

DC9 Frances Beard - Supporting Table SA34c Repairs and maintenance expenditure by asset class

R	Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b><u>Repairs and maintenance expenditure by Asset Class/Sub-class</u></b>											
	<b>Infrastructure</b>		5,000	5,000	-	5,000	5,000	5,000	-	-	-
	Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
	<i>Roads, Pavements &amp; Bridges</i>										
	<i>Storm water</i>										
	Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
	<i>Generation</i>										
	<i>Transmission &amp; Reticulation</i>										
	<i>Street Lighting</i>										
	Infrastructure - Water		5,000	5,000	-	5,000	5,000	5,000	-	-	-
	<i>Dams &amp; Reservoirs</i>										
	<i>Water purification</i>										
	<i>Reticulation</i>		5,000	5,000	-	5,000	5,000	5,000			
	Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
	<i>Reticulation</i>										
	<i>Sewerage purification</i>										
	Infrastructure - Other		-	-	-	-	-	-	-	-	-
	<i>Waste Management</i>										
	<i>Transportation</i>										
	<i>Gas</i>										
	<i>Other</i>										
	<b>Community</b>		-	-	53,279	-	-	-	-	-	-
	Parks & gardens										
	Sportsfields & stadia										
	Swimming pools										
	Community halls										
	Libraries										
	Recreational facilities										
	Fire, safety & emergency										
	Security and policing										
	Buses										
	Clinics										
	Museums & Art Galleries										

DC9 Frances Baard - Supporting Table SA34c Repairs and maintenance expenditure by asset class - Continue

R	Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	Cemeteries										
	Social rental housing										
	Other				53,279	-	-	-	-	-	-
	<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
	Buildings										
	Other				-						
	<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
	Housing development										
	Other										
	<b>Other assets</b>		769,151	1,043,212	1,119,479	2,923,850	3,252,350	3,252,350	3,847,550	4,046,430	4,200,950
	General vehicles		42,942	37,732	137,522	185,540	219,540	219,540	294,200	308,870	321,350
	Specialised vehicles		-	-	-	-	-	-	-	-	-
	Plant & equipment		39,897	7,138	25,885	155,530	155,530	155,530	282,400	296,520	308,380
	Computers - hardware/equipment		578,799	745,277	759,010	1,927,850	2,209,350	2,209,350	2,644,030	2,739,500	2,850,120
	Furniture and other office equipment		7,037	2,671	7,959	87,430	100,430	100,430	376,920	451,540	471,100
	Abattoirs		-	-	-	-	-	-	-	-	-
	Markets		-	-	-	-	-	-	-	-	-
	Civic Land and Buildings		100,476	250,394	189,104	382,500	382,500	382,500	250,000	250,000	250,000
	Other Buildings		-	-	-	185,000	185,000	185,000	-	-	-
	Other Land		-	-	-	-	-	-	-	-	-
	Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-	-
	Other		-	-	-	-	-	-	-	-	-
	<b>Agricultural assets</b>		-	-	-	-	-	-	-	-	-
	<i>List sub-class</i>										
	<b>Biological assets</b>		-	-	-	-	-	-	-	-	-
	<i>List sub-class</i>										
	<b>Intangibles</b>		-	-	-	-	-	-	-	-	-
	Computers - software & programming										
	Other ( <i>list sub-class</i> )										
	<b>Total Repairs and Maintenance Expenditure</b>		<b>774,151</b>	<b>1,048,212</b>	<b>1,172,759</b>	<b>2,928,850</b>	<b>3,257,350</b>	<b>3,257,350</b>	<b>3,847,550</b>	<b>4,046,430</b>	<b>4,200,950</b>



DC9 Frances Baard - Supporting Table SA34c Repairs and maintenance expenditure by asset class - Continue

R	Description	Ref	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	<u>Specialised vehicles</u>		-	-	-	-	-	-	-	-	-
	Refuse										
	Fire										
	Conservancy										
	Ambulances										

DC9 Frances Beard - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2011/12 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	Present value
<b>R thousand</b>								
<u>Capital expenditure</u>								
Vote1 - Executive & Council		60,000	-	-				
Vote2 - Budget & Treasury		323,600	400,000	300,000				
Vote3 - Corporate Services		437,000	485,000	535,000				
Vote4 - Planning & Development		1,290,680	15,760	16,380				
Vote5 - Project Management & Advisory Services		1,288,400	2,479,000	49,000				
Example 6 - Vote6		-	-	-				
Example 7 - Vote7		-	-	-				
Example 8 - Vote8		-	-	-				
Example 9 - Vote9		-	-	-				
Example 10 - Vote10		-	-	-				
Example 11 - Vote11		-	-	-				
Example 12 - Vote12		-	-	-				
Example 13 - Vote13		-	-	-				
Example 14 - Vote14		-	-	-				
Example 15 - Vote15		-	-	-				
<i>List entity summary if applicable</i>								
<b>Total Capital Expenditure</b>		<b>3,399,680</b>	<b>3,379,760</b>	<b>900,380</b>	-	-	-	-
<u>Future operational costs by vote</u>								
Vote1 - Executive & Council								
Vote2 - Budget & Treasury								
Vote3 - Corporate Services								
Vote4 - Planning & Development								
Vote5 - Project Management & Advisory Services								
Example 6 - Vote6								
Example 7 - Vote7								
Example 8 - Vote8								
Example 9 - Vote9								
Example 10 - Vote10								
Example 11 - Vote11								
Example 12 - Vote12								
Example 13 - Vote13								
Example 14 - Vote14								
Example 15 - Vote15								
<i>List entity summary if applicable</i>								
<b>Total future operational costs</b>		-	-	-	-	-	-	-

DC9 Frances Baard - Supporting Table SA35 Future financial implications of the capital budget - Continue

Vote Description	Ref	2011/12 Medium Term Revenue & Expenditure Framework			Forecasts			Present value
		Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	
<b>R thousand</b>								
<b>Future revenue by source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse revenue								
Service charges - other								
Rental of facilities and equipment								
<i>List other revenues sources if applicable</i>								
<i>List entity summary if applicable</i>								
<b>Total future revenue</b>		-	-	-	-	-	-	-
<b>Net Financial Implications</b>		3,399,680	3,379,760	900,380	-	-	-	-

DC9 Frances Baard - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code 3.	Asset Class 4.	Asset Sub-Class 4.	Total Project Estimate	Prior year outcomes		2011/12 Medium Term Revenue & Expenditure Framework			Project information		
								Audited Outcome 2009/10	Current Year 2010/11 Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Ward location	New or renewal	
Parent municipality:															
<i>List all capital projects grouped by Municipal Vote</i>															
					<i>Examples</i>	<i>Examples</i>									
Vote1 - Executive & Council	Council				Computer Equipment	Laptop		9,400							New
	Council				Computer Equipment	4 In One Printer		52,700							New
	Council				Furniture & Fittings	Filing Cabinet		5,000							New
	Council				Furniture & Fittings	High Back Chairs		6,300							New
	Council				Computer Equipment	Printer	2,414								New
	Council				Furniture & Fittings	LCD TV	26,478								New
	Council				Furniture & Fittings	Bar Fridges	7,013								New
	Communications				Plant & Equipment	Cell Phone	6,139								Replace
	Municipal Manager				Computer Equipment	Computer		6,170							New
	Municipal Manager				Computer Equipment	Lap top	19,121								Replace
	Committee Servicers ( Youth Unit)				Computer Equipment	Computer		10,000							New
	Committee services				Furniture & Fittings	High Back Chairs		1,600							New
	Internal Audit				Computer Equipment	Printer		1,500							New
	Communications				Plant & Equipment	Sound System	21,311								New
	Communications				Heritage Assets	Statue	35,529			4,000					New
	Communications				Plant & Equipment	Flagpoles & Flags			40,000						New
	Communications				Computer Equipment	External Hard Drive			2,000						New
	Communications				Buildings & Facilities	Flood Lights			4,000						New
	Communications				Buildings & Facilities	Security Door			1,000						New
	Communications				Office Equipment	Step Ladder			800						New
	Communications				Office Equipment	Storage Equipment : Sound System			800						New
	Communications				Office Equipment	Office Furniture				10,000					New
	Budget & Treasury	Directorate				Plant & Equipment	GPS	2,805							New
		Directorate				Computer Equipment	Lap Top			20,000					New
		Revenue & Expenditure				Computer Equipment	Flat Screen Monitor	1,075							New
		Revenue & Expenditure				Computer Equipment	Printer	10,229	100,000						Replace
		Revenue & Expenditure				Plant & Equipment	Asset Scanner		17,000						Replace
Budget Office					Computer Equipment	Lap top		17,120						Replace	
Budget Office					Office Equipment	2 x two door steel cabinet			3,600					New	
Supply Chain					Plant & Equipment	Trolley	616							New	
Supply Chain					Computer Equipment	Computer	4,646							New	
Motor Vehicle pool					Motor Vehicles	Motor Vehicles	418,680	230,000	300,000	400,000	300,000			Replace	
Motor Vehicle pool				Plant & Equipment	MV Tracker		55,000							New	
Corporate Services	Directorate				Furniture & Fittings	Chairs		10,000						New	
	Directorate				Furniture & Fittings	Round Table		10,000						New	
	IT				Computer Equipment	Computer	53,620		105,000	65,000	65,000			Replace	
	IT				Computer Equipment	Computer			68,000	70,000	70,000			Replace	
	IT				Computer Equipment	Server	316,352							Replace	
	IT				Computer Equipment	Projector	9,958							New	
	IT				Computer Equipment	Fiber Converter & Switch	25,160							New	
	IT				Computer Equipment	Routers	54,945							New	
	IT				Computer Equipment	Printer	59,530							New	
	IT				Computer Equipment	Network Printer			65,000					Replace	
	IT				Furniture & Fittings	Chair & Desk	6,037							Replace	
	IT				Computer Equipment	Portable Printer		6,500						New	
IT				Furniture & Fittings	White Boards		6,000						New		

DC9 Frances Baard - Supporting Table SA36 Detailed capital budget - Continue

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code 3.	Asset Class 4.	Asset Sub-Class 4.	Total Project Estimate	Prior year outcomes		2011/12 Medium Term Revenue & Expenditure Framework			Project information			
								Audited Outcome 2009/10	Current Year 2010/11 Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Ward location	New or renewal		
R thousand		IT			Plant & Equipment	Replace Telephone System			500,000						Replace	
		IT			Plant & Equipment	Plant & Equipment	2,807									New
		IT			Computer Equipment	UPS for Radio Network	28,567	365,000								New
		IT			Computer Equipment	Switching Power Redundency Connection										New
		IT			Computer Equipment	Rearrange Server Room			178,000							New
		IT			Computer Equipment	Disaster ICT Continuity Plan		1,320,000								New
		Human Recourse Management			Computer Equipment	Computer		16,000								New
		Human Recourse Management			Furniture & Fittings	Desks		10,000								New
		Human Recourse Management			Furniture & Fittings	Chair		2,000								New
		Human Recourse Management			Plant & Equipment	Natball Poles		2,400								New
		Office Support			Furniture & Fittings	Equipment for Council House	19,931									New
		Office Support			Furniture & Fittings	Stove & Microwave	1,838									New
		Office Support			Furniture & Fittings	2 x Chairs			3,000							New
		Office Support			Plant & Equipment	Photo Copier	337,110									Replace
		Office Support			Plant & Equipment	Lawn Mower				14,000			400,000			Replace
		Office Support			Plant & Equipment	Edge cutter				4,000						Replace
		Office Support			Computer Equipment	Printer / Fax / scanner / copier				35,780						Replace
		Environmental Health			Computer Equipment	Projector	3,509									New
		Environmental Health			Office Equipment	Flat Screen Monitor	702									New
		Environmental Health			Furniture & Fittings	Fridge	1,578									New
		Environmental Health			Furniture & Fittings	Speakers	1,930									New
		Environmental Health			Plant & Equipment	Camera	4,701									New
		Disaster Management			Computer Equipment	Computers	21,600									New
		Disaster Management			Plant & Equipment	Security Systems	152,577									New
		Disaster Management			Plant & Equipment	Security Lights	7,932									New
		Disaster Management			Plant & Equipment	Fire Engine					1,200,000					New
		Disaster Management			Plant & Equipment	Fire suppression system			120,000							New
		Disaster Management			Motor Vehicles	Motor Vehicles			370,000							New
		Disaster Management			Computer Equipment	Printers			20,000							New
		Disaster Management			Furniture & Fittings	TV Set			6,000		15,760		16,380			New
		Disaster Management			Plant & Equipment	Security Camera			3,200							Replace
		Disaster Management			Furniture & Fittings	DS TV Decoder	438									Replace
		Planning & Development			Plant & Equipment	Calculator	2,451									New
		Planning & Development			Plant & Equipment	GPS	4,561									New
		Planning & Development			Buildings & Facilities	Land - Koopmansfontein	45,000									New
		GIS			Furniture & Fittings	GPS	60,884									New
		IDP / PMS			Furniture & Fittings	Filing Cabinet					3,000					New
		IDP / PMS			Furniture & Fittings	Chair					500					New
		IDP / PMS			Furniture & Fittings	Visitors Chair					1,000					New
		IDP / PMS			Furniture & Fittings	Desk					5,000					New
	Spatial Planning			Furniture & Fittings	Filing Cabinet			1,500							New	
	Spatial Planning			Furniture & Fittings	Chair			2,000							New	
	Spatial Planning			Furniture & Fittings	Desk			6,000							New	
	Spatial Planning			Computer Equipment	Computer			15,000							New	
	GIS			Computer Equipment	Portable Printer			40,000		40,000					New	
	GIS			Furniture & Fittings	Filing Cabinet			900							New	
	GIS			Furniture & Fittings	Desk			6,000							New	
	GIS			Furniture & Fittings	Table			1,000							New	
	GIS			Plant & Equipment	GIS Plotter			80,000							Replace	

DC9 Frances Baard - Supporting Table SA36 Detailed capital budget - Continue

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code 3.	Asset Class 4.	Asset Sub-Class 4.	Total Project Estimate	Prior year outcomes		2011/12 medium term Revenue & Expenditure Framework			Project information		
								Audited Outcome 2009/10	Current Year 2010/11 Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Ward location	New or renewal	
Infrastructure Services		GIS			Furniture & Fittings	Chairs			3,000						New
		GIS			Computer Equipment	Computer			15,000						New
		LED			Computer Equipment	3 Computers				15,180					New
		LED			Furniture & Fittings	DVD Player				400					New
		LED			Furniture & Fittings	3 Television Sets				20,100					New
		LED			Office Equipment	Data Projector			3,000						New
		LED			Office Equipment	Water Cooler				4,600					New
		LED			Office Equipment	Projector screen				900					New
		Project Management Advisory Service			Furniture & Fittings	Office Furniture		239,758							New
		Project Management Advisory Service			Plant & Equipment	Air Conditioners		43,388	49,000	49,000	49,000	49,000			Replace
		Project Management Advisory Service			Buildings & Facilities	Paving			269,060	400,000	710,000				New
		Project Management Advisory Service			Buildings & Facilities	Alteration of offices			180,000	-					New
		Project Management Advisory Service			Buildings & Facilities	Surfing of Parking Area			160,000	-	1,100,000				New
		Project Management Advisory Service			Buildings & Facilities	Alterations to Recreation Hall			100,000	600,000					New
		Project Management Advisory Service			Buildings & Facilities	Alterations to Guest house				-	600,000				New
		Project Management Advisory Service			Buildings & Facilities	Sewer Pipe			100,000						New
		Project Management Advisory Service			Buildings & Facilities	Council Chamber		7,996,799							New
		Project Management Advisory Service			Computer Equipment	Lap top					20,000				Replace
		Infrastructure services - Directorate			Computer Equipment	Computer					20,000				New
		Roads Maintenance			Motor Vehicles	Repair Caravan			60,000		180,000				New
	Housing			Motor Vehicles	Vehicles		260,000			5,000				New	
	Housing			Office Equipment	Workstation					15,000				New	
	Housing			Computer Equipment	Color Printer		46,816							New	
	Housing			Computer Equipment	Laptop					15,000				New	
	Housing			Computer Equipment	Computer				4,120					Replace	
	Housing			Office Equipment	Digital Camera				2,170	4,400				New	
Total Capital expenditure									10,366,535	4,415,020	3,399,680	3,379,760	900,380		

DC9 Frances Baard - Supporting Table SA37 Projects delayed from previous financial year/s

Municipal Vote/Capital project	Project name	Project number	Asset Class 3.	Asset Sub-Class 3.	Previous target year to complete	Current Year 2010/11		2011/12 Medium Term Revenue & Expenditure Framework			
						Original Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	
R thousand						Year					
<b>Parent municipality:</b> <i>List all capital projects grouped by Municipal Vote</i>											
<b>Entities:</b> <i>List all capital projects grouped by Municipal Entity</i>											
<b>Entity Name</b> <i>Project name</i>											

***QUALITY CERTIFICATE***





# FRANCES BAARD DISTRICT MUNICIPALITY / DISTRIKS MUNISIPALITEIT

## Quality Certificate

I Frank Mdee Acting Municipal Manager of Frances Baard District Municipality, hereby certify that the Draft budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the Draft budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name FRANK MDEE

Municipal Manager of FRANCES BAARD DISTRICT MUNICIPALITY

Signature *Frank Mdee*

Date 12th May 2011